



**East India (Civil Services in India)**

**Report of the  
Royal Commission on the  
Superior Civil Services  
in India**

Dated 27th March, 1924



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# THE ROYAL COMMISSION.

*GEORGE R.I.*

GEORGE THE FIFTH, by the Grace of God, of the United Kingdom of Great Britain and Ireland and of the British Dominions beyond the Seas King, Defender of the Faith, Emperor of India, to

Our Right Trusty and Well-beloved Cousin and Counsellor Arthur Hamilton, Viscount Lee of Fareham, Knight Grand Cross of Our Most Excellent Order of the British Empire, Knight Commander of Our Most Honourable Order of the Bath ; and

Our Trusty and Well-beloved :—

Sir Reginald Henry Craddock, Knight Grand Commander of Our Most Eminent Order of the Indian Empire, Knight Commander of Our Most Exalted Order of the Star of India, late Lieutenant-Governor of Burma ;

Sir Cyril Jackson, Knight Commander of Our Most Excellent Order of the British Empire ;

\*Sir Chimanlal Harilal Setalvad, Knight, Member of the Executive Council of the Governor of Bombay ;

Khan Bahadur Sir Muhammad Habibullah, Sahib Bahadur, Knight, Companion of Our Most Eminent Order of the Indian Empire, Member of the Executive Council of the Governor of Madras ;

Rai Bahadur Hari Kishan Kaul, Companion of Our Most Exalted Order of the Star of India, Companion of Our Most Eminent Order of the Indian Empire, Commissioner, Punjab ;

David Petrie, Esquire, Companion of Our Most Eminent Order of the Indian Empire, Commander of the Royal Victorian Order, Commander of Our Most Excellent Order of the British Empire, Indian Police Service ;

Bhupendranath Basu, Esquire, Member of the Council of India ; and

Reginald Coupland, Esquire, Beit Professor of Colonial History in Our University of Oxford.

Greeting !

Whereas, having regard to the necessity for maintaining a standard of administration in conformity with the responsibilities

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\* Sir Chimanlal Setalvad resigned his membership of the Commission on 22nd Oct., 1923, and his place was filled by the appointment, on 26th Oct., 1923, of Mr. N. M. Samarth.

of the Crown for the Government of India, and to the declared policy of Parliament in respect of the increasing association of Indians in every branch of the administration, and in view of the experience now gained of the operation of the system of government established by the Government of India Act in respect of the superior Civil Services in India, We have deemed it expedient that a Commission should forthwith issue to enquire into :—

- (1) The organisation and general conditions of service, financial and otherwise, of those Services ;
- (2) The possibility of transferring immediately or gradually any of their present duties and functions to services constituted on a provincial basis ;
- (3) The recruitment of Europeans and Indians respectively for which provision should be made under the Constitution established by the said Act, and the best methods of ensuring and maintaining such recruitment ; and to make recommendations :

Now know ye, that We, reposing great trust and confidence in your knowledge and ability, have authorised and appointed and do by these Presents authorise and appoint you, the said Arthur Hamilton, Viscount Lee of Fareham (Chairman) ; Sir Reginald Henry Craddock ; Sir Cyril Jackson ; Sir Chimanlal Harilal Setalvad ; Sir Muhammad Habibullah ; Hari Kishan Kaul ; David Petrie, Bhupendranath Basu and Reginald Coupland to be Our Commissioners for the purposes of the said enquiry.

And for the better effecting the purposes of this Our Commission, We do by these Presents give and grant unto you, or any three or more of you, full power, at any place in Our said United Kingdom of Great Britain and Ireland, or in India, to call before you such persons as you shall judge likely to afford you any information upon the subject of this Our Commission ; and also, whether in Our said United Kingdom, or in India, to call for information in writing ; to call for, have access to and examine all such books, documents, registers and records as may afford you the fullest information on the subject, and to enquire of and concerning the premises by all other lawful ways and means whatsoever.

And We do by these Presents authorise and empower you, or any one or more of you, to visit and personally inspect such places as you may deem it expedient so to inspect for the more effectual carrying out of the purposes aforesaid.

And We do by these Presents will and ordain that this Our Commission shall continue in full force and virtue, and that you, Our said Commissioners, or any three or more of you, may from time to time proceed in the execution thereof, and of every matter and thing therein contained, although the same be not continued from time to time by adjournment.



And We do further ordain that you, or any three or more of you, have liberty to report your proceedings under this Our Commission from time to time, if you shall judge it expedient so to do.

And Our further will and pleasure is that you do, with as little delay as possible, report to Us under your hands and seals, or under the hands and seals of any three or more of you, your opinion upon the matters herein submitted for your consideration.

Given at Our Court at *Saint James's*, the fifteenth day of June, one thousand nine hundred and twenty-three, in the fourteenth year of Our Reign.

By His Majesty's Command,

*W. C. Bridgeman.*

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# ROYAL COMMISSION ON THE SUPERIOR CIVIL SERVICES IN INDIA.

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## REPORT.

TO THE KING'S MOST EXCELLENT MAJESTY.

MAY IT PLEASE YOUR MAJESTY,

We, the undersigned Commissioners, having been appointed to enquire into :—

- (i) The organisation and general conditions of service, financial and otherwise, of the Superior Civil Services in India ;
- (ii) The possibility of transferring immediately or gradually any of their present duties and functions to services constituted on a provincial basis ;
- (iii) The recruitment of Europeans and Indians respectively for which provision should be made under the Constitution established by the Government of India Act, and the best methods of ensuring and maintaining such recruitment ;

humbly submit to Your Majesty the following Report :—

1. In considering the matters referred to us, we have throughout borne in mind the terms of our Warrant of Appointment which laid stress on “the necessity for maintaining a standard of administration in conformity with the responsibilities of the Crown for the government of India, and the declared policy of Parliament in respect of the increasing association of Indians in every branch of the administration, and the experience now gained of the operation of the system of government established by the Government of India Act in respect of the Superior Civil Services in India.”

2. We assembled in India, at Delhi, on 4th November, 1923, and addressed ourselves in the first instance to the task of revising, and finally approving, the terms of the provisional questionnaires which had been drawn up by the Chairman and which we had determined should be the principal method employed to ascertain the trend of representative official and non-official opinion on the subjects comprised within our terms of reference. Copies of

these questionnaires, as approved and issued, are printed as Appendix I to this Report. The main distribution of these questionnaires was undertaken on our behalf by Local Governments. They were also published widely in the Press. Some 1,300 replies were forwarded to us direct by individuals and associations scattered throughout the length and breadth of India, in addition to about 100 from Great Britain, the latter on the basis of the provisional questionnaires issued by the Chairman in England. Of these witnesses 411, official and non-official, have been further examined orally, more than half of them in private in accordance with their request.

3. After preliminary and informal conferences at Delhi with the Secretaries to the Government of India in the Home, Legislative, Army, Foreign, Political, Industries and Labour, Education and Health and Lands Departments, and with other officers, we proceeded successively to Allahabad, Bombay, Madras, Calcutta, Patna and Lahore for the purpose of supplementing the evidence contained in the written replies to our questionnaires by the oral examination of selected witnesses, and by private and informal conferences with Provincial Governments. In the course of these travels the distance covered by the Commission approximated to 6,500 miles. Pressure of time, and considerations of economy, led us to decide not to visit the Central Provinces, Burma, Assam, the North-West Frontier Province or Baluchistan, but arrangements were made by which witnesses from the Central Provinces were heard at Bombay, those from Burma and Assam at Calcutta, and those from the North-West Frontier Province at Lahore, while the written statements submitted by witnesses from Baluchistan proved sufficient for our purpose so far as that administration was concerned.

4. We returned to Delhi in February, for the purpose of recording evidence from a number of officials and heads of Departments in the Central Services serving under the Government of India, including the Director-General of Posts and Telegraphs, the Chief Commissioner of Railways, a Member of the Central Board of Revenue and the Auditor-General, and from a number of officers of All-India Services working at the headquarters of the Government of India, including the Director-General of the Indian Medical Service, the Inspector-General of Forests, the Agricultural Adviser and the Educational Commissioner. Subsequently we proceeded to Mount Abu, Rajputana, for the consideration of our present Report which we concluded there on 27th March.

5. We desire to take this opportunity of recording our appreciation of the trouble and labour expended by the recipients of questionnaires in the preparation of their written replies. The considered and exhaustive nature of these documents has been of the greatest possible assistance to us in our deliberations.

We gladly record also, our obligations to the Government of India and to the various Local Governments for their courtesy in placing office and other accommodation at our disposal, and generally facilitating the prosecution of our enquiries.

## CHAPTER I.

### THE GENESIS OF THE COMMISSION.

6. The great majority of Government officials in India are divided into classes corresponding to differences in the responsibility of the work performed and the qualifications required. These classes are organised for the most part as "Services". This Commission is concerned only with the highest or the Superior Civil Services dealing with each branch of the administration. The second class of Services is usually known as "provincial"; the third class as "subordinate"; and with these the Commission is not directly concerned.

The Superior Civil Services themselves are divided into two classes, according as they administer subjects which are under the direct management of the Central Government in India or subjects which are primarily controlled by the Provincial Governments. The former class consists of the Central Services, which deal, *inter alia*, with the Indian States and frontier affairs, the administration of the State Railways, with Posts and Telegraphs, Customs, Audit and Accounts, and with scientific or technical departments such as the Survey of India, the Geological Survey and the Archæological Department. The other class which works primarily under the Provincial Governments comprises the **All-India Services**. The term may at first sight appear inappropriate to Services which are essentially concerned with administration in the Provinces. It marks the fact, however, that these Services are recruited by the Secretary of State, for work in any part of India, and that each, though scattered through the Provinces, forms one Service with one basis of remuneration. Though an officer of an All-India Service is assigned to and as a rule remains in one Province throughout his career, he may be transferred to another Province; while a certain number of officers are taken by the Government of India from the Provinces to assist in the discharge of its central functions. Services of this nature differ essentially from the Provincial Services which are recruited in a Province solely for provincial work, and it is to mark this distinction that these Services have been given the title of "All-India." As the main part of the actual administration of India is carried out by the Provincial Governments, it follows that the All-India Services are the main executive



agents of the administration throughout the country. The following table shows the sanctioned strength and actual numbers of these Services on 1st January, 1924 :—

*The All-India Services.*

			Sanctioned Strength.	Actual Numbers.
Indian Civil Service	..	..	1,350	1,290
Indian Police Service	..	..	732	739
Indian Forest Service	.	..	399	348
Indian Educational Service—				
(Men)	..	..	379	309
(Women)	..	..	42	36
Indian Agricultural Service	..	..	157	109
Indian Veterinary Service	..	..	54	38
Indian Forest Engineering Service	..	..	18	17
Indian Medical Service (Civil)	..	..	420	373
Indian Service of Engineers	..	..	728	716
Total			4,279	3,975

*The Islington Commission.*

7. The Civil Services in India came under detailed review by the Royal Commission on the Public Services presided over by Lord Islington (generally known as the Islington Commission) which assembled on the 31st December, 1912, and signed its Report\* on the 14th August, 1915. It was not the task of that Commission to attempt to alter the structure of administration which it found in existence. Its labours were directed merely to making such adaptations in the composition of the Services, and their organisation or financial conditions, as the circumstances of the time required. Apart from numerous recommendations directed to improving what may be called the technical organisation and efficiency of the Services, the Commission devoted itself mainly to exploring the possibilities of a wider employment of Indians in the Superior Services and to an examination of the conditions of service, particularly on their financial side.

8. The Report of the Islington Commission was signed in August, 1915, when the war had been in progress for a year. The Governments, both in India and in England, were fully occupied with the prosecution of the war. Consequently the consideration of the proposals of the Commission was deferred and the Report was not published till the 26th January, 1917. Before the Report could be taken into serious consideration the facts on which it was based had materially changed. On 20th August, 1917, the Secretary of State announced in the House o

\*Cd. 8382.

Commons that the policy of His Majesty's Government was that of "the increasing association of Indians in every branch of the administration and the gradual development of self-governing institutions with a view to the progressive realisation of responsible government in India as an integral part of the British Empire." Further, the war had in India, as elsewhere throughout the world, produced an upheaval of prices which had greatly increased the cost of living, and this factor had obviously not been taken into account in the rates of pay which the Commission proposed.

There were thus three new factors in the situation : (a) the special stress laid on the increasing association of Indians in every branch of the administration ; (b) the new policy directed towards the progressive realisation of responsible government, (c) the marked change in the cost of living. It was easier to recognise these new factors than to devise measures to meet them. The Government of India, in their elaborate examination of the recommendations of the Islington Commission, and the Secretary of State in the orders which he passed, clearly endeavoured to give due weight to the changed and changing conditions. It was, however, impossible to produce a scheme which would fit the new circumstances without a complete re-examination of the problem, and the orders which were passed during the course of the years 1919-20, on the recommendations of the Islington Commission, suffered inevitably from having been based on an investigation which subsequent events were rendering obsolete.

#### *The Montagu-Chelmsford Enquiry.*

9. The progressive influence of these new factors on the problems of the Services will be examined in detail in the body of this Report, but it will be convenient at this point to summarise briefly the chief events which led up to the appointment of the present Royal Commission. We have already referred to the announcement of the new policy contained in the Declaration of 20th August, 1917. In pursuance of this Declaration the Secretary of State visited India in the winter of 1917-18 and, in collaboration with the Viceroy, made a detailed enquiry into the measures necessary to give effect to the new policy. The result of this inquiry is contained in the Report on Indian Constitutional Reforms by Mr. Montagu and Lord Chelmsford, commonly known as the Montagu-Chelmsford Report.\* This elaborate review of the whole situation formed the basis for lengthy and detailed discussion in India and in England out of which the Government of India Act (1919) finally emerged. This Act, with the Rules made thereunder, embodies the present constitution of India.

#### *Subsequent Developments.*

10. It was hoped that the inception of the new policy would eliminate the primary cause of unrest in India, but unhappily the development of events belied this hope. Owing to causes

\* Cd. 9109/1918.

which it is not within our province to examine, unrest increased. The relations between the political classes and the Services instead of being improved were markedly worsened. In the minds of the Services the uncertainty of the political future of India, combined with attacks upon them in the press and on the platform, and their steadily deteriorating financial condition, produced feelings of anxiety and discontent. In Indian political circles, on the other hand, the new system seemed incomplete and slow in its operation. It seemed incomplete because the self-government granted in the "transferred" field was limited by the fact that the members of the All-India Services engaged therein were still under the ultimate control of the Secretary of State. It seemed slow in operation because the rate of Indianisation adopted since 1919 was regarded as illiberal. In the course of our tour through India we inquired into each of these causes of discontent; and we propose to discuss them in greater detail in subsequent sections of our Report. It is enough now to point out that in the course of 1922 they impelled both the Secretary of State and the Government of India to take action.

11. The immediate preoccupation of the Secretary of State was the check in the flow of recruits for the Indian Services. Accordingly he appointed a Committee, presided over by Lord MacDonnell, to enquire into the impediments to recruitment. The Committee reported on 21st June, 1922. Though certain detailed suggestions for improvement were made, the majority of the members, in a supplementary note, admitted that these recommendations were mere palliatives, and suggested that the time had come to consider on broader lines how the organisation of the Public Services could be adjusted to suit the recent constitutional changes.

While the Secretary of State was considering the problem arising out of the decline in European recruitment, the Government of India was being incessantly pressed to accelerate Indianisation. In order to clear the ground, all Local Governments were consulted on 30th May, 1922, in a letter which has become famous in the vocabulary of recent Indian politics under the name of the "O'Donnell Circular." In this letter the arguments for and against a drastic reduction or complete cessation of European recruitment were clearly summarised. Thus, within four years from the passing of the Government of India Act, both the Secretary of State and the Government of India had been obliged to reconsider the whole question of the Services. But the problems were only stated, they were not solved, by the MacDonnell Committee's Report and the O'Donnell Circular, and it was the need for a fresh, full and impartial enquiry into the means of solving them that led to the appointment of the present Royal Commission.

## PART I.—ORGANISATION.

## CHAPTER II.

## APPOINTMENT AND CONTROL OF THE SERVICES.

12. The question of the appointment and control of the Services has been one of the principal issues of our enquiry. We were met at the outset by a strong plea, on the part of moderate Indian opinion, for the transference to some authority in India of the functions of appointment and control at present exercised by the Secretary of State.

The proposals laid before us in this regard were that these powers should be transferred either to the Government of India or to Provincial Governments. In many quarters it was felt that the "Public Service Commission," required to be established in accordance with Section 96C of the Government of India Act and dealt with by us in Chapter IV of our Report, should assist the Government concerned in the discharge of its responsibilities.

We now propose to consider the above suggestions as applied to the various Services, which for that purpose may be classified as : (i) Services operating in the reserved fields of administration ; (ii) those operating in transferred fields ; and (iii) the Central Services under the Government of India.

*(i) Services Operating in Reserved Fields.*

13. These are the Indian Civil Service, the Indian Police Service, the Irrigation Branch of the Indian Service of Engineers, the whole cadre of this Service in Assam, and, except in the Provinces of Burma and Bombay, the Indian Forest Service.

We are agreed that in present conditions the appointment of and control over these Services must continue to vest in the Secretary of State. Some of our Members think that this conclusion follows inevitably from the principles implicit in the Government of India Act. Others of our Members are not prepared to accept this view, and hold that such a transfer is contemplated by the provisions of the Act. In spite, however, of this inability to agree on the constitutional position, we are agreed that the Secretary of State should for the present retain his powers of appointment and control of the All-India Services.

*(ii) Services Operating in Transferred Fields.*

14. These are the Indian Educational Service, the Indian Agricultural Service, the Indian Veterinary Service and the Indian Forest Service (in Burma and Bombay) and the Roads and Buildings Branch of the Indian Service of Engineers (except in Assam). The Civil side of the Indian Medical Service also falls within this category, but requires separate treatment.

In the transferred field the responsibility for administration rests on Ministers dependent on the confidence of Provincial Legislatures. It has been represented to us that although Ministers have been given full power to prescribe policy, they might be hampered in carrying it out by the limitations to their control over the All-India Services, inasmuch as members of these Services, unlike those of Provincial Services, are appointed by the Secretary of State and cannot be dismissed except by him, whilst their salaries are not subject to the control of the Local Legislatures.

Ministers themselves have told us that the All-India officers serving under them have, with negligible exceptions, given most loyal support in carrying out their policies, but the constitutional anomaly remains that the control over the transferred field contemplated by the framers of the Government of India Act has remained incomplete. Our proposals are framed to remedy this particular anomaly.

15. A considerable body of evidence has been placed before us regarding the effect of the cessation of All-India recruitment on the standard of administration in the transferred field, and many experienced officers apprehend some deterioration. Subject, however, to the assumptions in paragraph 17, we are not convinced that the risk attending the change is sufficient to outweigh the argument for carrying to a logical conclusion the constitutional change effected by the Government of India Act in this field of administration.

We are accordingly of opinion that, for the purposes of Local Governments, no further recruitment should be made for the Indian Educational Service, the Indian Agricultural Service, and the Indian Veterinary Service, as at present constituted; for the Indian Forest Service in Bombay and Burma, and (subject to the arrangements set out in paragraph 40 of our Report) for the Roads and Buildings Branch of the Indian Service of Engineers. The personnel required for these branches of administration should in future be recruited and appointed by Local Governments.

16. So far our recommendations apply to appointment only, but it is a logical consequence of what we have said above that Local Governments should have power to make rules regulating the Public Services which will take the place of the present All-India Services operating in the transferred field. We accordingly recommend that the Secretary of State should make the necessary delegation of powers under Section 96B(2) of the Act. The delegation would naturally cover the existing Provincial as well as the newly provincialised Services.

The Government of India, the Secretary of State and Parliament all contemplated this use of Section 96B(2) at the time the Act was passed, but it was regarded as a corollary to the delegation of full control that the Local Legislatures should

pass Public Service Acts regulating the Provincial Services. These Acts might be expected, *inter alia* :—

- (i) to secure selection over the widest possible field on merits and qualifications and to reduce the risks of political interference,
- (ii) to lay down procedure for punishment and appeals,
- (iii) to provide satisfactory conditions in regard to such matters as pensions, promotions and leave.

We accordingly recommend that, if our proposals for devolution and control are accepted, Local Governments and Local Legislative Councils should take immediate steps to secure the legislation suggested above.

17. Our conclusions under this Section of our Report are dependent on the assumption that no change will be made in the position of the existing members of the All-India Services operating in the transferred field, that they will retain all the rights of officers of an All-India Service, and that they will receive any concessions in pay, pension, allowances, etc., which are sanctioned for corresponding All-India Services in the "reserved" field of administration.

(iii) *Central Services.*

18. Subject to the provisions of the Government of India Act, the Secretary of State retains powers of superintendence, direction, and control in regard to the field of administration in which the Central Services are employed.

Appointments to some of these Services are made entirely by the Secretary of State; to others the Government of India makes all appointments, and in a third group appointments are made partly by the Secretary of State and partly by the Government of India. So far as appointments are not made by the Secretary of State, his control over the Services is restricted; for, under Section 67A(3) (iii) of the Government of India Act, the salaries and pensions of officers not appointed by him are subject to the vote of the Legislative Assembly.

19. We understand that the extent to which the Secretary of State finds it necessary in practice to exercise his powers of direct, as distinct from ultimate, control is less in the case of some of these Services than in others, and it seems to us unnecessary that he should retain his power of appointment to the former class, particularly as the tendency is more and more to make appointments to them in India. We have accordingly examined the Central Services from this point of view, and we recommend that :—

- (i) All appointments to  
     The Political Department,  
     The Imperial Customs Department,  
     The Ecclesiastical Department,  
 should be made by the Secretary of State.

- (ii) All appointments to the remainder of the Central Services should be made by the Government of India, with the exception of

The State Railway Engineers,

The Superior Revenue Establishment, State Railways, and

The Superior Telegraph and Wireless Branch.

- (iii) We have found it difficult to bring these three Services within either of the above groups, and we accordingly recommend that appointment should continue to be made as at present, that is to say, by the Secretary of State in respect of the recruits both European and Indian appointed in Europe, and by the Government of India in respect of the recruits appointed in India.

(*Note.*—Officers of the Indian Civil Service and military officers employed in Central Services should continue to be appointed by the Secretary of State.)

### CHAPTER III.

#### THE INDIAN MEDICAL SERVICE.

20. The following proposals are intimately connected with our proposals in Chapter XI for the provision of European medical attendance for the European members of the Services, and they should be read together.

21. Established in the first instance as a military service for duty with the Indian Army, the Indian Medical Service has played a notable part in the civil life of India. It has not only devoted itself to the medical care of the civil population of both races; it has also been the chief agent in spreading throughout India, by means of collegiate and hospital teaching and by personal example, Western ideas of medicine, surgery and sanitation, while amongst those who have devoted themselves to original research are some whose names are held in honour throughout the world. It has been increasingly evident, however, for some years past that some readjustment was desirable in the constitution of the medical service in India. A new position has been created by the fact that, under the reforms system, the medical needs of the civil population are now the care of a Minister in charge of a transferred department. In the second place, it has been argued that it was cumbrous and uneconomical that two separate Services, the Indian Medical Service and the Royal Army Medical Corps, should be maintained, side by side, for attendance on the troops stationed in India. These matters were the subject of very careful consideration by the Verney-Lovett Committee in 1919. They recommended that there

should be one "Indian Medical Corps", responsible for the whole of the medical administration in India, both civil and military. This Corps was intended to take over the work of the Royal Army Medical Corps, which would disappear from India.

We approach this matter with some diffidence, since, though we have heard many witnesses on the subject, we have not been able to devote ourselves entirely, as did the Verney-Lovett Committee, to this one question. It appears to us, however, that some steps must now be taken to settle the future status of the medical services in India, as well as to secure choice of treatment by men of their own race for British and Indians alike.

22. There has been difficulty of late years in securing British recruits for the Indian Medical Service. Much of this difficulty has no doubt been due to the universal shortage of medical men, which has been felt everywhere since the great war during which the ordinary training of medical students practically ceased. There seems, however, no doubt that the Indian Medical Service, as at present constituted, is less attractive than in the past. At the present time there is a shortage on the civil side of no less than 57 officers in the authorised cadre of 420.

Bearing in mind that there must be an adequate military reserve, and that civil medical administration is now in charge of Ministers, we think that on the whole the following solution is worthy of consideration :—

- (a) That, while all concessions granted to other All-India Services should be extended to the existing members of the Indian Medical Service in civil employ, no attempt should be made to perpetuate that Service as at present constituted.
- (b) That, contrary to the recommendation of the Verney-Lovett Committee that the Indian Medical Service should be developed into a new "Indian Medical Corps" which should absorb the Royal Army Medical Corps in India, the medical needs of both the British and Indian Armies in India should be provided for, in future, by the Royal Army Medical Corps (India) which should absorb the Indian Medical Service.

This is the scheme proposed and elaborated by the late Director of Medical Services (Lieutenant-General Sir Charles Burtchaell), and full details will be found in Appendix II.

This being mainly a military question, it would not be fitting that we should attempt to expound or argue the merits of the Burtchaell scheme, beyond saying that, in our view, it is capable of adaptation to meet the requirements of the Provinces for a separate civil medical service and to provide the necessary nucleus of British medical officers which we regard as vital to the needs and contentment of British civil servants in India.



23. Our consequential recommendations are as follows :—

- (c) A Civil Medical Service should be constituted in each Province and recruited, for the Local Government, by the Public Service Commission (see Chapter IV) on the basis of a competitive examination both in England and India. The standards for this examination should be fixed by the Public Service Commission in consultation with the Local Governments, the Director-General, Indian Medical Service (or the corresponding officer with the Government of India), and the Medical Adviser to the Secretary of State in England.

The rates of pay and other conditions of service should be fixed by the Local Government in consultation with the Public Service Commission.

It should be part of the terms of contract that every officer of the Civil Medical Service should be liable for service with the Royal Army Medical Corps (India) in the event of a war involving a general mobilization.

- (d) The minimum number of British officers to be maintained in the Civil Medical Service should be determined by the Secretary of State, in consultation with the Government of India and the Local Governments concerned, on the basis of paragraph 93 (a) of this Report. This number should not be varied except by order of the Secretary of State, and the responsibility for its maintenance should in the last resort rest upon him.
- (e) Of this prescribed British element in the Civil Medical Service, one-half (or a number not less than that of British Medical officers from civil employ, needed for the Regular Military Reserve,\* whichever is the larger) should be reserved for British officers to be seconded from the Royal Army Medical Corps (India) in the manner suggested in the Burtchaell scheme, the remainder being obtained through the competitive examination referred to in (c) above.
- (f) If the quota of British officers required to complete the authorized establishment referred to in (d) above cannot be obtained by the Local Government, under the system prescribed in (c), the deficiency should be made up, so far as practicable, by increased seconding of officers from the Royal Army Medical Corps (India). Failing the requisite number from that source which in our view is an unlikely contingency, it is for consideration whether the deficiency could be made up

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\* On this point we have proceeded upon the assumption that the quota of military medical officers from civil employ required for the Reserve will not exceed the total (122) specified in the D.M.S.'s memorandum of 2nd July, 1922, attached to Government of India Despatch No. 1 of 1923 (Department of Education and Health).

by special additional recruitment by the Royal Army Medical Corps (India) of officers who could be detailed temporarily for service in the Civil Department and be available as an addition to the Regular Military Reserve.

- (g) With regard to the professorial appointments in Government Colleges and Hospitals, we draw attention to the specific recommendation made by the Islington Commission in paragraph (xxx), at page 268 of their Report. A distinction is there drawn between the clinical chairs, which should be reserved, for so long as a fit person is available, for officers of the Civil Medical Services, however recruited, and the scientific chairs, which should be thrown open to all candidates. We are disposed to agree with these recommendations, subject to the substitution of the Public Service Commission for the Recruiting Committee referred to at page 268 [in paragraph (xxxiv)] of the Islington Commission's Report.

## CHAPTER IV.

### THE PUBLIC SERVICE COMMISSION.

24. Wherever democratic institutions exist, experience has shown that to secure an efficient Civil Service it is essential to protect it so far as possible from political or personal influences and to give it that position of stability and security which is vital to its successful working as the impartial and efficient instrument by which Governments, of whatever political complexion, may give effect to their policies. In countries where this principle has been neglected, and where the "spoils system" has taken its place, an inefficient and disorganised Civil Service has been the inevitable result and corruption has been rampant. In America a Civil Service Commission has been constituted to control recruitment of the Services, but, for the purposes of India it is from the Dominions of the British Empire that more relevant and useful lessons can perhaps be drawn. Canada, Australia and South Africa now possess Public or Civil Services Acts regulating the position and control of the Public Services, and a common feature of them all is the constitution of a Public Service Commission, to which the duty of administering the Acts is entrusted. It was this need which the framers of the Government of India Act had in mind when they made provision in Section 96C for the establishment of a Public Service Commission to discharge "in regard to recruitment and control of the Public Services in India such functions as may be assigned thereto by rules made by the Secretary of State in Council."

Since the passing of the Act, a prolonged correspondence, extending over nearly four years, has passed between the Secretary of State, the Government of India, and Local Governments, regarding the function and machinery of the body to be set up. No decisions have, however, been arrived at, and the subject has been referred to this Commission for consideration.

25. We have given this matter our special attention and, in the light of the evidence as to Service conditions in general that has been placed before us, we are convinced that the statutory Public Service Commission contemplated by the Government of India Act should be established without delay.

It should, in our opinion, consist of a central body of five members, the maximum number permitted by the Act. As regards "the qualifications for appointment and the pay and pension (if any) attaching to the office of Chairman and member" [see Section 96 C (1) of the Act] we do not wish to infringe in any way the prerogative and discretion of the Secretary of State in Council. We would venture, however, to emphasise the paramount importance of securing as members of the Commission, men of the highest public standing, who will appreciate the vital and intimate relationship which should exist between the State and its servants. These Commissioners should be detached so far as practicable from all political associations and should possess in the case of two of their number at least high judicial or other legal qualifications. They should, we suggest, be whole-time officers and their emoluments should not be less than those of High Court Judges.

26. The Public Service Commission, as we contemplate it, will be an All-India body; and, in so far as it may be invited by Local Governments to assist in dealing with problems of provincial administration, means must be provided to secure for it competent advice on provincial matters and to bring it into touch with local authorities. The requisite link might be found in the Chairmen of the Provincial Selection Boards, who, in our opinion, should be paid full-time officials appointed by the Governor in Council in consultation with the Public Service Commission. These Chairmen would not be members of the Commission, but would act as its advisers on all local matters.

27. The functions which should, at the outset, be assigned to the Public Service Commission fall into two categories:—

- (i) The recruitment of personnel for the Public Services and the establishment and maintenance of proper standards of qualification for admission to them;
- (ii) Quasi-judicial functions connected with the disciplinary control and protection of the Services.

Our proposals under the first head are as follows :—

- (i) The Public Service Commission should be charged with the duty of recruitment for the All-India Services as the agent of the Secretary of State so far as it is carried out in India.
- (ii) In respect of recruitment for the Central Services, and if a Local Government should so desire for Provincial Services (including Services provincialised under our proposals in Chapter II), it should act as agent of the Secretary of State, the Government of India or the Local Governments as the case may be.
- (iii) The Public Service Commission should be the final authority, so far as recruitment in India is concerned, for determining, in consultation with the Secretary of State, the Government of India or the Local Governments as the case may be, the standards of qualification and the methods of examination for the Civil Services, whether the channel of entry be by examination or nomination.

Under the second head we make the following recommendations :—

- (i) Appeals to the Governor-General in Council against such orders of Local Governments as are declared by the Governor-General in Council to be appealable should be referred to the Public Service Commission : the Public Service Commission should report to the Governor-General in Council its judgment on the facts and its recommendation as to the action to be taken ; and the officer concerned, if dissatisfied with the orders passed by the Government of India, should retain his right of appeal to the Secretary of State, provided that his case is certified by the Public Service Commission as a fit one for such appeal, in which case the Public Service Commission shall also furnish him with a copy of its report.
- (ii) Appeals from the Government of India which now lie to the Secretary of State should hereafter be referred to the Public Service Commission in the same manner as in the case of appeals to the Government of India (and the Commission will report to the Secretary of State in the same manner as in the case of appeals to the Government of India).

28. When a breach of the legal covenant between an officer and the appointing authority, proposed in paragraph 85 of our Report, is alleged, the aggrieved officer should have the right to apply to the Public Service Commission for a certificate that his case is *prima facie* a fit one for adjudication by a civil court.

The Public Service Commission should consider such application and, if satisfied in that behalf, grant the certificate. If the officer's claim is subsequently sustained by the courts, but not otherwise, the whole cost of the legal proceedings should be defrayed by the Government concerned. In the absence of such a certificate the ordinary rules as to costs should apply.

29. In addition to the functions under these two heads, the Public Service Commission should also deal with any suitable questions referred to it by the Government of India or Local Governments on their own initiative. For example, it might advise in cases in which the interpretation of regulations is in dispute; or on general questions of Service conditions, particularly if legislation is contemplated.

30. In making these proposals, we have conceived the Public Service Commission as primarily concerned with the All-India Services and the Central Services. We are not suggesting, save only with regard to the determination of standards of qualification and methods of examination, that it should be concerned with the Provincial Services. We are aware that any proposal that a central Public Service Commission should be empowered to interfere on its own initiative in provincial administration would be regarded as violating the principle of provincial autonomy. In our view, therefore, the Public Service Commission should not forcibly be intruded into the provincial field; its knowledge and experience should merely be placed at the disposal of Local Governments. We are confident that the Public Service Commission will become in course of time the recognised expert authority, in India, on all Service questions.

31. In conclusion, we regard our recommendations under this head as one of the cardinal features of our report, and as forming an integral and essential part of the whole structure of our proposals for the future of the Services. We therefore trust that effect to them may be given as soon as practicable.

## CHAPTER V.

### INDIANISATION.

32. In our summary of the circumstances which led to the appointment of the present Royal Commission, we have drawn attention to the fact that the rates of Indianisation of the Services now in operation, although representing a marked advance on those obtaining before 1919, have nevertheless been criticised in some quarters on the ground that they move too slowly in the direction desired by Indian public opinion. This is to some extent unavoidable in the case of any reform which seeks to change

the personnel of the Services without seriously disturbing the stability and continuity of public administration during the transitional period.

We do not propose to argue the case for Indianisation *de novo*. The question was among those remitted for consideration to the Islington Commission, and the various relevant considerations were fully discussed in their Report. Subsequent to the signature of that Report, and before orders were issued on its recommendations, the announcement of August, 1917, had entirely changed the constitutional outlook. In the words of the authors of the Report on Indian Constitutional Reforms, the success of the new policy "must very largely depend on the extent to which it is found possible to introduce Indians into every branch of the administration." Recognising that Indianisation must be a "long and steady process," they recommended that recruitment of a largely increased proportion of Indians should be initiated without delay, if the Services "are to be substantially Indian in personnel by the time that India is ripe for responsible government."

Subsequently the declared policy of your Majesty's Government to provide for the "increasing association of Indians in every branch of the administration" was placed in the forefront of the preamble to the Government of India Act, 1919, as also of our Terms of Reference.

33. The orders at present in force regarding the Indianisation of the Services were passed in 1919 and 1920 on the recommendations of the Islington Commission and in the light of those contained in the Report on Indian Constitutional Reforms. These orders as affecting the All-India Services are summarised in Annexure III of Appendix I. The scale of recruitment of Indians varies from 33 per cent. in the Indian Police Service up to 50 per cent. in the Agricultural, Educational and Veterinary Services and the Indian Service of Engineers. Actually the supply of European recruits has proved inadequate, and in many cases the percentages of Indian recruitment laid down have been largely exceeded. For instance in the Indian Civil Service, from 1915 to 1923 inclusive, there has been a deficiency of 125 in the number of Europeans who should, in accordance with the existing orders, have been recruited, while, in the same period, 12 Indians have been recruited above the numbers laid down. Again, in the Educational and Agricultural Services recruitment of Europeans has practically ceased except in Burma.

As we have already shown, however, the rates of recruitment of Indians, though in some cases appreciably higher than had been authorised, did not satisfy Indian political opinion. In February, 1922, the following resolution was adopted by the Legislative Assembly :—

This Assembly recommends to the Governor-General in Council that enquiries should, without delay, be inaugurated as to the measures possible to give further effect to the

Declaration of 20th August, 1917, in the direction of increased recruitment of Indians for the All-India Services, and also that steps be taken to provide in India such educational facilities as would enable Indians to enter the technical services in larger numbers than is at present possible."

The views of the Local Governments were thereupon canvassed by the Government of India in the communication known as the "O'Donnell Circular," to which we have already referred.

34. The O'Donnell Circular marshalled the arguments both for and against a reduction in European recruitment for the Services. It was clear from its general character, as also from the nature of the discussions which preceded and followed it, that the question of Indianisation was being viewed by both officials and by public opinion in India from a new angle. In the days of the Islington Commission the question was "How many Indians should be admitted into the Public Services?"; it has now become "What is the minimum number of Englishmen which must still be recruited?"

In arriving at our conclusions in this matter, we have been guided by the principles laid down in paragraph 314 of the Report on Indian Constitutional Reforms. They are (i) that the traditional characteristics of the Indian Public Services should as far as possible be maintained, and there should be no such sudden swamping of any Service with any new element that its whole character suffers a rapid alteration, (ii) that there are essential differences between the various Services and the various Provinces, (iii) that there should be, so far as possible, an even distribution of Europeans and Indians between the different grades of the same Service, *i.e.*, that the cadre should not be disturbed by haphazard stratifications, and (iv) that a demand should not be created in excess of the supply.

We propose to state our conclusions separately for each Service.

(i) *Indian Civil Service.*

35. The percentage of recruitment of Indians for the Indian Civil Service was fixed in 1920 at 33 per cent., commencing in the year 1920, and rising by  $1\frac{1}{2}$  per cent. to 48 per cent. to be attained in the year 1930, including listed posts. In the present year, 1924, it is 39 per cent.

In our view it is desirable, in order not only to carry out the spirit of the Declaration of August, 1917, but to promote an increased feeling of camaraderie and equal sense of responsibility between British and Indian members of the Service, that a proportion of 50—50 in the cadre of the Indian Civil Service should be attained without undue delay and that the present rate of Indian recruitment should be accelerated with this object.

In this connection some Members of the Commission attach particular importance to maintaining this principle of equality in the rate of direct recruitment as well, and hold strongly the view that the ratio of such recruitment should be maintained at 40 Europeans and 40 Indians out of every 100 recruits (the remainder to be filled by promotion from the Provincial Civil Service) at any rate until the 50—50 cadre is reached. In pressing this principle they are willing to contemplate the maintenance of that ratio of recruitment after the 50-50 cadre is attained and to continue it until a cadre of 40—60 is reached in due course.

According to the calculations which have been supplied to us, the foregoing rate of recruitment may be expected (assuming a future rate of retirement amongst officers of not less than 10 per cent. above the normal) to produce a 50—50 cadre in about 15 years, by which time the whole situation will again have come under review by the second Statutory Commission.

36. This, in our opinion, might be accepted as a fair and prudent rate of progress. If, however, the increased percentage of retirements, which is anticipated by some of our Members as likely to obtain in future, should not be realised, or if any other abnormal circumstances should arise, such as shortage of recruits in any given year, we would leave it to the discretion of the Secretary of State to make such adjustments in the rate of recruitment as might be necessary to produce a 50-50 cadre in 15 years from the time of coming into operation of the scheme recommended above.

We are unanimous in considering that an increase in the rate of promotion from the Provincial Civil Services is desirable, and we are of opinion that 20 per cent. of the recruits should be obtained from that source in future. At present, the total number of posts available for promoted officers has been fixed at a maximum of 16 per cent. of the total cadre, a proportion which so far has not been attained.

#### (ii) *Indian Police Service.*

37. The recruitment of Indians for the Indian Police Service was fixed in 1919 at 33 per cent. in Provinces other than the North-West Frontier Province and Burma. For the North-West Frontier Province the proportion is restricted to 10 per cent. and for Burma to 22 per cent., of which at least 15 should be Burmans. These ratios still obtain.

In determining the ratios of recruitment to be adopted in future, we have taken into account the special circumstances in the internal conditions of India which justify exceptional treatment of the Indian Police Service, and, after careful consideration of the facts and the evidence laid before us, our recommendation is that of every 100 recruits for this Service, 50 should be Europeans recruited directly, 30 should be Indians directly



recruited and the remaining 20 obtained by promotion from the Provincial Services. Assuming a future rate of retirement of not less than 10 per cent. above normal, the corresponding cadre of 50-50 would be reached in about 25 years from the date on which the new scheme of recruitment comes into operation. In this case also we would leave it to the discretion of the Secretary of State to make any necessary adjustment in the rate of recruitment to attain the above cadre.

38. Of the 50 per cent. which we have recommended as the future rate of Indian recruitment for the Indian Police Service, we have suggested that 30 per cent. should be obtained by open competition and 20 per cent. by promotion from the Provincial Service. The general trend of evidence is that at present the best type of Indian is not being obtained for the Indian Police Service; partly because of the inadequacy of the emoluments offered and partly because of the hardships of a career in the Police as compared with that in other branches of the Public Service. The new rates of pay which we have suggested will, we believe, go some way towards obviating the first of these defects and discounting the latter by enhancing the general attractiveness of service in the Police. Moreover, we are not satisfied that all the available sources of supply have yet been tapped, while we are convinced that it is in the best interests of the State that young men of good family and of the requisite physical and mental qualifications should be induced to enter the Service. For these reasons, we have decided to keep open, and even to extend somewhat, the field of direct recruitment, as it is obvious that it is only by offering yearly a constant and fairly large number of appointments that the Police Service can become generally known as offering a suitable career to young Indians of the right stamp. As regards the Provincial Service officers, the present position is that they are allotted 11 per cent. of the 33 per cent. of the Indian Police Service posts now being filled by recruitment from Indian sources. In proposing to raise this figure to 20 per cent. for the future, we feel that we are opening up considerably wider prospects of promotion to the selected Provincial Service officer, to whose fitness for the higher posts in the Department we have had convincing testimony. We recommend in addition that in any year in which the full quota of 30 per cent. of direct recruits is not obtained by open competition, the balance should be made good by the promotion of the requisite number of officers from the Provincial Service. Such additional appointments from the Provincial Service should be filled, so far as possible, by young officers of not more than five years' service, who have been directly recruited as Deputy Superintendents, and who have given proof of fitness for early advancement. On promotion to the Imperial Police such young officers should be placed at the bottom of the list of Assistant Superintendents.

(iii) *The Indian Forest Service.*

39. So far as this Service is concerned, we endorse the views expressed by the Islington Commission to the effect that every effort should be made to discover and recruit competent men in India and that it should be possible to meet the whole of the normal requirements of the Imperial branch in India within a reasonable period.

Since that Commission reported, arrangements have, we are informed, been made which will ensure that the instruction and training available at the Forest Research Institute and College at Dehra Dun will be not inferior to that obtainable in other parts of the world. We further understand that instruction and training on the superior scale contemplated will be commenced in 1925. In Burma, also, a forestry course has been inaugurated at Rangoon University.

The percentage of direct recruitment of Indians for the Indian Forest Service has been fixed at 25 per cent. for Burma and at 40 per cent. for the rest of India, for a period of 5 years from 1921. This includes Indians recruited both in England and in India. In addition, 12½ per cent. of the posts on the cadre are filled by promotion of officers from the Provincial Forest Services.

Taking all these factors into consideration, we recommend that recruitment should henceforward be in the ratio of 75 per cent. Indians and 25 per cent. Europeans in those Provinces in which Forest Administration is reserved. As regards Bombay and Burma, we have already expressed our view that the future recruitment of officers to perform the duties and functions at present carried out by members of the Indian Forest Service should be left to the discretion of the Local Governments concerned.

(iv) *Indian Service of Engineers.*

40. We have considered this Service on the basis of the following three categories :—

- (i) That portion of the cadre working in the Roads and Buildings Branch in Provinces in which it has been separated from the cadre working in the Irrigation Branch ;
- (ii) That portion of the same cadre working entirely in the Irrigation Branch in these Provinces, and
- (iii) A combined cadre working both in the Roads and Buildings and in the Irrigation Branches in Provinces in which no such separation has been made.

As regards (i), and similarly in respect of Provinces where such division may in future be made, we have already recommended that recruitment should henceforward be conducted on a provincial

basis. The fixation of the proportion of Europeans and Indians to be recruited is, therefore, entirely a matter for the discretion of the Local Governments concerned.

As regards (ii), we recommend that future recruitment for the Irrigation Branch should be in the ratio of 40 per cent. Europeans, 40 per cent. directly recruited Indians and 20 per cent. promotions from the Provincial Service.

With regard to (iii), we are of opinion that, in such circumstances, no change should be made in the existing ratios of recruitment. These are 50 per cent. recruited in England and 50 per cent. recruited in India. Of the 50 per cent. recruited in England, 10 per cent. must be Indians. For Burma, the present percentage recruited in England is 67 instead of 50, but the Province falls into the first category.

(v) *The Indian Agricultural Service, the Indian Veterinary Service, the Indian Educational Service and the Indian Medical Service.*

41. If our proposals are accepted regarding the provincialisation of the Agricultural, Veterinary, Educational and Medical Services, the Forest Service in Bombay and Burma and the Roads and Buildings Branch of the Service of Engineers in those Provinces in which a divided cadre has been arranged, it will rest entirely with the Local Governments [subject to paragraph 23 (d) in the case of the Medical Service] to determine the number of Europeans who may in future be recruited. In this matter the discretion of Local Governments must be unfettered, but we express the hope that Ministers, on the one hand, will still seek to obtain the co-operation of Europeans in these technical departments, and that qualified Europeans, on the other hand, may be no less willing to take service under Local Governments than they were, in the past, to take service under the Secretary of State.

(vi) *Central Services.*

42. We have carefully reviewed the evidence regarding recruitment for the Central Services and make the following recommendations :—

- (a) *Political Department.*—25 per cent. of the total number of officers recruited annually should be Indians, who should be obtained from the Indian Civil Service, the Provincial Civil Services, and from the Indian Army as at present.
- (b) *Imperial Customs Service.*—Recruitment should remain on the present basis, *i.e.*, not less than half the vacancies are to be filled by appointment in India of statutory natives of India.
- (c) *Superior Telegraph and Wireless Branch.*—Recruitment should be 25 per cent. in England and 75 per cent. in India.

- (d) *State Railway Engineers.—Superior Revenue Establishment, State Railways.*—We understand from the evidence placed before us that the present rate of recruitment (taking an average over the departments as a whole) has been designed with a view to securing, as soon as practicable, a cadre of which, out of every 100 officers, 50 shall have been recruited in India and 50 in Europe. The date at which this cadre may be reached is, we are informed, dependent on the provision of adequate training facilities in India. Measures with that end in view were advocated by the Islington Commission and we are informed that facilities have already been provided to a limited extent. We are strongly of opinion that the extension of the existing facilities should be pressed forward as expeditiously as possible in order that recruitment in India may be advanced as soon as practicable up to 75 per cent. of the total number of vacancies in the railway departments as a whole, the remaining 25 per cent. being recruited in England.
- (e) As regards the remaining Central Services, recruitment should be at the discretion of the Government of India.
- (f) In Services dealt with in sub-paragraphs (b), (c) and (d), recruitment should be by open competition.

## PART II.—SERVICE CONDITIONS.

## CHAPTER VI.

## PAY AND ALLOWANCES.

43. One of the questions to which we have given the most anxious consideration is whether a basic pay lower than that which obtains at present for both Europeans and Indians should be fixed for future recruits, Europeans receiving an adequate addition thereto in the form of overseas pay. The arguments for adopting such a course are many and familiar, and have formed a perennial subject of controversy ever since the problem of Indianization became a political issue. A great volume of evidence, for and against, has been submitted to the Commission, and may perhaps be fairly summarised as revealing a sharp cleavage of opinion between the Services and the politicians. The former are almost unanimously opposed to a reduction of basic pay. They urge that it would bring about too marked a differentiation between the emoluments of British and Indian Civil Servants, working side by side and performing similar duties. Indian officers further contend that far from such a reduction being just, they ought to receive a substantial increase in their pay. Political opinion, on the other hand, is strongly in favour of the "market price" principle, and contends that, whilst a high rate of pay may be necessary to attract Europeans, the best Indian candidates could be secured on considerably lower terms. There is much reason in this contention, which is pressed with vigour as one of the main justifications for increased Indianization.

In the face of these divided, and possibly interested, counsels the Commission have endeavoured to view the needs of India from a detached and somewhat wider standpoint, and have come to the conclusion that it would be inadvisable, in present circumstances, to reduce the basic pay of the Services.

44. The existing scales of pay for the All-India Services were fixed in 1919-20 on the basis of the recommendations of the Islington Commission. A great rise in prices had taken place since their report was signed. This was not ignored in recasting the scales, but no attempt was made to increase the rupee rates of pay to a figure which could justly be considered as taking full account of this rise in prices. At the time when the scales were being revised a new exchange policy intended to fix the value of the rupee at 2s. was under consideration. It is clear that the belief that exchange would remain high was an important factor in fixing the rupee pay at rates which would otherwise have represented inadequate compensation for the rise in prices. We find strong support for this view in the answer given in the

House of Commons by the Under Secretary of State for India on 20th July, 1922 :—

“ The present scale of salaries was fixed with effect from 1st December, 1919. The official exchange value of the rupee was then 2s. At that time it was expected that the exchange value would continue about that figure, though it could not be definitely guaranteed.” (Hansard, Vol. 156, p. 2292.)

If exchange had remained at or about 2s. we believe that no complaint could have been made regarding the scales of 1919-20. But the rupee fell from 2s. 10½*d.* in February, 1920, to below 1s. 4*d.* in February, 1921, and, except for short periods, remained below 1s. 4*d.* for the next two years. The effect on the financial resources of officers remitting large sums to England for the maintenance and education of their families, and consuming considerable quantities of imported articles the rupee price of which has greatly risen, was immediate and serious ; and a flood of memorials followed protesting against the inadequacy of the new scales. The withdrawal of exchange compensation allowance from the Services which had received it up to the introduction of the new scales afforded another ground for complaint, as soon as the rupee fell below the rate at which exchange compensation allowance would have been admissible under the old rules.

45. Except for an inconsiderable increase in the pay of the Indian Police Service, made in 1921, the present scales of pay are substantially as they were fixed in 1920. They are set out in Appendix III.

In approaching the question of their adequacy we desire to call attention to the views expressed in the Islington Commission Report and in the Montagu-Chelmsford Report in this regard. The criterion adopted by the Islington Commission, for application to pay questions, was as follows :—

“ Government should pay so much and so much only to their employees as is necessary to obtain recruits of the right stamp, and to maintain them in such a degree of comfort and dignity as will shield them from temptation and keep them efficient for the term of their service.”

We are in full agreement with the principle thus expressed, and have made it the basis of our proposals. The authors of the Montagu-Chelmsford Report say (paragraph 318) :—

“ We are anxious that the present opportunity should be taken to do something towards restoring the real pay of the existing services to the level which proved attractive 20 years ago.”

This recommendation was made six years ago, and it is one of the most insistent complaints of the Services that so little has been done to give effect to it.

46. In the course of our enquiry, the Services have placed before us carefully compiled statements of current income and expenditure. We could not examine these figures in such detail as to warrant us in accepting them as a sufficient basis for new scales of pay, but they afford strong evidence that a considerable proportion of married officers now serving are either falling into debt or only avoid doing so by economies which may be detrimental to their contentment and efficiency.

We have obtained independent confirmation of this view from banks or financial houses in close and constant relation with members of the Services. We were informed that a great many officers, particularly in the early years of married life, are at present in debt to an extent which was unknown 20 years ago; and that this is in no sense due to extravagance. Insurance policies are pledged as security for advances to a much greater extent than formerly and in many cases their surrender value taken. In other words officers are mortgaging or sacrificing the provision made for their families in the event of their death and only escape from their difficulties, if at all, towards the end of their service. This is an undesirable state of affairs, from the public as well as the private point of view, and one which calls for early alleviation.

47. Arguments based upon statistical comparisons of prices must always be used with caution, but the following facts should, we think, have weight in considering the remuneration of the Services.

- (i) Such information as we have obtained as to the cost of living for a European in India in 1914 and in 1923 points to an increase of about 60 per cent. within that period.
- (ii) Simultaneously there has been a greatly increased drain in the matter of home remittances. Expenditure on the maintenance and education of children in England is perhaps the commonest and the most substantial item in this connection and a comparison between the fees charged by a representative group of Public Schools in 1923 and 1914 (taken from the Public Schools Year Book) shows an increase of over 50 per cent. The increase is more marked in the case of the less expensive schools, and the struggle of the average married officer to give his children an education not inferior to his own is undoubtedly severe.

It will be remembered that the scales in force for the All-India Services up to 1919 were considered by the Islington Commission to be in adequate in 1914 and we do not consider that the increases given in the former years were commensurate with the rise in prices before and after 1914. The present rates

of pay are therefore far below " the level which proved attractive 20 years ago."

48. We have made enquiries of a large number of commercial houses in India regarding the remuneration of their superior European staff, and particularly regarding improvements in such remuneration since 1914. The evidence we received was in most cases given under a pledge that it would be treated as confidential and we cannot therefore refer to it in detail. But, although the pay of their employees on joining was sometimes lower than that of the Civil Services, we found, generally speaking,

- (i) that increases amounting to 50 per cent., or even 75 per cent., had been given within the period mentioned,
- (ii) that employees whose education and training involved an expenditure of time and money very much less than those of the Civil Services might reasonably look forward to salaries comparing favourably with the general standard of the Service time scales ; and that the rewards to exceptional men are out of all proportion to those attainable in Government service,
- (iii) that, apart from salaries, commercial houses of the better class in India add to the remuneration of their European employees in various ways which have no parallel in Government service. Bonuses are given in addition to pay and retiring bonuses in addition to pensions. In some cases pay and pension are given free of income tax. Substantial contributions are made to the provident funds of the employees. Remittance of a proportion of salary is allowed at rates well above the current rate of exchange. Free quarters, in some cases furnished quarters, are provided, or an allowance in lieu which has been raised substantially since 1914. Senior officers draw motor car allowances. Passages are provided at reasonable intervals for officers, and sometimes for their families.

It is not suggested that Government is in a position to treat its own employees in such a generous fashion, but the disparity of remuneration as between a commercial and an official career has become so conspicuous, and so discouraging to Civil Servants, that we feel something should be done without delay to restore contentment.

In dealing with this question we have borne constantly in mind the urgent need for economy in Indian administration, but after the most careful consideration we think that the improvement in emoluments set out in paragraphs 52 to 55 are absolutely necessary.

49. A striking and gratifying feature of the official representations which have been submitted to us by the various Service Associations and individual officers is their expression



of whole-hearted acceptance of the reforms and the spirit of the Government of India Act. They have stated, unreservedly, their anxiety to assist and play their part in the progress of India along the road to self-government. They have only pleaded that, so long as they are engaged in this task, they should be treated with justice and consideration and that their material conditions of service should be made fair and tolerable.

50. It has been represented to us almost unanimously by the Indian members of the Services, that high prices have equally affected them and that the necessity of maintaining a standard of living comparable to that of their European colleagues, apart from the special demands on account of their religious and social obligations which are peculiar to Indians, places them in a financial position no less embarrassing than that of European officers. It is partly on account of these representations that we have, in paragraph 43, recommended that the basic pay should not be lowered. At the same time, having regard to Indian public opinion as to the necessity of economising the cost of Public Services, we are not prepared to recommend an increase in their emoluments. We have, therefore, except in the case of the Indian Police Service, adopted a system which will meet the requirements mainly of European married officers, particularly those in the middle years of their service.

51. We do not propose, except in the cases dealt with in paragraphs 52 and 59, to revise the existing scales of basic pay recently fixed for the various Services, and confine our recommendations to the giving of relief in other and simpler ways. The system we have adopted is to improve the overseas pay in certain years of service and to make it remittable at a favourable rate. In addition, we recommend the grant of other benefits as set out in paragraphs 63, 92 and 93.

We accordingly make the following proposals for the All-India Services, including, of course, all present members of the All-India Services employed in the transferred field of administration.

#### *Indian Police Pay.*

52. The case of the Police Service is peculiar. The conditions have changed and whilst, on the one hand, more specialised training is now necessary to equip the present-day police officer for the efficient discharge of his duties, his responsibilities, on the other hand, have become more onerous and irksome and require greater intelligence and resource. With a view, therefore, to making the service more attractive, we are prepared to treat it as an exception and to improve its basic pay. But to avoid disturbing the relative position of the Service to other Services, we have not altered the maximum basic pay. What we propose, in order to make the initial basic pay more attractive to the Indian youths of the proper class, is to raise it slightly, without

altering, in the first four years, the total emoluments which are considered to be sufficiently attractive for the European recruit.

The following is the scale we recommend :—

RUPEES PER MENSEM.								
Year.	<i>Inferior.</i>				<i>Superior.</i>			
	<i>Present.</i>		<i>Proposed.</i>		<i>Present.</i>		<i>Proposed.</i>	
		Rs.		Rs.		Rs.		Rs.
1	..	325	..	350	..	—	..	—
2	..	350	..	375	..	—	..	—
3	..	375	..	400	..	—	..	—
4	..	400	..	425	..	—	..	—
5	..	425	..	450	..	—	..	—
6	..	450	..	475	..	600	..	650
7	..	475	..	500	..	625	..	675
8	..	500	..	525	..	650	..	700
9	..	525	..	550	..	675	..	725
10	..	550	..	575	..	700	..	750
11	..	575	..	600	..	725	..	800
12	..	600	..	625	..	750	..	825
13	..	625	..	650	..	775	..	850
14	..	650	..	675	..	800	..	900
15	..	675	..	700	..	825	..	925
16	..	—	..	—	..	850	..	950
17	..	—	..	—	..	900	..	1,000
18	..	—	..	—	..	950	..	1,025
19	..	—	..	—	..	1,000	..	1,050
20	..	—	..	—	..	1,050	..	1,075
21	..	—	..	—	..	1,100	..	1,100
22	..	—	..	—	..	1,150	..	1,150
23	..	—	..	—	..	1,200	..	1,200
24	..	—	..	—	..	1,250	..	1,250
25	..	—	..	—	..	1,300	..	1,300
26	..	—	..	—	..	1,350	..	1,350
Selection	..	—	..	—	..	1,450	..	1,450

*Overseas Pay—(General).*

53. The present rates of overseas pay are Rs. 150, Rs. 200 and Rs. 250, except in the Indian Police Service, where a lower rate of Rs. 125 is provided in the first three years in consequence of the earlier age at which the recruit enters the service. In granting relief in overseas pay, we have adopted the rule of not varying the stages at which the overseas pay rises under the existing orders from Rs. 150 to Rs. 200 in the different Services. The number of years of service after which the rate of overseas pay rises from one figure to another, is different for different Services, and we do not wish to go behind the reasons which led Government to lay down these differences. But we are of opinion that about the time when the rate rises from Rs. 150 to Rs. 200, the European officer has generally married and is beginning to

be faced by heavier expenses. We have, therefore, decided to recommend that the rise from Rs. 150 should be to Rs. 250 and not to Rs. 200. In other words we propose to abolish the Rs. 200 rate, and to substitute for it the rate of Rs. 250 in the years in which it is now prescribed according to the scales of pay now in force.

The second addition to overseas pay which we recommend is in the latter half of an officer's service. We propose that from the 12th year onwards, the rate of overseas pay of all Services should be raised from Rs. 250 to Rs. 300, except in the case of the Indian Police Service where, owing to recruitment at an earlier age, the increase should come three years later, *i.e.*, from the 15th year onwards.

The rates of overseas pay for the various Services, according to our proposals, will thus be :—

*Indian Service of Engineers :*

For the First 7 years, Rs. 150 ;  
for the next 4 years, Rs. 250.

*Indian Civil Service and Indian Forest Service :*

For the first 6 years, Rs. 150 ;  
for the next 5 years, Rs. 250.

*Indian Educational Service, Indian Agricultural Service and  
Indian Veterinary Service :*

For the first 5 years, Rs. 150 ;  
for the next 6 years, Rs. 250.

In the 12th year, and thereafter up to the end of the time scale, in all the above mentioned Services, Rs. 300.

In the Indian Medical Service, Captains with more than three years' service, who now get Rs. 200, will be entitled to Rs. 250, while Majors with not less than 11 years' service, and Lieutenant-Colonels, will get Rs. 300 instead of Rs. 250.

In the Indian Police Service, in which recruits are, on the average, 3 years younger than in the other Services, and in which the basic pay is to be raised for reasons already given, the rupee rates of overseas pay should be as under :—

In the first three years	..	..	..	Rs. 100
In the fourth year	..	..	..	Rs. 125
In the next four years	..	..	..	Rs. 150
In the next six years	..	..	..	Rs. 250
In the 15th year and thereafter to the end of the time scale	..	..	..	Rs. 300

*Remittance Privileges.—(General.)*

54. In all Services, the Police included, from the 5th year of service onwards every officer of non-Asiatic domicile should be permitted to remit his overseas pay as above proposed through the High Commissioner at a rate of 2s. to the rupee, or to draw it in London in sterling at that rate. Indian members of the Services

who are already entitled to overseas pay, should draw the increase which we propose in such overseas pay, but should only be entitled to the remittance privilege if they can satisfy the High Commissioner that they have wives or children in Europe.

Officers promoted to the selection grade in the Indian Police Service, the Indian Medical Service, the Indian Agricultural Service, the Indian Veterinary Service, and to the senior and junior selection grades in the Indian Educational Service should draw the maximum overseas pay and also receive the remittance privilege described above.

We have set out in Appendix III tables showing the present and the proposed emoluments of these various Services.

#### *Administrative Posts.*

55. These proposals involve some adjustment of the pay of officers in lower administrative posts. The pay of Deputy Inspectors-General of Police, Superintending Engineers in the Indian Service of Engineers, and Conservators of Forests in the Indian Forest Service, should be fixed at Rs. 2,150, instead of the present incremental pay of Rs. 1,750—100—2,150, but in that case they would receive no remittance benefit.

With regard to administrative posts, above the time scale, other than those referred to in this paragraph, we have not found it possible to come to an agreement as to the nature and extent, if any, of the improvement in emoluments which should be made. The English Members, on the one hand, regard it as essential that the financial positions of such officers should be substantially improved. They have therefore submitted their proposals in this connection in a separate note (Appendix IV). The Indian Members, on the other hand, are opposed to any recommendations in this direction and have similarly recorded their views in Appendix IV.

#### *Women's Branch, I. E. S.*

56. The Women's Branch of the Indian Educational Service is paid on a lower scale than the other All-India Services. We think that they have a claim to some improvement in their emoluments but not necessarily to the same extent as the concessions recommended above for the All-India Services generally.

We would leave it to the Government of India to give special consideration to their case and to make the necessary recommendations to the Secretary of State.

#### *Central Services.*

57. We consider that in principle the concessions proposed for members of the All-India Services should *mutatis mutandis* be granted to all European officers in the Central Services appointed by the Secretary of State, and to such other European officers, who, although appointed by the Government of India, were so appointed on the basis of a non-Asiatic domicile.

*Judicial Pay in the Indian Civil Service.*

58. Officers appointed to the Judicial Branch of the Indian Civil Service have for many years received additional pay. Since the reorganisation of 1919 it has been fixed at Rs. 150 a month. This advantage in pay was given in view of the fact that, in the past, the general attractions of judicial work were inferior to those on the executive side, and consequently a higher rate of pay had to be offered to induce men to enter the Judicial Branch voluntarily. We do not consider that this consideration any longer applies. The duties of officers on the executive side have become so onerous that the judicial side has by comparison become the more attractive of the two, and we see no reason why any special inducement should be offered to officers to enter it.

We do not propose that the present Judicial Pay should be withdrawn from any officers who elected for the Judicial Branch and was appointed to it between the reorganisation of the pay scale in 1919 and the date of our Report, or from any officer who was receiving the judicial allowance as a permanent element in his salary at the date of our Report. We recommend, however, that no officer appointed to the Judicial Branch after the latter date should receive in respect of his service therein anything more than the pay appropriate to his length of service in the time scale which we have recommended above for the Indian Civil Service generally. We have been informed that in Madras the Judicial Pay, which under the rules in force at the time was due to Provincial Service officers holding listed judicial posts, has been withheld from them because, unlike the Judicial Pay of officers of the Indian Civil Service, it was subject to the vote of the Legislative Council which refused to vote it. We consider that the refusal to provide the necessary funds constitutes an unfair discrimination against this particular class of officer and that their grievance should be met.

*Technical Pay in the Indian Service of Engineers and Superior Telegraph Branch.*

59. When the pay of the Superior Services was revised in 1919-20 the Secretary of State, in the case of the Indian Service of Engineers and the Superior Telegraph Branch, not only differentiated by means of overseas pay between officers of European and Indian domicile, but made a further differentiation by means of technical pay between officers trained in Europe and those trained in India. This technical pay amounts to only Rs. 75 a month, but it has given rise to very widespread dissatisfaction. The principle underlying the grant of overseas pay is well understood by all concerned, but the introduction of technical pay has been regarded as creating an invidious distinction and as reflecting upon the technical qualification of officers recruited in

India. We understand that the decision was based on the view that India does not at present afford the same facilities for technical training as are obtainable in Europe, and that the engineer recruited in Europe must for the present be held to possess a higher market value than an engineer recruited in India. This distinction does not appear to us justifiable, having regard to the number of distinguished engineers who have received their training in India, at Roorkee and elsewhere. In any case the officers of the Service, whether recruited in, Europe, or in India, carry out the same work, and we see no reason why they should not receive the same pay. We accordingly recommend that the technical pay referred to above should be reckoned as part of the basic pay of the Service, and that officers who received their training at the Indian engineering colleges, whether they be Indians or Europeans, should, except for overseas pay, receive the same emoluments as officers trained in Europe. The scale of basic pay for the Indian Service of Engineers set out in Appendix III is drawn up in accordance with this conclusion.

*Pay of Military Officers of the Political Department.*

60. The Political Department of the Government of India is composed partly of officers of the Indian Civil Service and partly of Indian Army officers. After ten years' service in the Department the latter are placed on a " supernumerary list " and are no longer recallable to military duty. Their career in the Department is to all intents and purposes a civil one, and their duties and responsibilities are the same as those of their civilian colleagues. There is, however, a differentiation in the matter of pay in favour of the civilians. From the 8th till the 22nd year of service the latter receive a personal allowance over and above the pay which they draw in common with the military officers, and this allowance amounts on the average to Rs. 200 a month. The military officers in the Department have represented to us that this differentiation is inequitable. We think this contention is justified. Our view is strengthened by the practical consideration that the Political Department does not, as matters stand, offer sufficient attraction to military officers of the type required for its difficult and exacting duties. We are informed that whereas formerly the number of applicants was far in excess of the vacancies, at present great difficulty is experienced in securing suitable officers. It has been the invariable rule in the case of military officers serving with Indian Civil Service officers in mixed " Commissions," such as exist in the Punjab, the Central Provinces, Burma, and Assam, that all draw equal pay, and we can see no valid reason for making an exception in the case of military officers of the Political Department. We recommend, therefore, that in future they should receive the same pay as their Civilian colleagues. We have dealt with ~~their~~ pension grievance in Chapter VIII, paragraph 73.

*Pay of Specialist Officers.*

61. Apart from the All-India Services and the Central Services, there is a class of officers whose claim to similar treatment in the matter of pay concessions has to be considered. These are specialist officers, recruited either by the Secretary of State or Local Governments, who are not members of any organised Service but whose status and emoluments are generally comparable with those of the Superior Services dealt with above. It will be convenient to deal first with the Public Works Department specialists. These officers are employed on work of a permanent character, for example as architects, electrical engineers and sanitary engineers under various Local Governments. They are recruited on contract for a fixed period of years in the first instance, but in so far as the duties on which they are engaged are of a permanent and not a temporary nature they have a reasonable expectation that, so long as their work is satisfactory, their services will be retained. In the past many of them have been engaged on a permanent basis on the completion of their contracts.

They fall into three classes :—

- (a) Those appointed by the Secretary of State and holding permanent appointments. The pay of these is equivalent to that of officers of the Indian Service of Engineers of similar standing, and we recommend that they should receive the same concessions as are recommended for officers of the latter Service.
- (b) Officers appointed by the Secretary of State and serving under contract. If the terms of the contract contain a clear implication that permanent employment is contemplated, subject to approved service, on the conclusion of the temporary contract, we think there is a case for the revision of the contract so as to give an improvement comparable with that given to officers of similar standing in the Indian Service of Engineers. On the other hand if the terms of the contract clearly contemplate the officer's employment in work of limited duration we see no reason for its revision.
- (c) Certain specialist officers have been appointed by the Local Governments and their pay is therefore subject to the vote of the Legislative Councils. We recommend that their cases should be treated generally on the lines of (a) and (b) above.

The same general principles should be applied to specialist officers in other departments, such as Forest Specialists, Agricultural Engineers, and to officers holding various miscellaneous appointments.

## CHAPTER VII.

## PASSAGES.

62. Hitherto Government has not provided passages for officers of the Services or their families when travelling to Europe on leave. The principle adopted has been that emoluments should be fixed on a scale sufficient to cover the cost of passages and that the officer should be left to make his own arrangements.

The evidence laid before us showed that the inadequacy of the existing rates of pay, combined with the great rise in shipping rates in recent years, has made it increasingly difficult for officers to meet passage charges. It is true that the Government now makes advances free of interest to cover the cost of passages; but these are repayable by instalments after the officer's return to duty, and in a large proportion of cases the married officer, especially, is confronted with the alternative of having either to incur a considerable burden of debt, or to postpone taking leave to the detriment of the health of himself and his family. In such cases the officer's efficiency must suffer, and we feel strongly that the granting of some relief in this regard would be in the interests of Government as well as of the officer concerned.

63. After reviewing the whole subject, we have decided to recommend that passages on the following scale should be granted to all officers of non-Asiatic domicile in the Superior Civil Services.

The officer himself should receive 4 return passages during his service (of the standard of P. & O. first class "B"), and, when married, his wife should be entitled to as many return passages as may be to his credit. In addition one single passage should be granted for each child.

The application of this scheme to officers already in the service presents certain difficulties, but we suggest the following scale, based upon the length of the officer's service :—

<i>Officer's service at the date when the scheme comes into effect.</i>	<i>Number of Return Passages for the Officer and his wife.</i>
Less than 7 years .. ..	4
Over 7 and less than 14 years .. ..	3
Over 14 and less than 21 years .. ..	2
21 years and over .. ..	1

With a single passage for each child.

The family of an officer who dies in service should be repatriated at Government expense, even though he has exhausted the full number of passages admissible to himself and his family under these proposals.



The above scheme should be applicable to officers of all Superior Civil Services, of non-Asiatic domicile. It should also be extended to Indian officers of the Indian Civil Service who were recruited by the Secretary of State and who receive overseas pay, but should not extend to their families.

64. Apart from the passage concessions above referred to, we have recommended in paragraphs 92 and 93 of our Report, that certain measures of relief, in connection with medical attendance and limitation of house rent, should be granted to the Services, and we have given full weight to the financial value of all these concessions, in fixing the new rates of overseas pay and remittance privilege which we have recommended in Chapter VI.

The measure of relief which the Services are intended to receive under our scheme must therefore be considered as a whole, and we regard it as essential that no portion of it should be regarded as less certain than another.

In this connection we are conscious of two factors which might defeat the objects of our proposals, or, at any rate, upset the balance of our combined scheme of relief. On the one hand, if the passage concessions were to be given in the form of an allowance, it would be votable from year to year and might be subject to a varying fate in the different Provinces. These risks and uncertainties would place the Services in a very unfair position and might render our proposal largely nugatory.

On the other hand, if the concession were to take the form of an unconditional increase of ordinary pay, which would be available for the individual officer to spend as he pleased, there would be the risk (emphasised by many Service witnesses) that it might be imprudently diverted to purposes other than that for which we had intended it, with serious consequences, possibly, both to the officer and his family.

In seeking a way out of this dilemma, we have regarded it as fundamental that the relief which we are recommending should be real, and not exposed to political or other risks.

In our subsequent Chapter on Safeguards (para. 85) we make certain recommendations with regard to the execution of a legal covenant, enforceable in the Courts, between every officer in the Superior Services and the authority which has appointed him. In such covenant, all details of the officer's terms and conditions of service should be clearly set forth, so that, in case of any breach of contract, he could seek the appropriate legal remedy.

This safeguard, to which we attach great importance as an *ultimate* security, must at best involve a slow and cumbersome procedure for the individual officer, who, meanwhile, unless and until the authorities concerned have accepted the principle, and executed the covenants, will have no protection at all with regard to allowances or concessions which are votable.

In the face of these circumstances, we propose the following solution which, in our opinion, obviates, so far at least as passages are concerned, the difficulties above referred to.

65. In arriving at our recommendations with regard to the new rates of overseas pay and remittance privilege, we have estimated that, averaging over a British officer's whole service, the money value of the passage concession might be taken as Rs. 50 a month, and, in our financial calculations, we have proceeded throughout on that assumption.

We therefore recommend :—

- (a) That an addition of Rs. 50, or such amount as may from time to time be deemed sufficient by Government for the purpose of financing the concession laid down in paragraph 63, should be credited monthly to the pay of all British members of the Superior Civil Services who are, in accordance with our recommendations, entitled to the grant of free passages. In the case of Indian officers who are entitled to passage concessions, probably Rs. 25 a month would be sufficient. The said sums should be deducted at the source by the Accountant-General and transferred to a special "Passage Fund" in which the contributions thus made by every officer would be allowed to accumulate. This fund, which should be kept separate from all other Government accounts, should be administered by the Government concerned and managed in such a manner as they may deem fit. In particular they should have power to appropriate from the total of the fund any sum which might from time to time constitute an available surplus after making the necessary provision for the passage charges. No officer would have any claim to any balance remaining in the fund after payment of the passages to which he was entitled.
- (b) When an officer requires funds to defray the expenses of the passages to which he is entitled under our recommendations in paragraph 63 he should apply to the Government concerned, or the official appointed by it for the purpose, and on proving that he is so entitled, and on production of the Steamship Company's invoice for the appropriate tickets, the Accountant-General should either pay the Company direct, or issue to the officer the equivalent amount to enable him to pay the charges himself.
- (c) The amount mentioned in clause (a) should not count towards pension or leave or furlough allowance of the officer concerned.

## CHAPTER VIII.

## PENSIONS.

66. Officers of the Services in India ordinarily retire at an age when heavy commitments have still to be met for the upbringing and education of children. Hence the Services, and particularly married officers, regard the adequacy of their pensions as no less important than the adequacy of their pay.

The representatives of the Services have pressed upon our attention that their pensions are inadequate, especially those of the Uncovenanted Services. They base their case, in the main, on the rise in the cost of living, including house accommodation, in India and in England since the war, and on the increase in the expenses of education. They also urge the following considerations :—

- (a) That the existing pension-scales bear little or no relation to the scales of pay, with the result that an officer who may have been in receipt of emoluments which enabled him to live in reasonable comfort finds himself, on retirement, reduced to an income on which he can only subsist with difficulty. This point has been similarly pressed by Indian members of the Uncovenanted Services.
- (b) That, although the present scales were based on the recommendations of a Royal Commission which reported so recently as 1915, the revision which was actually effected in 1919, was made before the great rise of prices in India, whilst any advantages then accruing to the English members of the Services from the prevailing high rate of exchange have disappeared.
- (c) That bonus additions to pensions have been awarded to the Home Civil Services to compensate for the post-war rise in prices.
- (d) That the pensions of civil officers in certain of the Crown Colonies have recently been substantially and permanently increased for the same reason.

*(i) Indian Civil Service.*

67. Under the present rules, the members of the Indian Civil Service, after 25 years, of which 21 years must have been "active" service, are entitled to a pension of Rs. 10,666 $\frac{2}{3}$ , subject to a minimum of £1,000 if drawn in England. Towards this pension all members of the service, except Members of Council, were required to contribute 4 per cent. of their pay until the year 1919, when, in accordance with the recommendation of the Islington Commission, this system was abolished and Government assumed the charge of the full pension of £1,000 per annum.

A deduction of 4 per cent. is still made from pay, but the monies so accruing are credited to a provident fund, for the benefit of the officers concerned on their retirement.

It has been calculated that, under the old system, officers, during the full period of their service, contributed a sum which represented at the time of retirement £250 per annum towards their own pensions. The indirect result of the change effected in 1919 has, therefore, been to increase the amount of pension which Government provides. This increase is quite small in the case of those retiring within a few years of the introduction of the change, but it grows every year until those who retire some 20 years hence will receive the full £250 benefit. We do not feel able, in all the circumstances, to recommend any further increase.

Some concession with regard to this 4 per cent. contribution has recently been made in favour of those officers who would otherwise have derived little advantage from the change, and we have been pressed to recommend further concessions. After very careful consideration, we have come to the conclusion that the difficulties in the way of reopening this question are insuperable.

68. The cases of Members of Council and Governors of Provinces call for special consideration. The Islington Commission recommended that a special pension of £1,200 per annum should be sanctioned for Lieutenant-Governors of Provinces, but this recommendation was not adopted. The reformed system of Government has, however, invested the holders of these appointments with new and far-reaching responsibilities, and it is, in our opinion, but just and equitable that this fact should be recognised. We therefore recommend that members of the Indian Civil Service who attain to the rank of Member of Council should be given an increase of pension, at the rate of £50 per annum for each year of their service, as such, up to a maximum pension of £1,250. We further recommend that those who serve as Governors of Provinces should similarly be given an additional £100 for each year of service, as such, up to a maximum pension of £1,500 per annum.

69. We have also examined a proposal which has been placed before us that Indian Civil Service "Invalid Annuities" should be calculated on the same basis as proportionate pensions. This proposal involves certain assumptions which are, on the whole, undesirable, and we are unable to support it. We therefore recommend that no change should be made in the existing scale of Invalid Annuities, so far as the Indian Civil Service is concerned. We deal separately, in paragraph 72, with the question of Invalid Annuities for the Uncovenanted Services.

*(ii) Uncovenanted Services.*

70. In the case of these Services some increase of their pensions has long been recognised as overdue, and it was recommended by the MacDonnell Committee that the ordinary pension after 25 years' service should be raised to Rs. 6,000. We concur in this view that the existing rates are unduly low, having regard to the status of the officers concerned, and we recommend the following permanent rates of pension :—

	<i>Present rate.</i>	<i>Proposed rate.</i>
(a) After 25 years' service.	Rs. 5,000, equivalent at the privilege rate of 1s. 9d. the rupee to £437 10s., and rising by Rs. 200 per annum to	Rs. 6,000, equivalent at the privilege rate of 1s. 9d. the rupee to £525, and rising by Rs. 200 per annum to
(b) After 30 years' service.	Rs. 6,000, equivalent at the privilege rate of 1s. 9d. the rupee to £525.	Rs. 7,000, equivalent at the privilege rate of 1s. 9d. the rupee to £612 10s.
(c) Additional pensions, lower grade.	Rs. 300 additional to pension due on the ordinary scale for each year of service in the grade up to a maximum of Rs. 7,500 per annum, equivalent at the privilege rate of 1s. 9d. the rupee to £656 5s.	Rs. 300 additional to pension due on the ordinary scale for each year of service in the grade up to a maximum of Rs. 8,500 per annum, equivalent at the privilege rate of 1s. 9d. the rupee to £743 15s.
(d) Additional pensions, upper grade.	Rs. 500 additional to pension due on the ordinary scale for each year of service in the grade up to a maximum of Rs. 8,500 per annum, equivalent at the privilege rate of 1s. 9d. the rupee to £743 15s.	Rs. 500 additional to pension due on the ordinary scale for each year of service in the grade up to a maximum of Rs. 9,500 per annum, equivalent at the privilege rate of 1s. 9d. the rupee to £831 5s.

71. Numerous representations have reached us from retired officers of various Uncovenanted Services, pressing that if any increase of pension is granted to officers still serving, their claims also shall receive consideration. We have already laid down the principle, in other connections, that we are not prepared to make financial recommendations of a retrospective character, and we therefore regret our inability to reopen the case of these officers.

72. With regard to the present scales of invalid annuities for the superior Uncovenanted Services we are of opinion that they should be improved. We recommend that the limit of ten years before which an invalid annuity can be earned should be reduced

to seven, and that the existing scales should be raised as shown in the following table :—

<i>Completed Years of Qualifying Service.</i>		<i>Uncovenanted Services. Invalid Gratuity or Pension.</i>		<i>Maximum. £ at 1s. 9d. Rs. to the rupee.</i>	
1—6	Gratuity of 1 month's pay for each completed year of service.				
7	Pension of 7-sixtieths of average emoluments ..			2,000	175
8	ditto 8-sixtieths ditto ..			2,350	205
9	ditto 9-sixtieths ditto ..			2,700	236
10	ditto 10-sixtieths ditto ..			3,000	262
11	ditto 11-sixtieths ditto ..			3,200	280
12	ditto 12-sixtieths ditto ..			3,400	297
13	ditto 13-sixtieths ditto ..			3,600	315
14	ditto 14-sixtieths ditto ..			3,800	332
15	ditto 15-sixtieths ditto ..			4,000	350
16	ditto 16-sixtieths ditto ..			4,200	367
17	ditto 17-sixtieths ditto ..			4,400	385
18	ditto 18-sixtieths ditto ..			4,600	402
19	ditto 19-sixtieths ditto ..			4,800	420
20	ditto 20-sixtieths ditto ..			5,000	437
21	ditto 21-sixtieths ditto ..			5,200	455
22	ditto 22-sixtieths ditto ..			5,400	472
23	ditto 23-sixtieths ditto ..			5,600	490
24	ditto 24-sixtieths ditto ..			5,800	507
25	ditto 30-sixtieths ditto ..			6,000	525
26				6,200	542
27				6,400	560
28				6,600	577
29				6,800	595

(iii) *Miscellaneous Appointments and Services.*

(a) *Military officers serving in the Political Department or in other civil departments whose pensions are governed by the same rules as in the Political Department.*

73. The existing rule under which officers holding certain qualifying posts *continuously* for three years earn the maximum pension £1,000 or £900, as the case may be, does not in practice work equitably. Not only may it happen that the age limit of 55 comes into operation before the qualifying service is completed, but a brief period of reversion will disqualify an officer who may in fact have held one of these appointments for a total period exceeding that prescribed.

The difficulty could be met by applying the ordinary rules which govern the grant of similar additional pensions in the Civil Uncovenanted Services. There the principle is laid down that an additional pension is given for each completed year of qualifying service, and all service qualifies, whether continuous or not.

We therefore recommend that the existing rule requiring the qualifying service to be continuous should be revoked, and that the rule applying to the additional pensions of the Uncovenanted Services should be substituted.

We recommend further that each completed year of qualifying service should earn one-third of the additional pension appropriate to the post.

*(b) Women's Educational Service.*

This is one of the Uncovenanted All-India Services, appointed by the Secretary of State. The benefits which we have recommended for these Services generally will therefore be applicable to this case.

*(c) Chaplains.*

At present Chaplains obtain a pension of £480 per annum after 23 years' service. Until the year 1920 their pension was £365 per annum. When this revision was made it was intended that the pensions of Chaplains should approximate to those of the Uncovenanted Services. Actually the rates have been appreciably higher, owing to the accident that the pensions of Chaplains was fixed in sterling at a time when the exchange happened to stand at 2s. to the rupee. We see no sufficient reason why Chaplains should enjoy more favourable treatment than officers of the Uncovenanted Services. If our recommendation regarding the pensions of the latter be accepted, officers of those Services will receive a sterling pension of £525 per annum after 25 years' service or of £490 per annum after 23 years' service. This is practically the same as the pension of £480 per annum which Chaplains obtain after 23 years' service and we do not consider that there is any case for further improvement.

*(d) Judges of the High Courts.*

At present the pensions of High Court Judges are fixed at £1,200 per annum after 11½ years' service in that capacity. We are not prepared to recommend any increase in their rate of pension, which, in view of the comparatively short period of service after which it can be earned, we consider to be adequate.

## CHAPTER IX.

### PROPORTIONATE PENSIONS, PROVIDENT FUNDS, AND FAMILY PENSION FUNDS.

74. Numerous representations have been made to us in favour of modifying the present rules governing the grant of proportionate retiring pensions. Of these representations, the more important are :—

- (i) *That compensation for loss of career should be given in addition to proportionate pension in cases other than of compulsory retirement.*

We are unable to support this claim. In our view, the present rules governing the grant of proportionate pension are sufficiently generous for those who are not ready and willing to serve under the reformed system of government.

- (ii) *That the scheme for proportionate pensions should be extended to those officers who were recruited in 1919 and were prepared to come out to India before January 1, 1920, but who, for various reasons, and through no fault of their own, did not in fact arrive until after that date.*

We consider that these officers have a good claim for favourable consideration, and we recommend that the privilege of retiring on proportionate pension should be extended to them.

- (iii) *That the present rule under which the previous war service of such officers does not count as service for the purposes of proportionate pension is a violation of the undertaking that no officer should be prejudiced by reason of service during the war with the armed forces of the Crown.*

We are doubtful whether this grievance can be sustained, and are unable to recommend any change in the existing rule.

- (iv) *That the privilege of retirement on proportionate pension should be extended to members of the Central Services.*

This claim has been urged with great persistence, but we are unable to support it. Officers in the Central Services are obviously in a different position from members of the All-India Services employed under Local Governments. The Government of India may possibly be more susceptible than formerly to political pressure but constitutionally its position *vis-à-vis* these Services remains practically unchanged.

- (v) *That the right to retire on proportionate pension should be extended indefinitely.*

We have considered this claim, and recommend that in the case of all future British recruits to the All-India Services a rule should be made, and a clause inserted in their contracts to the like effect, that, if and when the field of service for which they have been recruited is transferred, it shall be open to them either :--

- (a) to retain their All-India status, or,
- (b) to waive their contracts with the Secretary of State and to enter into new contracts with the Local Governments concerned, or,



(c) to retire on proportionate pension ; the option to remain open for one year from the date of transfer. We further recommend that existing members of the All-India Services now operating in reserved fields, who do not make use of their present privilege to retire on proportionate pension after action has been taken on the Report of the Statutory Commission of 1929, should be allowed to exercise the option above specified, if and when the field in which their Service operates is transferred. This concession should also be extended to all officers who joined the Services since 1st January, 1920.

(vi) *That the existing rule should be revoked under which officers of the Indian Medical Service with less than 17 years' service are not eligible to retire on proportionate pension unless the military authorities are unable or unwilling to absorb them in military employment.*

We are unable to recommend any change in the existing rule in this respect.

#### *Extraordinary Pensions.*

75. We recommend that a new rule should be framed, or the existing rule modified, to cover the case of officers who lose their lives or are seriously injured, as an act of reprisal connected with their holding of a particular office, or resulting from action taken by them in their official capacity, even in cases when they are not actually engaged at the moment in the execution of their duty.

#### *Provident Funds.*

76. We are of opinion that for all future recruits the advisability of substituting provident funds for the present system of pensions should be most carefully considered. It is not practicable for us, within the time at our disposal, to work out a detailed scheme of provident funds for the various Services, but we recommend that the feasibility of establishing such funds in lieu of pensions should be thoroughly investigated, and, if the result prove acceptable to the Services and practicable from the standpoint of the finances of India, the change should be made without delay.

For the existing members of the Services the substitution of a Provident Fund for the present pension system presents obvious difficulties. This, in our view, is a matter which should be left for expert investigation. We have reason to believe that Indian members of the Services would generally prefer a provident fund to the existing pension system.

*Family Pension Funds.*

77. There is a general consensus of opinion in favour of the establishment of family pension funds for the remaining All-India Services on the lines of that already existing for the Indian Civil Service. The Islington Commission recognised the necessity for a family pension fund for services other than the Indian Civil Service, and it is understood that a scheme is at present being worked out by actuarial experts and that the requisite material has already been collected.

It is not apparent why the initiation of such a scheme has been so long delayed, and we are of opinion that steps should be taken to introduce it as soon as practicable.

78. With regard to the family pension fund of the Indian Civil Service, it is urged by members of the service that the fund is not being managed as advantageously as it might be, from the point of view of the subscribers, who, it is alleged, are not receiving the full benefits to which they claim to be entitled, having regard to the admittedly prosperous financial position of the fund.

In view of the widespread uneasiness on this point which seems to exist in Service circles, we are of opinion that an independent actuarial investigation into the position of the fund, and the possibility of increasing the benefits derivable therefrom, should be undertaken, and that the result of this investigation should be communicated to all subscribers as soon as possible.

There is also force in the contention of several witnesses that, as the fund consists almost entirely of the subscribers' own money, they should be allowed to participate in its management. We recommend, therefore, that an independent Board, consisting of a retired member of the Service, a representative of the India Office, and an independent actuary, should be constituted to administer the fund, subject to the final control and supervision of the Secretary of State.

It has further been represented to us that, owing to the difference in social customs and in vital statistics between Indians and Europeans, it would be advisable to close the existing fund as soon as practicable and to open a new fund divided into Indian and European branches. We agree with this view. We understand that this question is already engaging the consideration of the Government of India and of the Secretary of State, and venture to hope that an early decision will be reached.

## CHAPTER X.

## SAFEGUARDS.

*General.*

79. It was only to be expected that the constitutional changes effected by the Government of India Act (1919) would lead to uneasiness among members of the Services with regard to the effect of these changes on the conditions under which they had previously

served. We were not surprised, therefore, to find in the evidence of the Services generally a widespread apprehension regarding the security of their position in various respects. Some of it was based on hypothetical rather than on actual conditions, but there are certain points on which we think it desirable that safeguards should be provided. It may not be necessary ever to invoke them, but their effect on the contentment, and therefore on the efficiency, of the Services will be none the less on that account.

One particular apprehension by which the Services showed themselves to be specially affected was with regard to the results which might follow if the control of the All-India Services were delegated by the Secretary of State to the Government of India. We have recommended in paragraph 13 that the Secretary of State should, for the present, retain his control in this respect.

80. It has also been represented to us that an officer's pay, his prospects, and consequently his pension, may be affected by disciplinary action on the part of a Local Government, or by unfair discrimination against him in matters of promotion or selection for higher appointments, and that the right of appeal to the Governor in such matters is prejudiced by the fact that the Governor himself has been a party to the order appealed against. How far there is good ground for apprehension in this matter we are not in a position to say, but we have made provision with regard to it in our proposals in Part I, Chapter IV, on the functions of the statutory Public Service Commission. Their effect is to secure the investigation by a quasi-judicial body, removed from all political associations, of complaints regarding any orders which materially affect an officer's position.

*"Existing or Accruing Rights."*

81. We have received a considerable body of representations arising out of the interpretation placed by the Law Officers of the Crown on the phrase "existing or accruing rights" in the proviso to section 96B (2) of the Government of India Act. This provides that "every person appointed before the commencement of the Government of India Act, 1919, by the Secretary of State in Council to the Civil Service of the Crown in India shall retain all his existing or accruing rights, or shall receive such compensation for the loss of any of them as the Secretary of State in Council may consider just and equitable."

The question has been referred to us by the Secretary of State in the circumstances set out in the Despatch which follows:—

"26th April, 1923.

"My Lord, In Your Excellency's Government's Despatch in the Home Department, No. 10, dated 29th June last, you requested me to obtain an authoritative opinion as to the meaning to be attached to the expression 'existing or

accruing rights' in Section 96B (2) of the Government of India Act. I considered your request in Council, and agreed that it was eminently desirable, from the point of view both of my own responsibilities and of the rights of the Services, that no uncertainty or misunderstanding should prevail as to the legal position created by this section. I accordingly referred the matter for the opinion of the Law Officers of the Crown. In view of the notorious difficulty of obtaining legal opinion upon questions which do not present a perfectly concrete issue, and of the wide generality of the terms of the section, I felt bound to confine the case presented to the Law Officers to the comparatively narrow issue raised in the memorial from the Central Provinces and Berar Association of Government Servants which accompanied your Despatch. The opinion which I have obtained cannot therefore be regarded as an exhaustive interpretation of the section, and even on the case as presented to them the Law Officers gave their opinion subject to a reservation as to the difficulty of giving particular answers to general questions.

" 2. I am advised that the words 'accruing rights' in Section 96B (2) mean all rights to which members of the Civil Services are entitled, whether by statute, or by rule having statutory force, or by regulation in force at the time of their entry into service. They do not, however, include prospects of promotion, except in cases where the promotion is no more than advancement by seniority to increased pay, as in the case of the various appointments borne upon the ordinary lists of time-scales of pay. In particular, they do not apply to general expectations of possible appointment to offices, such as those of Commissioner of a Division, which are not included in the ordinary time-scale lists, and the filling of which involves selection by merit. I am advised accordingly that the abolition of such appointments would give rise to no claims to compensation except to persons who were actually holding them at the time of their abolition. I am further advised that no method of filling such appointments which is not inconsistent with the Statute, even though it reduced the expectations of members of a particular service, would give rise to any claim to compensation on the part of any person whose actual tenure of an appointment was not thereby affected. Lastly, I am advised that the proviso to Section 96 B (2) applies not only to loss of rights (as defined above) resulting from the provisions of rules framed by the Secretary of State in Council in pursuance of the provisions of that sub-section, but also to a loss of rights resulting from rules or laws made by other authorities in exercise of powers delegated to them under the provisions of the same sub-section by the Secretary of State in Council.

“3. The foregoing represents the strictly legal results which, so far as they can be ascertained without reference to defined circumstances, must be held to flow from the actual words of this sub-section, and it is my intention to bring the situation which thus emerges to the notice of the Royal Commission on the Services as a matter for their consideration in its bearing on general service conditions, and with special reference to the observation of the Joint Select Committee on the Government of India Bill ‘that every precaution should be taken to secure to the public servants the career in life to which they looked forward when they were recruited.’ For it is clear that administrative changes might result in a loss of selection appointments so considerable as seriously to prejudice the reasonable prospects of the Services. If, in my opinion, such a situation should arise, I shall not fail to examine it with a view to determining, in accordance with what I conceive to be the intention of the Joint Select Committee and of Parliament, what measure of relief can be granted to the Service affected. It is desirable, however, that the question should first be examined in all its bearings by the Royal Commission, and I am hopeful that their recommendations may be of assistance to me in dealing with a difficult problem affecting the interests and security of those Services for whose well being I am responsible.

“4. I propose, therefore, to lay before the Commission Your Excellency’s Government’s Despatch, with its enclosures, and the present Despatch, and I request that copies of this Despatch may also be supplied to all members of the All-India Services.”

82. The Services claim that whatever may be the legal interpretation of the words “existing or accruing rights,” the intention of the proviso was to secure to them their prospects of promotion to all higher posts existing at the time the Act was passed, or alternatively to secure for them compensation for the loss of such prospects through the abolition of these appointments.

We find ourselves unable to lay down any general *a priori* ruling as to what, if any, claims to compensation might justly be entertained by a member or the members of a Service in the event of the abolition of any existing post or class of posts; or as to what amount of compensation, if any, should be granted. Our difficulty lies in the fact that such questions can only be equitably decided in the light of the circumstances and merits of each case. We recommend, therefore, that the Secretary of State should refer such claims for compensation, as they arise, for consideration and report by the Public Service Commission, which, being the expert authority in India on all Service questions, will be well qualified to form a just opinion. The Indian members, however, would limit the references to the Public Service Com-

mission to cases other than those necessitated by retrenchment or curtailment of work. In such cases they consider there would be no ground for compensation except for the incumbent of the post abolished.

### *The Safeguarding of Pensions.*

83. The apprehensions of the Services are not confined to the effect on the position of officers of orders by Local Governments in individual cases. They express grave concern at the prospect of future constitutional developments. In particular, we feel bound to note that we have found widespread anxiety with regard to the future security of pensions. We do not share this apprehension under existing circumstances, and we assume that, if any statutory change is made hereafter, involving the transfer of the financial control in this regard now exercised by the Secretary of State in Council, adequate provision would at the same time be made for safeguarding Service pensions.

### *The Commutation of Pensions.*

84. Various proposals have been put before us in the direction of establishing or depositing funds in England equivalent to the capitalised value of pensions. We are unable to support these, as they might adversely affect the credit of the Government of India. We consider, however, that some extension of the right to commutation of pension should be made. At present an officer may not commute more than one-third of his pension. We think this proportion should be raised to one-half, and we also recommend that the rates at which the commutation value is calculated should be revised, year by year if necessary, on the basis of the rate of interest payable on loans raised by Government in any such year.

### *The Safeguard of a Legal Covenant.*

85. As regards emoluments generally, we consider that, in all circumstances, the most practical form of safeguard would be a mutually binding legal covenant, enforceable in the Civil Courts, between the officer and the authority which has appointed him. We recommend therefore that such a contract should be entered into in the case of all future recruits, and that to secure the position of existing officers a similar contract should be entered into, so framed as to cover the remaining liabilities connected with their service and the privileges to which they may be entitled.

The general form of the contract might be somewhat on the lines of the existing Articles of Agreement adopted for the Indian Educational Service (see Appendix V). The appropriate and approved time-scale for the Service in which the officer is employed

should be inserted as a schedule, and additional clauses should be added securing, *inter alia*,

- (i) Leave rules not less liberal than those in existence when the contract was signed.
- (ii) The grant of passages.
- (iii) Remittance privileges, if any.
- (iv) Pension rules not less liberal than those in existence when the contract was signed.
- (v) The right to compensation on an adequate scale in the event of dismissal without due notice or in breach of definite conditions laid down.
- (vi) The right to retire on proportionate pension in certain circumstances.

In our proposals on the subject of the statutory Public Service Commission we have made recommendations with the object of securing that, in the event of a breach of such a contract by a Government, the aggrieved officer shall, in certain circumstances, be indemnified against legal expenses in prosecuting his claim in the Civil Courts.

86. In the event of the adoption of our recommendations under this head it will obviously be inappropriate to retain the title of "Uncovenanted" Services, and we suggest that "Departmental" Services might more accurately describe their position in future.

#### *Votability of Government Contributions to Provident Funds.*

87. Our attention has been drawn to the fact that some uncertainty prevails as to whether Government contributions to provident funds, given to certain officers in lieu of pensions, are or are not votable by legislative bodies. It is desirable that this uncertainty should be removed; and we suggest that the Governor-General should consider whether he might not construe such contributions as pensions within the meaning of the Government of India Act in accordance with Section 67 A (4) thereof, and that all Governors should consider the same point in accordance with Section 72 D (3).

It is obvious that a conflict of opinions in the matter would be unsatisfactory; and we venture to hope that all the authorities concerned will be able to accept the suggestion made above.

#### *The Position of Specialist Officers.*

88. Representations have been put before us by specialist officers regarding the insecurity of their tenure of appointment. Those appointed on a permanent basis by the Secretary of State cannot be removed from service without his sanction and their status in this respect is exactly the same as that of members of an All-India Service.

An officer who is serving on a contract for a definite period is in a different position. His services can clearly be dispensed with at the end of his contract; and such contract usually provides that it can be terminated by either side at 6 months' notice before the expiry of the stated term. This provision has, in the past, not been understood by officers as authorising Government to terminate their employment for reasons other than the unsatisfactory performance of their duties, but it has in some recent cases been used by Governments to terminate the contracts on grounds of economy. In this way an officer engaged on a five-year contract might find himself thrown out of employment after a year. The Secretary of State has held that in such cases the officer is clearly entitled to special compensation. We concur in this opinion, and recommend that the amount of the compensation might be fixed by the responsible Government in consultation with the Public Service Commission.

*Position of All-India Officers not Appointed by the  
Secretary of State.*

89. A number of ex-Army officers who were demobilised in India after the war were appointed to the Indian Police Service, not "by" the Secretary of State, but "with the approval of" the Secretary of State. Simultaneously, some of their comrades, who had returned to England on demobilisation, received similar appointments, which, however, were made "by" the Secretary of State. In consequence they acquired a measure of protection to which the officers appointed in India were not entitled. This places the latter in a disadvantageous position, inasmuch as their pay and pensions, unlike the pay and pensions of officers appointed by the Secretary of State, are subject to the vote of Legislative Councils. It is clearly anomalous that this difference should exist between members of the same Service, recruited under what were intended to be the same conditions. We therefore recommend that these officers should be reappointed by the Secretary of State from the date of their original appointment.

We have been given to understand that there may be a few officers, in other All-India Services, who are in a like anomalous position, and whose case might be given similar consideration.

## CHAPTER XI.

### HOUSE RENT, MEDICAL ATTENDANCE AND LEAVE RULES.

#### *House Rent.*

90. The existing rules governing the rent payable by officers occupying houses supplied by Government are as follows :—

Interest is calculated on the capital cost of construction of the house and the cost to Government (if any) of the site. On houses built before 1915 the rate of interest taken is  $3\frac{1}{2}$  per cent.; on



houses built later the rate of interest depends on the rate paid by Government for loans in the open market at the time the house was built. To the interest so calculated is added a percentage to cover the annual cost of maintenance, and the total is the standard rent.

This standard rent is charged to the officer occupying the house, but is subject to a maximum of 10 per cent. of his pay. The 10 per cent. limit, however, does not cover the rent of sanitary and electrical installations and fittings, if any.

In certain of the larger towns where rents are abnormally high and the number of official houses is insufficient for the Services, Government grants compensatory house allowances.

91. The main representations which have been made to us by the Services in this connection are :—

- (i) That Government should undertake a general obligation to provide houses for the Services at a maximum rent of 10 per cent. of pay.
- (ii) That the 10 per cent. of pay should cover all charges for rent, including interest on the capital cost of sanitary and electrical fittings.
- (iii) That the rules operate unequally as between officers in localities (for example, urban areas) where the cost of the site is high and in districts in which the main factor in the standard rent is the cost of construction.

92. We do not consider it practicable to place on Government a general obligation to build or rent houses sufficient to accommodate all officers, but subject to this we think that relief should be given and that it should take the following form :—

*(a) Houses Supplied by Government :*

- (i) In assessing rent, interest should be calculated on the cost of construction of the house and nothing should be included in respect of the cost (if any) to Government of the site.
- (ii) Wherever a general supply of electric power is or becomes available, or wherever a sewage system of drainage exists, the capital cost of the necessary installation and fittings should be included in the capital cost of the building.
- (iii) On the capital cost calculated as in (i) and (ii) above, the full rent of the house should be assessed at not more than 6 per cent. The full rent so calculated should be the annual rent payable by the tenant, provided that no Government tenant should have to pay more than 10 per cent. of his monthly emoluments for the period of his occupation of the house.

- (iv) The cost of any restoration or special repairs should not be added to the capital cost of the building, but any alterations which add to the accommodation, and are made at the tenant's request, should be added to the capital cost and the rent be raised in proportion.

(b) *Private Houses :*

Whenever it is necessary, no Government accommodation being available or until such accommodation is made available, to give relief to officers in large centres of population on account of the excessive rents charged by private landlords, that relief should be included in the compensatory local allowance. This relief should be calculated so as to cover on an average the excess, over 10 per cent. of the emoluments of such officers, which they are compelled to pay, on account of house rent, for accommodation reasonably sufficient for their status and proportionate to their pay.

*Medical Attendance.*

93. The almost universally expressed anxiety of British members of the Services in India to have access to British medical advice for themselves and their families is intelligible and, in our opinion, its provision is vital to their contentment.

In the geographical conditions of India, and in view of the increasing Indianisation of the Services, including the Medical, the adequate provision of qualified British medical attendance for the British members of the Services presents peculiar difficulties. The following solutions, based on the evidence laid before the Commission, appear to us to be the most practicable and we recommend them for adoption :—

- (a) The districts of a Province should be grouped, and a British medical officer (civil or military) should always be posted to one station in each group. This station should be within easy reach of each district in the group. The details of this grouping should be arranged by the Local Governments concerned, in consultation with the Government of India, and should be subject to the approval of the Secretary of State.
- (b) In stations where there is no British medical officer, travelling allowances for the officer or his family should be granted to and from the nearest station where there is such medical officer. Payment should be made on a certificate by the medical officer, countersigned, if desirable, by the head of the Medical Service in the Province. Alternatively, if more convenient or if the patient is not fit to travel, the expenses of the medical officer's visit (exclusive of his normal fee for attendance) should be defrayed by Government.

- (c) In the event of a case being of such a serious or special nature that the doctor first consulted does not feel able or willing to treat it, he may give a certificate authorising the patient to travel to the nearest station where adequate treatment can be given. This certificate should qualify the patient for the grant of travelling allowance as in (b) above.
- (d) In stations where only military medical officers are available their services should be at the disposal of civil officers and their families, upon payment of normal fees.
- (e) Officers should be entitled to free medical attendance as at present. If treated in hospital, they should not be liable for payment of medical, surgical, and nursing charges, but charges for board or special accommodation should be defrayed by the officers themselves. Normal fees should be chargeable for their wives and families.

94. The Services have pressed for free medical attendance for their wives and families. This concession, if granted, would be open to many objections and be capable of abuse. We are, therefore, unable to recommend it and believe that the proposals outlined above, taken in conjunction with the improvements in emoluments and other conditions of service which we have recommended elsewhere in this Report, will afford an adequate measure of relief in the directions in which it is most needed.

#### *Leave Rules.*

95. The reorganisation of the leave rules for European members of the Government Services, carried out as a result of the recommendations of the Islington Commission, resulted in a leave code which is generally recognised to be liberal. The only criticism of it which has been brought before us had reference to the restriction on the maximum amount of leave on average pay which may be granted. An officer is not permitted to take more than 8 months leave on full average pay at any one time, or to take during the whole of his service more than one-eleventh of the period spent on duty plus one year. It has been represented to us that both restrictions should be removed, and that, in addition to leave on average pay equivalent to one-eleventh of the period spent on duty, an officer should be allowed to commute the whole of the leave on half pay, admissible to him under the rules, into half the amount of leave on full average pay. These concessions could only be made at a heavy cost to Government, and, as we consider that the leave rules, as they stand, are sufficiently liberal and are widely recognised as such by the Services, we are unable to recommend any extension in the direction suggested.

## PART III.

## CHAPTER XII.

## BURMA.

96. The case of Burma presents some special features as compared with the rest of India. Higher education, both secondary and collegiate, is in a very backward state and there has been a marked reluctance on the part of Burmans to attend Indian colleges. Technical education is even less advanced, owing partly to lack of training facilities and partly to the disinclination, hitherto, of the Burman to adopt a professional career. Some improvement is now being manifested under both these heads but it must be some years before an adequate supply of qualified Burmans can be available to man the Public Services. For example, it was only in 1923 that, for the first time, a Burman was successful in the competitive examination for the Indian Civil Service, whilst four Burmans in all have been nominated to that Service.

In these circumstances the question as to whether the same rates of "Indianisation" which we have recommended in the case of India as a whole should be adopted for Burma presents obvious difficulties. There are not at present sufficient qualified Burmans available to fill the vacancies. At the same time experience shows that Burman politicians and Burman public opinion in general would not accept any proposals for Burma which fell short in any respect of similar proposals for India. This is evidently also the view of the Local Government, which has intimated to us its desire that any recommendations which we might make under our Terms of Reference should be equally applicable to Burma.

This may be sound, and even inevitable, as a political principle, but it does not solve the difficulty of obtaining qualified Burmans for the All-India Services in Burma—except in so far as they can be promoted from the Provincial personnel. This is an unsatisfactory substitute for entry by examination, particularly in Burma where the absence of racial, religious, and caste differences offers a wider opportunity for securing the best men by educational competition than can be the case in the rest of India.

97. For the reasons above stated, however, we make our recommendations with regard to Indianisation and provincialisation applicable to the whole of India including Burma and, in respect of the All-India Services, we leave it to the Government of India in consultation with the Burma Government to make such adjustments as may be necessary to suit local conditions.

The question of the increased emoluments, passage and other concessions, which we have recommended for the Services presents no difficulty in their application to Burma. Over and above these, however, there is the local "Burma Allowance," necessitated by the abnormal cost of living in that particular Province.

This was fixed only so lately as 1919 and we did not think it necessary to suggest any revision of its terms or conditions.

The Public Service Commission, the establishment of which we have recommended for India, will of course include Burma in its sphere of operations. So long as Europeans serving in that Province belong to the "All-India" Services it is necessary that they should enjoy the same protection as their colleagues serving in other parts of India.

98. Our general conclusion, therefore, is that we make no special or divergent recommendations with regard to the Services in Burma, and are prepared to leave it to the Secretary of State, in consultation with the Government of India and the Local Government, to make any necessary adjustments in regard to the distribution of British recruits to the All-India Services as between Burma and other Provinces.

### SPECIAL NOTE

#### REGARDING THE RECOMMENDATIONS CONTAINED IN THIS REPORT.

99. Various representations have been made to us by Service Associations regarding the date from which our recommendations relating to Service Conditions should take effect and we have been urged to make them retrospective.

After careful consideration, we record our view that in the present state of the finances of India, our recommendations should take effect as from the commencement of the financial year 1924-25.

### CHAPTER XIII.

#### RECRUITMENT.

100. For some years past the Secretary of State has found it increasingly difficult to secure the full complement of British recruits required for the All-India Services. We recognise the importance of this fact, and in all our proposals for improving and safeguarding the conditions of service we have borne it in mind. We have contemplated not only the effect of better prospects as an encouragement to recruits, but also of the reaction on recruitment of greater contentment among existing members of the Services, whose views and feelings soon penetrate to British schools and universities, and must always be, as they have been in the past, a potent factor in determining the supply of candidates. We hope that our proposals, if adopted, will go far to check the recent decline and to establish once more the requisite flow of highly qualified recruits for all the Services.

101. We think it desirable, however, to comment specially on the question of recruitment for the Indian Civil Service. We have examined the list of deterrents to recruitment drawn up by the MacDonnell Committee (paragraph 10), and we believe that their force will be very greatly diminished if our proposals are adopted. What has deterred recruits more than any question of material or financial conditions, has been an apprehension that some future political developments in India might bring their careers to a premature end. We admit that no absolute guarantee can be given against such a contingency; there is no career, after all, which is absolutely safe in this respect; but we think that anxiety on this point can easily be exaggerated. We are convinced that India still needs the services of capable and broad-minded Englishmen and will long continue to need them; and we hope that Englishmen will not be slower in the future to meet the need than they have been in the past. At the same time we are anxious that such arrangements should be made as would give to every officer at least a reasonable measure of security on the financial side.

102. There seem to be two possible contingencies. First, as the development of self-government in India proceeds, posts or classes of posts now held by members of the Indian Civil Service may be abolished. We have dealt with this matter in paragraph 82 above.

Secondly, an officer, once recruited, may come to find the conditions of his service so uncongenial as to make him desire to withdraw from that service at any cost. It is important at this point to distinguish between the opinions of members of the Services who were in India before the Reforms scheme came into operation and those who have been recruited since. It is universally admitted that under changed political and economic conditions the public service in India cannot be exactly what it was before the war. Loyal as they have been in their attempt to make the reformed system a success, it is only natural that some officers should regret the passing of the old order, in which they formed part of a wholly bureaucratic system, unexposed to criticism or interference on the part of representatives of the people. Officers, however, who have never experienced pre-Reform conditions are naturally able to judge the existing system on its merits and not to be biassed by comparing it with a past they have not known themselves. With this in view we specially requested that some members of the Services in every Province, who had come to India since 1919, should answer our questionnaires and give oral evidence before us. The results were on the whole encouraging. These young officers looked forward with anxiety to their financial future unless the existing rates of pay were modified, and, like older officers, they expressed a sense of insecurity as regards both their pensions and the possible effects of further constitutional change. But

when it was put to them that in all these respects they might be adequately safeguarded (as we think they may be if our proposals under these heads are adopted) most of them declared that, on this hypothesis, they could look forward to a congenial and useful career. They recognised that the life of a member of the Indian Civil Service is still, as it has always been, a big life, involving great responsibility. Nor in their opinion has it lost what used to be one of its chief attractions—the possibility of friendly contact with the rural population. They declared that their relations with the people amongst whom they are living are cordial.

103. In the light of this evidence and of the general situation as we saw it, we believe that the risk that an officer might find the conditions of his service too uncongenial is only a possibility, and in any case it is only likely to arise in the event of an officer being moved from the reserved field of government to the field which is managed by Ministers and Legislative Councils. It is, we hold, desirable to relieve recruits of any apprehensions on this account by providing them with a regular means of withdrawal without great financial injury.

This was one of our two reasons for recommending that all future recruits should be given the option defined in paragraph 74, if and when the field of administration in which their service lies should be transferred. Our other reason it may be said here, was a desire to make the system elastic in order, in some degree, to accommodate the future of the Services to the further development of self-government in India.

We trust that the difficulty in obtaining recruits will be largely overcome if the above proposals are adopted, but we think that, over and beyond them, efforts should be made to stimulate recruitment by well-considered propaganda. We think it desirable that the India Office should establish some permanent *liaison* with the British Universities, and we call attention to the suggestions made in Annexure III to the Report of the Macdonell Committee (see Appendix VI), with the rider that similar arrangements to those there proposed with regard to Oxford and Cambridge should be considered with regard to the other Universities.

Finally, we think that a full and candid explanation of the present position in India, and of the conditions of service under the reformed system, with precise details as to pay, pensions and other privileges, as also of the measures of protection and security provided (in the event of our proposals being adopted), should be prepared at the India Office and made available for prospective recruits.

#### *Methods of Recruitment.*

104. We now come to the question of the system by which recruits for the Indian Civil Service should be selected. Time has not allowed us to elicit the opinions of University authorities

upon the spot; but we circulated a questionnaire among them all, and have received clear and valuable replies. It is in the light of the opinions thus expressed that we make the following proposals :—

- (a) We recommend that the age limit for candidates for the Indian Civil Service Examination in London should remain as fixed for the present year (*i.e.*, a candidate must have attained the age of 21 and must not have attained the age of 24 on the 1st day of August), and that the Secretary of State should reconsider his decision to change the age limits in 1925 to 21—23. We make this recommendation not only in the interest of British but of Indian candidates as well. All the Universities (with the exception of two which did not give their opinion on the point) approved the maintenance of the age limit at 24. We also feel that it is clearly desirable to keep the field of recruitment as wide as practicable both in India and in England.
- (b) It was a corollary of the decision to reduce the upper age limit to 23 years that the period of probation for recruits should be extended from one year to two. Since it is clearly undesirable that recruits should begin their work in India above the age of 25, the retention of the present probation period of one year necessarily follows from our recommendation to keep the upper age limit at 24. Whatever may be said in favour of extending the probation beyond one year, we feel that under present conditions the arguments for maintaining the higher age limit are decisive.
- (c) As to the method by which recruits for the Indian Civil Service should be chosen, we recommend that the present system should be continued. Some Universities and other witnesses have urged that a system of selection should be adopted instead of open competitive examination. The argument is that, since the new conditions in India require that members of the Indian Civil Service should possess special gifts of character and adaptability besides purely intellectual attainment, it would be safer to choose recruits by selection rather than by examination. We are convinced, however, that the arguments which have so long held the field against the method of selection for any Civil Service are still decisive, and that appointment to the Indian Civil Service must not be exposed to any charges, just or unjust, of political or personal influence. A more attractive suggestion is that the competitive examination should be preceded by selection, but to this proposal likewise the obstacles seem to us unsurmountable.



We fear that good candidates might be shy of exposing themselves to the possibility of rejection by a selection board on other than intellectual grounds, and also that the list of selected candidates would inevitably be criticised by Universities or individuals as the product of prejudice or favouritism. In the light of all these considerations we recommend that the existing system of open competitive examination should be continued.

*Short-term Contracts.*

105. It was suggested by some University authorities, and also by some witnesses who gave evidence in India, that European recruits for all the All-India Services should in future be engaged on short-term renewable contracts. We regard this as a not impossible expedient with regard to special appointments in the more technical services. If individuals were needed to carry through a specific project of engineering, or to engage on a particular and limited field of scientific research, or to occupy for a term of years a particular professorial chair, the system of short-term contract might be adopted; but even in such cases those drawbacks would not be entirely absent which we feel are fatal to the suggestion as applied to the Services as a whole. These drawbacks are as follows: a new European recruit in any Indian Service does not become efficient until he has accustomed himself to the special conditions of India, learned the ways of its people, and mastered in some degree the local language. It may be said in fact that his efficiency increases in proportion to his length of service. From the point of view of the Governments concerned, therefore, a recruit engaged on a short-term contract is a highly uneconomical proposition, for, while Government has paid for his period of apprenticeship, it may lose him just at the moment when he has acquired some measure of real efficiency. The proposition is similarly disadvantageous to the recruit. After spending some years in acquiring the special qualifications for efficient service in India he may find it impossible to renew his contract, with the result that he is cast upon the world with qualifications which, however valuable in India, may be of little or no value elsewhere. It must not be supposed, for instance, that an expert in Indian forestry who has lost his post in India would be regarded as an expert in the forest work of any other continent. The uncertainty of continuous employment would therefore militate against the chance of obtaining first-rate recruits. These considerations apply with special force to the Indian Civil Service and the Indian Police Service. In these Services the efficiency of the officer is the result, above all else, of prolonged contact with the Indian people. It is not for some seven or eight years that he is qualified to hold the post for which he was recruited; and several more years must pass before

he is fit for the higher appointments. It would clearly be unwise, therefore, for Government to recruit such officers on a short-term basis. For a member of these Services, similarly, since he is engaged only in administrative or executive work, the non-renewal of a contract would mean financial disaster; for, however high his value in India, he would have no special qualifications for obtaining employment in any other country. It is not surprising, therefore, that, except as regards such special technical duties as are referred to above, the great mass of evidence put before us was against the principle of short-term contracts. We recommend accordingly that officers should be recruited for All-India Services as at present on the basis of a permanent career.

## CHAPTER XIV.

### GENERAL.

#### *Procedure as to Evidence.*

106. At the very outset of our enquiry we were confronted with a difficulty which materially affected our subsequent proceedings. In our view it was of paramount importance that, to guide us in our investigation, we should be able to ascertain the genuine opinions of witnesses on the matters at issue, however confidential or controversial the latter might be. There were likely to be many witnesses, Indian as well as European, who would shrink from expressing, in public, opinions which they conscientiously held but which if published in the press might involve them in political controversy. Had the Commission decided that it would hear no evidence which was not given in public, witnesses of this kind—who as it proved were by no means the most vehement in their tone or the most extreme in their demands—would, to a large extent, have declined to speak freely. Such a result would have prejudiced the value of our enquiry, and we came to the unanimous decision that the choice as to whether his evidence should be given in public or in private should be left unreservedly to each individual witness. If he decided to be heard in public, representatives of the press were admitted to record his oral evidence, and received his written statement as well as well. Those witnesses, on the other hand, who asked to be heard in private were given an assurance that neither their oral nor their written evidence would at any time be made public.

107. The record shows that, of the 411 witnesses who gave oral evidence, only 152 elected to be heard in public. It is obvious that only the evidence of these 152 witnesses could be published, and this would inevitably present a one-sided picture of the case which has been laid before us. We have therefore come to the conclusion that no transcript of the evidence can be appended to our Report and that we must be content with depositing a complete and *varbatim* record with the Secretary of State.

*Interdependence of Agreed Conclusions.*

108. Finally, in submitting this our Report we wish to emphasise that we regard its main proposals as vitally interdependent, and that, unless all are given effect to, violence will be done, not merely to the spirit of compromise which has inspired our agreed conclusions, but to the whole structure of our recommendations.

We would also venture to urge that there should be as little delay as possible in considering and acting upon our proposals. We have striven to respond to the official request that we should treat our enquiry as a matter of urgency, and having done so we suggest that the position is one in which the principle of *bis dat qui cito dat* is of special application.

## CHAPTER XV.

## 109. SUMMARY OF RECOMMENDATIONS.

## APPOINTMENT AND CONTROL OF THE SERVICES.

*(a) Services employed in reserved fields.*

PARAS.

- |  |    |
|--|----|
| (i) The All-India Services employed in reserved fields of administration should continue to be appointed and controlled by the Secretary of State for India in Council .. .. . | 13 |
|--|----|

*(b) Services employed in transferred fields.*

- |   |           |
|---|-----------|
| (ii) For the purposes of Local Governments, no further recruitment should be made to the All-India Services as such, operating in transferred fields. The personnel required for these branches of administration should, in future, be recruited by Local Governments (For the Medical Services see v, vi, vii <i>below</i> ),   | 14—15, 17 |
| (iii) Local Governments should have power to make rules to regulate not only the Public Services which will take the place of the present All-India Services operating in transferred fields, but also the existing Provincial Services. The Secretary of State should make the necessary delegation of powers under Section 96 B of the Government of India Act accordingly. As a corollary, Local Legislatures should pass Public Service Acts regulating these Services .. | 16        |

*(c) Central Services.*

- |   |       |
|---|-------|
| (iv) Appointments to certain of these Services as specified in paragraph 19 should be made by the Secretary of State. The Government of India should appoint to the remainder .. .. . | 18—19 |
|---|-------|

## REORGANISATION OF MEDICAL SERVICES.

PARAS.

- (v) A new Civil Medical Service should be constituted in each Province and recruited by competitive examinations held both in England and in India, the medical needs of both the British and Indian Armies in India being met, in future by the "R.A.M.C. (India)." Every officer of the new Provincial Civil Medical Services should be liable for service with the R.A.M.C. (India) in the event of general mobilisation 20—23c
- (vi) To meet the Medical needs of British officers in the Civil Services and their families, a minimum number of British officers should be maintained in the Civil Medical Service herein proposed. These minima should be prescribed for each Province by the Secretary of State, on whom, in the last resort, should rest the responsibility for their maintenance. Of this British element, one half or the number required for the military reserve whichever is the larger, should be reserved for British officers to be seconded from the R.A.M.C. (India). In default of the remainder being forthcoming by competitive examination for the Civil Medical Service, the deficiency should be made up by increased seconding from the R.A.M.C. (India) or, if necessary, by special additional recruitment for that purpose .. 23 d, e, f.
- (vii) Subject to the existing rights of present members of the Indian Medical Service, all scientific chairs in Government Colleges and Hospitals, should, in future, be thrown open to all candidates, the clinical chairs being reserved for members of the Civil Medical Services, however recruited, so long as fit candidates are available.. .. 23g.

## THE PUBLIC SERVICE COMMISSION.

- (viii) The Public Service Commission contemplated by the Government of India Act should be constituted without further delay. It should be an All-India body and consist of five Commissioners of the highest public standing, detached so far as practicable from political associations and possessing, in the case of two of their number at least, high judicial or legal qualifications .. .. 24—26
- (ix) The functions of the Commission should fall, at the outset, into two categories, (a) recruitment, (b) certain functions of a quasi-judicial character in connection with the disciplinary control and protection of the Services .. .. 27

- (x) As regards (a), it should be charged with the duty of PARAS. recruitment for the All-India Services, as the agent of the Secretary of State, so far as it is carried out in India, and of recruitment for the Central Services (and, if a Local Government should so desire, for the Provincial Services) as the agent of the Secretary of State, the Government of India or Local Government as the case may be. The Commission should also be the final authority for determining, in consultation with the Secretary of State, the Government of India or Local Governments, as the case may be, the standards of qualification and the methods of examination for the Civil Services so far as recruitment in India is concerned .. .. 27
- (xi) As regards (b), appeals to the Governor-General in Council by an aggrieved officer against such orders of Local Governments as are declared by the Governor-General in Council to be appealable should be referred to the Commission, which should report its findings to the Governor-General in Council and its recommendations as to action, without prejudice to the right of appeal of the aggrieved officer to the Secretary of State provided the Commission certify his case as a fit one for such appeal. Appeals from the Government of India which now lie to the Secretary of State should, in the first instance, be referred to the Commission in the same manner as in the case of appeals to the Government of India, and the Commission should submit its report to the Secretary of State. When a breach of the legal covenant (see recommendation (iii)) between an officer and the appointing authority is alleged, the Commission should certify whether *prima facie* it is a fit case for adjudication in a Civil Court. If such certified case is sustained by the Court, the whole costs should be defrayed by the Government concerned .. .. 27—28
- (xii) Apart from the determination of standards of qualification and methods of examination the Commission would not ordinarily be concerned with Provincial Services. Its knowledge and experience would merely be placed at the disposal of Local Governments if desired. The Chairmen of Provincial Selection Boards would constitute the link between the Commission and the Local Governments .. .. 26, 29—30

## INDIANISATION.

## PARAS.

*Indian Civil Service.*

- (xiii) A proportion of 50 per cent. Europeans and 50 per cent. Indians in the cadre should be attained within about 15 years from the time that the new rate of recruitment recommended comes into force. It has been calculated, on certain assumptions regarding abnormal retirements, that recruitment on the basis of 40 per cent. Indians directly recruited, and 20 per cent. Indians promoted from the Provincial Service, will produce that result .. .. . 35—36

*Indian Police Service.*

- (xiv) Out of every 100 recruits, 50 should be Europeans directly recruited, 30 should be Indians directly recruited, and the remaining 20 should be Indians obtained by promotion from the Provincial Services. On certain assumptions regarding abnormal retirements, the corresponding cadre of 50-50 should be attained in about 25 years from the time that the new rate of recruitment comes into force. In any year in which the full quota of 30 per cent. directly recruited Indians is not obtained by open competition, the balance should be made good by additional promotion, preferably of young officers of not more than five years' service who have been directly recruited as Deputy Superintendents of police .. 37—38

*Indian Forest Service.*

- (xv) Recruitment should be in the ratio of 75 per cent. Indians and 25 per cent. Europeans in those Provinces in which Forest administration is reserved .. 39

*Indian Service of Engineers.*

- (xvi) Recruitment for that portion of the cadre working entirely in the Irrigation Branch in Provinces in which it has been separated from the cadre working in the Buildings and Roads Branch should be in the ratio of 40 per cent. Europeans, 40 per cent. directly recruited Indians and 20 per cent. Indians promoted from the Provincial Service. In those Provinces in which no division of the cadre has been made there should be no change in the existing ratio of recruitment for the combined cadre .. .. . 40

*Central Services.*

PARAS.

*(a) Political Department.*

- (xvii) Twenty-five per cent. of the total number of officers recruited annually should be Indians, who should be obtained, as at present, from the Indian Civil Service, the Provincial Civil Service and the Indian Army 42a

*(b) Imperial Customs Service.*

Recruitment should remain on the present basis, i.e., not less than half the vacancies are to be filled by appointment in India of statutory natives of India .. .. . 42b

*(c) Superior Telegraph and Wireless Branch.*

Recruitment should be 25 per cent. in England and 75 per cent. in India .. .. . 42c

*(d) State Railway Engineers : Superior Revenue Establishment, State Railways.*

The extension of the existing training facilities in India for these Services should be pushed forward in order that recruitment in India may be advanced so soon as practicable up to 75 per cent. of the total number of vacancies in the Railway Departments as a whole, the remaining 25 per cent. being recruited in England .. .. . 42d

- (e) Recruitment for the remaining Central Services should be at the discretion of the Government of India .. .. . 42e

- (f) In services dealt with in (b), (c) and (d), recruitment should be by open competition .. .. . 42f

## THE PAY OF THE SERVICES.

*All-India Services.*

- (xviii) Apart from the Indian Police Service and the Indian Service of Engineers, it is not proposed to increase the basic pay of the Services. In the Indian Police Service the basic pay of the inferior scale should be raised by Rs. 25 a month. The basic pay of the superior scale which begins at the 6th year of service should be increased by Rs. 50 a month up to the 10th year of service, then by Rs. 75 a month to the 13th year of service, then by Rs. 100 a month for the ensuing four years, then by Rs. 75, Rs. 50 and Rs. 25 a month for the 18th, 19th and 20th year of service, thereafter remaining as at present. . . 51—52

The technical pay of the Indian Service of Engineers should be reckoned as part of the basic pay. . . 59

- (xix) For Services other than the Indian Police Service and the Women's Branch of the Indian Educational Service, the rise in overseas pay from Rs. 150 where it occurs, should be to Rs. 250 instead of Rs. 200 as at present; while from the 12th year of service onwards the rate of overseas pay should be raised from Rs. 250 to Rs. 300. In the Indian Police Service, recruits for which are about three years younger than in the other Services, the rupee rates of overseas pay should be Rs. 100 in the first three years, Rs. 125 in the fourth, Rs. 150 in the next four years, Rs. 250 in the next six years, and Rs. 300 in the 15th year and thereafter to the end of the time-scale 53
- (xx) In all Services, including the Indian Police Service but not the Women's Branch of the Indian Educational Service, from the 5th year of service onwards, every officer of non-Asiatic domicile should be entitled to remit his total overseas pay through the High Commissioner at 2s. to the rupee or to draw it in London in sterling at that rate. Indian members of the Services who are already entitled to overseas pay should draw the increase proposed, but should only be entitled to the remittance privilege if they can satisfy the High Commissioner that they have wives or children in Europe 54
- (xxi) Officers promoted to the selection grade in the Indian Police Service, the Indian Medical Service, the Indian Agricultural Service, the Indian Veterinary Service, and to the senior and junior selection grades in the Indian Educational Service should draw the maximum overseas pay and receive the sterling advantage described in (xix) and (xx) respectively 54
- (xxii) The pay of officers holding lower administrative posts, *i.e.*, Deputy Inspectors General of Police, Superintending Engineers and Conservators of Forests, should be fixed at Rs. 2,150 instead of the present incremental pay of Rs. 1,750—100—2,150 55
- (xxiii) With regard to other administrative posts above the time-scale, the divergent views of the English and Indian Members respectively are set out in Appendix IV 55
- (xxiv) The Women's Educational Service have a claim to some improvement in their emoluments, but not necessarily to the same extent as that recommended for the All-India Services generally. The Government of India should give special consideration to this case and make the necessary recommendation to the Secretary of State 56



*Central Services.*

PARAS.

- (xxv) In principle, the concessions proposed for members of the All-India Services should *mutatis mutandis* be granted to all European officers in the Central Services appointed by the Secretary of State and to those European officers who, though appointed by the Government of India, were so appointed on the basis of a non-Asiatic domicile . . . . . 57

*Miscellaneous.*

- (xxvi) Officers appointed in future to the judicial branch of the Indian Civil Service should not receive "judicial pay." It should not, however, be withdrawn from existing recipients . . . . . 58
- (xxvii) The "technical" pay of the Superior Telegraph Branch should be reckoned as part of the basic pay 59
- (xxviii) Military officers serving in the Political Department should receive the same pay as officers of the Indian Civil Service in that Department . . . . 60
- (xxix) Public Works Department specialist officers appointed by the Secretary of State and holding permanent appointments should receive the same concessions as officers of the Indian Service of Engineers. In the case of those specialists appointed by the Secretary of State and serving under contract, if their contract contains a clear implication that permanent employment is contemplated subject to approved service, such contract should be revised to give an improvement comparable with that proposed for the Indian Service of Engineers. The cases of specialist officers appointed by local Governments should be treated generally on the above lines. The same general principles apply also to specialist officers in other departments such as forest specialists, agricultural engineers and officers holding various miscellaneous appointments . . . . . 61

## PASSAGES.

- (xxx) An officer of non-Asiatic domicile in the Superior Civil Services should receive four return passages during his service (of the standard of P. and O. First Class B) and, if married, his wife should be entitled to as many return passages as may be to his credit. One single passage should be granted to each child . . . 62-63
- (xxxi) Officers already in the service, who have served less than 7 years, should be entitled to four return passages for themselves and their wives, those with over 7 years and less than 14 years should be entitled

- to three, those with over 14 years' and less than 21 years' service should be entitled to two, and officers with 21 years' service and over to one. The scheme should be extended to Indian officers in the Indian Civil Service who were recruited by the Secretary of State and who receive overseas pay but should not extend to their families .. .. . 63
- (xxxii) The family of an officer who dies in service should be repatriated at Government expense even though he has exhausted the full number of passages admissible .. .. . 63
- (xxxiii) An addition of Rs. 50 or such amount as may from time to time be deemed sufficient by Government for the purpose of financing the above concessions, should be credited monthly to the pay of all British members of the Superior Civil Service entitled to passage concessions (probably Rs. 25 a month will suffice for Indian members). This sum should be deducted at the source and transferred to a special " Passage Fund " in which the contributions thus made by every officer should accumulate and on which an officer requiring funds for the payment of passages should be allowed to draw. Any surplus in this fund will revert to Government. The monthly additions credited to pay under this proposal should not count towards pension, or leave or furlough allowance .. .. . 64-65

## PENSIONS.

*Indian Civil Service.*

- (xxxiv) Having regard to the fact that in 1919 officers were relieved of the necessity of contributing 4 per cent. of their salary towards their pensions, no increase is recommended in the ordinary pension of this Service, nor is it possible to reopen the question of extending the recent concessions made regarding the refund of past contributions .. .. . 67
- (xxxv) Members of the Indian Civil Service, who attain to the rank of Members of Council, should be given an increased pension at the rate of £50 per annum for each year of service, as such, up to a maximum pension of £1,250. Those who serve as Governors of Provinces should similarly be given £100 for each year of service, as such, up to a maximum pension of £1,500 per annum. .. .. . 68
- (xxxvi) No change should be made in the existing scale of invalid annuities so far as the Indian Civil Service is concerned .. .. . 69

*Uncovenanted Services.*

- (xxxvii) The present pension of Rs. 5,000 per annum, PARAS.  
 earned after 25 years' service (equivalent at the  
 privilege rate of 1s. 9d. to the rupee to £437 10s.),  
 rising by Rs. 200 per annum to Rs. 6,000 after  
 30 years' service (equivalent to £525 per annum),  
 should be increased to Rs. 6,000 and Rs. 7,000  
 respectively, i.e., to £525 and £612 10s. per annum  
 respectively. The maximum pensions, taking  
 account of additional pensions earned by service  
 in higher appointments, will then become Rs. 8,500  
 (lower grade) and Rs. 9,500 (upper grade),  
 equivalent at 1s. 9d. to £743 15s. and £831 5s.  
 per annum respectively .. .. . 70
- (xxxviii) The limit of 10 years before which an invalid  
 annuity can be earned in the Uncovenanted Services  
 should be reduced to seven, and the existing  
 maxima raised, as shown on page 41 .. .. . 72

## PROPORTIONATE PENSIONS.

- (xxxix) No addition to proportionate pension should  
 be given as compensation for loss of career on  
 voluntary retirement .. .. . 74i
- (xl) The privilege of retiring on proportionate pension  
 should be extended to officers recruited in 1919  
 who, through no fault of their own, did not arrive  
 in India before 1st January, 1920 .. .. . 74ii
- (xli) No change should be made in the existing rule  
 laying down that war service of officers prior to their  
 appointment does not count as service for the  
 purposes of proportionate pension .. .. . 74iii
- (xlii) The privilege of retirement on proportionate  
 pension should not be extended to members of the  
 Central Services .. .. . 74iv
- (xliii) A rule should be made and a clause inserted in  
 the contracts (see paragraph 74) of all future  
 British recruits to the All-India Services, to the  
 effect that if and when the field of service for  
 which they have been recruited is transferred,  
 it shall be open to them either :—
- (a) To retain their All-India status ;
- (b) To waive their contracts with the Secretary of  
 State and to enter into new contracts with  
 the Local Governments concerned ; or
- (c) To retire on proportionate pension, the option  
 to remain open for one year from the date of  
 transfer .. .. . 74v

- (xliv) Existing members of the All-India Services now operating in reserved fields, who do not make use of their privilege of retiring on proportionate pension before action has been taken on the report of the statutory Commission of 1929, and officers who joined the service since 1st January, 1920, should be allowed the option in (xliii), if and when the field in which their service operates is transferred 74v
- (xlv) The existing rule should be maintained under which officers of the Indian Medical Service in civil employ of less than 17 years' service, may not retire on proportionate pension unless the military authorities are unable or unwilling to absorb them in military employ .. .. . 74vi

## EXTRAORDINARY PENSIONS.

- (xlvi) A new rule should be made to cover the case of officers killed or injured whilst not actually in the execution of their duty, but for reasons connected with their official position or actions .. .. . 75

## PROVIDENT FUNDS.

- (xlvii) The advisability of substituting provident funds for pensions for future recruits should be carefully considered. If the change is feasible, and acceptable to the Services, it should be made without delay. The application of such a scheme to present members of the Services should also receive expert examination .. .. . 76

## FAMILY PENSION FUNDS.

- (xlviii) Family Pension Funds, on the lines of that already existing for the Indian Civil Service, should be introduced for the other All-India Services as soon as practicable .. .. . 77
- (xlix) An independent actuarial investigation into the position of the Indian Civil Service Family Pension Fund should be undertaken as soon as possible. A Board consisting of a retired member of the Service, a representative of the India Office and an independent actuary should be constituted to administer the Fund, subject to the final control and supervision of the Secretary of State .. .. . 78
- (l) The existing Indian Civil Service Family Pension Fund should be closed as soon as practicable and a new fund opened, divided into Indian and European branches .. .. . 78

## SAFEGUARDS.

*“Existing or Accruing Rights.”*

- (li) The Secretary of State should refer claims from a member or the members of a Service for compensation for the abolition of a higher appointment for consideration and report by the Public Service Commission. The Indian Commissioners would limit the references to the Public Service Commission to cases other than those necessitated by retrenchment or curtailment of work . . . . . 81-82

*Commutation of Pension.*

- (lii) All officers should be allowed to commute up to one half of their pension, and the rates on which commutation value is based should be revised year by year, if necessary, on the basis of the rate of interest payable on loans raised by Government in that year . . . . . 84

*Legal Covenant.*

- (liii) Mutually binding legal covenants, enforceable in a Civil Court, should be entered into between all future recruits and the authority appointing them. To secure the position of existing members of the Services a similar contract should be entered into, and so framed as to cover the remaining liabilities of their service. The contract should include clauses securing pay, leave rules, passages, remittance privileges, pension rules, etc., and the right to compensation in the event of dismissal without due notice or any breach of conditions of contract; as well as the right to retire on proportionate pension in certain circumstances . . . . . 85

*Votability of Government Contributions to Provident Funds.*

- (liv) The Governor-General should consider whether he might not construe such contributions as “pension” within the meaning of the Government of India Act in accordance with Section 67 A (4) thereof and all Governors should consider the same point in accordance with Section 72 D (3).. . . 87

*Position of Specialist Officers.*

- (lv) A specialist officer on a contract for a definite period whose services have been dispensed with before the end of his term for reasons other than unsatisfactory performance of his duties, for example on grounds of economy, has a claim to

special compensation. The amount of compensation should be fixed by the Government responsible, in consultation with the Public Service Commission .. PARAS. 88

*Officers of All-India Services not appointed by the Secretary of State.*

- (lvi) Officers, including *ex-Army* officers in the Indian Police Service, not appointed by the Secretary of State but with his approval, should be reappointed by him from the date of their original appointment, so as to secure for them the same privileges as are enjoyed by other officers of the same Service .. 89

HOUSE RENT.

*Houses supplied by Government.*

- (lvii) In assessing rent, interest should be calculated on the cost of construction, but nothing should be included in respect of the cost (if any) of the site. The capital cost of electrical and sanitary fittings should be included in the capital cost of the building.

On the capital cost so calculated the rent of the house should be assessed at not more than 6 per cent. The rent so calculated should be the annual rent payable by the tenant provided that he should not have to pay more than 10 per cent. of his monthly emoluments for the period of his occupation of the house. The cost of any restoration or special repairs should not be added to the capital cost of the building but any alterations which add to the accommodation and are made at the tenant's request, should be added to the capital cost and the rent raised in proportion .. .. . 90-92

*Private Houses.*

- (lviii) Where it is necessary to give relief to an officer on account of excessive rent charged by private landlords, the relief should be included in a compensatory local allowance and be calculated to cover, on an average at least, the excess over 10 per cent. of his emoluments which such officer has to pay for accommodation reasonably sufficient for his status and proportionate to his pay .. 92

MEDICAL ATTENDANCE.

- (lix) The principle that attendance by medical officers of their own race should be available for members of the Services and their families should be accepted. It is recommended that : —

- (a) Districts of a Province should be grouped and a British medical officer posted to one station in each group within easy reach of each district .. 93a

(b) In stations where there is no British medical officer, travelling allowance for the officer and his family should be granted to the nearest station where there is such an officer. Alternatively, if more convenient, the travelling expenses of the medical officer should be paid by Government to enable him to visit the patient .. .. .	PARAS. 93b
(c) In serious cases it should be open to the doctor first consulted to give a certificate authorising the patient to travel to the nearest station where adequate treatment can be given and the certificate should qualify the patient for travelling allowance .. .. .	93c
(d) The services of military medical officers where no other medical officers are available should be at the disposal of civilian officers and their families upon payment of normal fees .. .. .	93d
(e) Officers if treated in hospital should not be liable for medical, surgical or nursing charges. Normal fees should be chargeable for their wives and families .. .. .	93e
Free medical attendance for the wives and families of officers should not be provided .. .. .	94
LEAVE RULES.	
(lx) The existing leave rules are sufficiently liberal and require no alteration .. .. .	95
BURMA.	
(lxi) All recommendations in this Report (including those relating to Indianisation and provincialisation) apply to Burma. The Secretary of State, in consultation with the Government of India and the Local Government, should make any necessary adjustment in regard to the distribution of future recruits to the All-India Services as between Burma and other Provinces .. .. .	96-98
DATE AT WHICH THIS REPORT SHOULD COME INTO EFFECT.	
(lxii) The recommendations in this Report should take effect from the commencement of the financial year 1924-25 .. .. .	99
RECRUITMENT.	
(lxiii) (a) In the interest of recruitment it is important that every officer should have a reasonable measure of security. Uncertainty arising from the possibility of the abolition of posts is dealt with in (li) above .. .. .	102

(b) As regards the risk that the officer may find the conditions of his service uncongenial, the recommendation in (xliii) provides a regular means of withdrawal without great financial injury .. ..	PARAS. 103
(c) Efforts should be made to stimulate recruitment by well-considered propaganda. With this in view the India Office should establish some permanent liaison with the British Universities .. ..	103
(d) A full and candid explanation of the present position in India, and of the conditions of service under the reformed system, with precise details as to pay, pensions and other privileges, and the measures of protection and security provided, should be made available for prospective recruits .. ..	103
(e) The age limit for candidates for the Indian Civil Service examination in England should remain as it is fixed for the present year, that is, a candidate must have attained the age of 21 and not have attained the age of 24 on the 1st day of August .. ..	104a
(f) The present probationary period of one year should also be retained .. ..	104b
(g) The existing system of open competitive examination for the selection of candidates for the Indian Civil Service should be continued .. ..	104c
(h) Officers should be recruited for the All-India Services, as at present, on the basis of a permanent career and not on short-term contracts .. ..	105

#### INTERDEPENDENCE OF MAIN PROPOSALS.

(lxiv) The main proposals in the Report are 'vitally interdependent and, in view of the urgency of the case, it is recommended that they should be considered as a whole and acted upon with as little delay as possible .. ..	108
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110. In conclusion we desire to place on record our sense of obligation to the staff of the Commission, which, from top to bottom, has displayed an ability and devotion to duty which call for the highest praise. Owing to the abnormal pressure under which our enquiry has been conducted, the strain on our Secretariat has been unusually severe, and their work, performed often under conditions of discomfort and inconvenience, has been altogether admirable.

The chief responsibility has of course fallen upon our Joint Secretaries, Mr. S. F. Stewart and Mr. A. W. Street. Mr. Stewart, with his long experience of the India Office, his wide knowledge of the problems involved in our terms of reference, and his unflinching courtesy, has proved himself an invaluable counsellor and aid. Mr. Street, who has been primarily responsible for the organisation and control of the office has demonstrated his exceptional abilities as an organiser and his tireless capacity for work. He has further had charge of the arrangements for our tour and



by his ever-ready helpfulness has placed every Member of the Commission in his debt.

We would also express our obligations to the two officers of the Indian Civil Service whose services were placed at our disposal after our arrival in India. Mr. H. G. Haig was appointed by the Government of India as its liaison officer with the Commission, and, in that difficult and delicate position, has been not merely a tactful link but an indispensable source of information on all points relating to the Departments and the Services. Mr. C. W. A. Turner was lent by the Government of Bombay, in the first instance as Personal Assistant to our Chairman, and, with his intimate knowledge of India and of Service conditions generally, became an invaluable member of our Secretariat. Mr. P. R. Rau was attached by the Government of India to the Commission, as an expert adviser on statistics, and has amply justified his appointment.

To all these officers, as also to the subordinate and reporting staff working under them, we wish to express our sincere and special thanks.

All of which we submit for Your Majesty's gracious consideration.

(Signed) LEE OF FAREHAM.  
BHUPENDRANATH BASU.\*  
R. COUPLAND.  
R. H. CRADDOCK.  
M. HABIBULLAH.  
HARI KISHAN KAUL.  
CYRIL JACKSON.  
D. PETRIE.  
N. M. SAMARTH.

S. F. STEWART }  
A. W. STREET } Joint Secretaries.

Dated the 27th day of March, 1924.

\* Signature subject to the remarks contained in the following Minute.

I have had, unfortunately, to stay away from the Commission at its final stage owing to sudden and severe illness; but my Indian colleagues and I had thoroughly discussed between ourselves the more important features of our enquiry before I fell ill, and during my enforced absence, through their courtesy, we were exchanging our ideas by means of correspondence on most of the points dealt with in the report. There is one matter in which for want of time I was unable to take part, namely, the enhanced pension of members of the Civil Service retiring as members of the Executive Councils and Governors of Provinces. There are several things to consider in this connection. There are, firstly, the existence of a feeling of camaraderie and equality in the ranks of the Civil Service, who feel that, barring the exigencies of the service, they are all on a footing of equality, a feeling which I should not like to disturb; and, secondly, the recent decision of the Government to refund the whole of their contributions has meant an addition of £250 to the pensions of the members of the service, and enables those who rise to high office to make a substantial addition to the fund at their credit on their retirement. It must also be borne in mind that Viceroys and Governors coming out from England retire without any pensions at the end of their term. For these reasons I am opposed to any enhancement of the pensions in the case of members of Executive Councils or Governors.

(Signed) BHUPENDRANATH BASU.

## APPENDIX I.

## ROYAL COMMISSION ON THE SUPERIOR CIVIL SERVICES IN INDIA.

## I.

## Questionnaire on the Organisation of the Services.

1. In the light of the experience now gained of the operation of the system of government established by the Government of India Act, and in view of the avowed policy of Parliament as contained in the preamble of that Act, do you consider that any readjustment of the position of any or all of the All-India Services is required, and, in particular, would it be possible to transfer immediately or gradually any of their present duties and functions to Services constituted on a provincial basis? If, in your opinion, any readjustment is necessary, what should be the place and functions of these Services, and especially of the Indian Civil Service, in the Government of India?

2\*. The tables annexed set out the principal classes of superior appointments at present held by members of the All-India Services. To what extent, in each of these classes, do you consider that European personnel must at present be retained for the maintenance of a standard of administration in accordance with the responsibilities of the Crown for the Government of India, and do you consider that any progressive reduction of this European element will be practicable within, say, the next 20 years?

3. Do you consider that the European element in the Services should be appointed and controlled by the Secretary of State in Council as members of Services organised on an All-India basis with the safeguards and conditions at present attaching to that organisation, or should it be appointed and controlled by the Government of India, or, where the duties concerned are under a Local Government, by the Local Government?

4. Having regard to the declared policy of Parliament in respect of increasing the association of Indians in every branch of the administration, and to the provision in Section 84 A of the Government of India Act for the appointment of a Statutory Commission in 1929 to report on the extent to which it is desirable "to extend, modify or restrict the degree of responsible government then existing" in India; and having regard also to the importance of offering to recruits a career of adequate security and opportunity; on what conditions do you consider that the European element in the Services should be recruited? In particular, do you consider that engagements on short term contracts would be suitable as a substitute for permanent appointments; and, if so, to what extent and in what branches of the Services?

5. Do you consider that the Secretary of State in Council should continue to appoint and control the Indians required for duties and functions of the kind at present performed by the All-India Services; or should they be appointed by the Government of India or by Local Governments? If you hold the former view, do you consider that any alterations are necessary in the methods adopted for the recruitment of Indians for the All-India Services?

6. Do you consider that the existing rates of pay for the All-India Services are suitable (a) for Europeans, (b) for Indians? If not, what readjustments do you suggest?

7. If Local Governments should appoint the personnel required for the duties and functions referred to in 5, would it be preferable to organise them as separate superior Provincial Services or to amalgamate them with the existing Provincial Services? In the latter alternative, what scales of pay would, in your opinion, be necessary to obtain recruits of the required standard?

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\*The scales on which Indians are being recruited for the various Indian Services under existing rules are shown in Annexure III to the questionnaire.

## ANNEXURE I TO QUESTIONNAIRE I.

## TERMS OF REFERENCE OF ROYAL COMMISSION ON THE SUPERIOR CIVIL SERVICES IN INDIA.

Whereas, having regard to the necessity for maintaining a standard of administration in conformity with the responsibilities of the Crown for the Government of India, and to the declared policy of Parliament in respect of the increasing association of Indians in every branch of the administration, and in view of the experience now gained of the operation of the system of Government established by the Government of India Act in respect of the superior Civil Services in India. We have deemed it expedient that a Commission should forthwith issue to enquire into :—

- (1) The organisation and general conditions of service, financial and otherwise, of those Services ;
- (2) The possibility of transferring immediately or gradually any of their present duties and functions to services constituted on a provincial basis ;
- (3) The recruitment of Europeans and Indians respectively for which provision should be made under the Constitution established by the said Act, and the best methods of ensuring and maintaining such recruitment ; and to make recommendations.

## ANNEXURE II TO QUESTIONNAIRE I.

## TABLE OF PRINCIPAL CLASSES OF SUPERIOR APPOINTMENTS UNDER THE GOVERNMENT OF INDIA HELD BY MEMBERS OF THE ALL-INDIA SERVICES.

*Indian Civil Service—*

Appointments under the Foreign and Political Department.  
 Commissioner, Northern India  
 Salt Revenue Department.  
 Census Commissioner.  
 Director General of Commercial Intelligence.  
 Collector of Customs.  
 Accountant General and Chief Auditor.  
 Deputy Controller of Currency.  
 Controller of Currency.  
 Auditor General.  
 Miscellaneous posts such as Opium Agent, etc.  
 Postmaster-General.  
 Deputy Director General of the Post Office.  
 Director General of Posts and Telegraphs.  
 Deputy Secretary and Secretary to Government of India.  
 Member of Central Board of Revenue.  
 Puisne Judge, Calcutta High Court.  
 Member of Governor General's Executive Council.  
 Miscellaneous posts such as Chief Commissioner, Delhi, Andaman and Nicobar Islands, etc.

*Indian Police Service—*

Assistant Director, Deputy Director and Director, Intelligence Bureau.

*Indian Forest Service—*

Scientific posts at the Forest Research Institute and Colleges such as Forest Economist, etc.  
 President, Research Institute.  
 Inspector General of Forests.

*Indian Educational Service—*

Educational Commissioner.  
 Appointments of masters on the Chiefs' Colleges cadre under the Political Department.

*Indian Agricultural Service—*

Agricultural Chemists, Imperial Agriculturists, etc.  
 Director of the Agricultural Research Institute and College, Pusa.  
 Agricultural Adviser to the Government of India.

*Indian Service of Engineers—*

Executive Engineer.  
 Superintending Engineer.  
 Chief Engineer.  
 Consulting Engineer.

ANNEXURE II—*contd.**Indian Service of Engineers—contd. Indian Medical Services—contd.*

Railways—  
Executive Engineer.  
Superintending Engineer.  
Chief Engineer and Deputy Chief Engineer.  
Members, Railway Board.

*Indian Medical Service—*  
Appointments of Agency and Residency Surgeons under the Political Department.  
Scientific posts such as Director of Medical Research.

Director, Central Research Institute, Kasauli, etc.  
Public Health Commissioner.  
Assistant Director, Deputy Director, Director General, Indian Medical Service.

*Indian Veterinary Service—*  
Scientific posts at the Imperial Bacteriological Laboratory, Mukhtesar, such as Director, Bacteriologists, etc.

TABLE OF PRINCIPAL CLASSES OF SUPERIOR APPOINTMENTS UNDER THE  
PROVINCIAL GOVERNMENTS HELD BY MEMBERS OF THE  
ALL-INDIA SERVICES.

*Indian Civil Service—*  
Sub-Collector, 1st grade, Madras.  
Magistrate Collector, Deputy Commissioner, or Settlement Officer.  
District and Sessions Judge or Divisional Judge.  
Deputy Secretary and Secretary to local Governments and Boards of Revenue.  
Commissioner.  
Member of Boards of Revenue and Financial Commissioner.  
Civilian Judge of High Courts and Judicial Commissioner.  
Member of Governor's Executive Councils.

*Indian Police Service—*  
Superintendent.  
Deputy Inspector General.  
Deputy Commissioner and Inspector General.  
Commissioner of Police (e.g., Bombay).

*Indian Educational Service—*  
Inspector of Schools.  
Principal and Professor of College.  
Deputy Director and Director of Public Instruction.

*Indian Forest Service—*  
Deputy Conservator.  
Conservator.  
Chief Conservator.

*Indian Forest Engineering Service—*  
Forest Engineers.

*Indian Agricultural Service—*  
Scientific posts such as Economic Botanist, etc.

*Indian Agricultural Service—contd.*  
Principal and Professor of Agricultural College.  
Deputy Director of Agriculture.  
Director of Agriculture.

*Indian Service of Engineers—*  
Irrigation—  
Executive Engineer.  
Superintending Engineer.  
Chief Engineer.  
Buildings and Roads—  
Executive Engineer.  
Superintending Engineer.  
Chief Engineer.

*Indian Veterinary Service—*  
Principal and Professor of Veterinary College.  
Chief Superintendent.  
Superintendent and Veterinary Advisers to Government.

*Indian Medical Service—*  
Civil Surgeon.  
Chemical Examiner.  
Director of Provincial Bacteriological Laboratory.  
Director of Pasteur Institute, etc.  
Health and Sanitary Officer.  
Superintendent, Surgeon and Physician of Hospital.  
Principal and Professor of College.  
Assistant Director of Public Health.  
Director of Public Health.  
Superintendent of Jails, Asylums, etc.  
Inspector General of Prisons.  
Inspector General of Civil Hospitals.  
Surgeon General.

## ANNEXURE III TO QUESTIONNAIRE I.

STATEMENT SHOWING THE SCALES ON WHICH INDIANS ARE BEING AND WILL BE RECRUITED FOR THE ALL-INDIA SERVICES UNDER PRESENT RULES.

Indian Civil Service ..	37½ per cent. rising by 1½ per cent. annually up to 48 per cent.
Indian Police Service ..	33 per cent. in provinces other than North-West Frontier Province, and Burma. For North-West Frontier Province proportion is restricted to 10 per cent. and for Burma to 22 per cent. of which at least 15 should be Burmans.
Indian Forest Service ..	The percentage of direct recruitment of Indians has been fixed at 40 for India and 25 for Burma for a period of five years from 1921. This includes Indians recruited both in England and India. In addition recruitment by promotion from the Provincial to the Imperial Service has been fixed at 12.5 per cent. of the posts in the Imperial Service.
Indian Agricultural Service.	Composition of the Service to be worked up to 50 per cent. Indian by appointment of Indians, as qualified candidates become available. No definite scale of annual recruitment has been laid down.
Indian Veterinary Service.	Composition of the Service to be worked up to 50 per cent. Indian by appointment of Indians, subject to their attaining the requisite standard of efficiency. No definite scale of annual recruitment has been laid down.
Indian Educational Service : Men's Branch.	The general rule is that in regulating annual direct recruitment 50 per cent. should be Indians, until 50 per cent. of the composition of the Service is Indian. Indians transferred in posts transferred from the Provincial to the Imperial Service are not included in this 50 per cent. No definite percentage has been laid down for Burma.
Women's Branch	No definite percentage has been fixed.
Indian Service of Engineers.	50 per cent. recruited in England, and 50 per cent. in India. Of the 50 per cent. recruited in England 10 per cent. must be Indians. For Burma the percentage recruited in England is 67 instead of 50.
Indian Medical Service	The recruitment ratio fixed in 1915 was 2 Europeans to 1 Indian. Proposals to increase the ratio of Indians are at present under discussion.

## ANNEXURE IV TO QUESTIONNAIRE I.

## STATUTORY PROVISIONS AND RULES DEFINING AND REGULATING THE POSITION OF THE INDIAN SERVICES, AND IN PARTICULAR OF THE ALL-INDIA SERVICES.

## EXTRACTS FROM GOVERNMENT OF INDIA ACT.

45A.—(2) Without prejudice to the generality of the foregoing powers (in regard to the classification of central and provincial subjects), rules made for the above-mentioned purposes may :—

- (iv) provide for regulating the exercise of the authority vested in the Local Government of a province over members of the public services therein.

(For rules made under this section, see page 84.)

67A.—(3) The proposals of the Governor-General in Council for the appropriation of revenue or moneys relating to the following heads of expenditure shall not be submitted to the vote of the Legislative Assembly, nor shall they be open to discussion by either chamber at the time when the annual statement is under consideration, unless the Governor-General otherwise directs :—

- (iii) Salaries and pensions of persons appointed by or with the approval of His Majesty or by the Secretary of State in Council.

72B.—(3) Nothing in the foregoing sub-section\* shall require proposals to be submitted to the (Governor's Legislative) Council relating to the following heads of expenditure :—

- (iv) Salaries and pensions of persons appointed by or with the approval of His Majesty or by the Secretary of State in Council.

96B.—(1) Subject to the provisions of this Act and of rules made thereunder, every person in the civil service of the Crown in India holds office during His Majesty's pleasure, and may be employed in any manner required by a proper authority within the scope of his duty, but no person in that service may be dismissed by any authority subordinate to that by which he was appointed, and the Secretary of State in Council may (except so far as he may provide by rules to the contrary) reinstate any person in that service who has been dismissed.

If any such person appointed by the Secretary of State in Council thinks himself wronged by an order by an official superior in a governor's province, and on due application made to that superior does not receive the redress to which he may consider himself entitled, he may, without prejudice to any other right of redress, complain to the governor of the province in order to obtain justice and the governor is hereby directed to examine such complaint and require such action to be taken thereon as may appear to him to be just and equitable.

(2) The Secretary of State in Council may make rules† for regulating the classification of the civil services in India, the methods of their recruitment, their conditions of service, pay and allowances, and discipline and conduct. Such rules may, to such extent and in respect of such matters as may be prescribed, delegate the power of making rules to the Governor-General in Council or to Local Governments, or authorise the Indian Legislature or Local Legislatures to make laws regulating the public services.

Provided that every person appointed before the commencement of the Government of India Act, 1919, by the Secretary of State in Council

\*The foregoing sub-section requires that "The estimated annual expenditure and revenue of the province shall be laid...before the (Governor's Legislative) Council in each year, and the proposals of the Local Government for the appropriation of provincial revenues and other moneys in any year shall be submitted to the vote of the Council in the form of demands for grants."

†For rules made under this sub-section, see page 84.

to the civil service of the Crown in India shall retain all his existing or accruing rights, or shall receive such compensation for the loss of any of them as the Secretary of State in Council may consider just and equitable.

(3) The right to pensions and the scale and conditions of pensions of all persons in the civil service of the Crown in India appointed by the Secretary of State in Council shall be regulated in accordance with the rules in force at the time of the passing of the Government of India Act, 1919. Any such rules may be varied or added to by the Secretary of State in Council and shall have effect as so varied or added to, but any such variation or addition shall not adversely affect the pension of any member of the service appointed before the date thereof.

Nothing in this section or in any rule thereunder shall prejudice the rights to which any person may, or may have, become entitled under the provisions in relation to pensions contained in the East India Annuity Funds Act, 1874.

(4) For the removal of doubts, it is hereby declared that all rules or other provisions in operation at the time of the passing of the Government of India Act, 1919, whether made by the Secretary of State in Council or by any other authority, relating to the civil service of the Crown in India, were duly made in accordance with the powers in that behalf, and are confirmed, but any such rules or provisions may be revoked, varied, or added to by rules or laws made under the section.

96c.—(1) There shall be established in India a public service commission, consisting of not more than five members, of whom one shall be chairman, appointed by the Secretary of State in Council. Each member shall hold office for five years, and may be reappointed. No member shall be removed before the expiry of his term of office, except by order of the Secretary of State in Council. The qualifications for appointment and the pay and pension (if any) attaching to the office of chairman and member shall be prescribed by rules made by the Secretary of State in Council.

(2) The Public Service Commission shall discharge, in regard to recruitment and control of the public services in India, such functions as may be assigned thereto by rules made by the Secretary of State in Council.

\* \* \* \* \*

96e.—Rules made under this Part\* of this Act shall not be made except with the concurrence of the majority of votes at a meeting of the Council of India.

97.—(1) The Secretary of State in Council may, with the advice and assistance of the Civil Service Commissioners, make rules for the examination, under the superintendence of those Commissioners, of British subjects, and of persons in respect of whom a declaration has been made under Section 96A† of this Act, who are desirous of becoming candidates for appointment to the Indian Civil Service.

(2) The rules shall prescribe the age and qualifications of the candidates, and the subjects of examination.

(2A) The admission to the Indian Civil Service of a British subject who or whose father or mother was not born within His Majesty's dominions shall be subject to such restrictions as the Secretary of State in

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\*Part VIIA relating to the Civil Services in India.

†Section 96A provides that the Governor-General in Council, with the approval of the Secretary of State in Council, may, by notification, declare that any named ruler or subject of any State in India shall be eligible for appointment to any civil or military office under the Crown to which a native of British India may be appointed, or any named subject of any State, or any named member of any independent race or tribe, territory adjacent to India, shall be eligible for appointment to any civil or military office.

Council, with the advice and assistance of the Civil Service Commissioners, may think fit to prescribe, and all such restrictions shall be included in the rules.

(3) All rules made in pursuance of this section shall be laid before Parliament within fourteen days after the making thereof, or, if Parliament is not then sitting, then within fourteen days after the next meeting of Parliament.

(4) The candidates certified to be entitled under the rules shall be recommended for appointment according to the order of their proficiency as shown by their examination.

(5) Such persons only as are so certified may be appointed or admitted to the Indian Civil Service by the Secretary of State in Council.

(6) Notwithstanding anything in this section, the Secretary of State may make appointments to the Indian Civil Service of persons domiciled in India in accordance with such rules as may be prescribed by the Secretary of State in Council with the concurrence of the majority of votes at a meeting of the Council of India.

Any rules made under this sub-section shall not have force until they have been laid for thirty days before both Houses of Parliament.

98. Subject to the provisions of this Act, all vacancies happening in any of the offices specified or referred to in the Third Schedule to this Act,\* and all such offices which may be created hereafter, shall be filled from amongst the members of the Indian Civil Service.

99.—(1) The authorities in India, by whom appointments are made to offices in the Indian Civil Service, may appoint to any such office any person of proved merit and ability domiciled in British India and born of parents habitually resident in India and not established there for temporary purposes only, although the person so appointed has not been admitted to that service in accordance with the foregoing provisions of this Act.

(2) Every such appointment shall be made subject to such rules as may be prescribed by the Governor-General in Council and sanctioned by the Secretary of State in Council with the concurrence of a majority of votes at a meeting of the Council of India.

(3) The Governor-General in Council may, by resolution, define and limit the qualification of persons who may be appointed under this section.

\*Third Schedule to the Government of India Act, Section 98 :—

OFFICES RESERVED TO THE INDIAN CIVIL SERVICE.

A.—Offices under the Governor-General in Council.

1. The offices of secretary, joint secretary, and deputy secretary in every department except the Army, Marine, Education, Foreign, Political and Public Works Departments: Provided that, if the office of secretary or deputy secretary in the Legislative Department is filled from among the members of the Indian Civil Service, then the office of deputy secretary or secretary in that department, as the case may be, need not be so filled.

2. Three offices of Accountants General.

B.—Offices in the Province which were known in the year 1861 as "*Regulation Provinces.*"

The following offices, namely :—

- |   |  |
|---|--|
| 1. Member of the Board of Revenue.  | 7. Secretary to the Board of Revenue.                          |
| 2. Financial Commissioner.  | 8. District sessions judge.                                    |
| 3. Commissioner of Revenue.   | 9. Additional district or sessions judge.                      |
| 4. Commissioner of Customs.   | 10. District magistrate.                                       |
| 5. Opium Agent.   | 11. Collector of Revenue or Chief Revenue Officer of district. |
| 6. Secretary in every department except the Public Works or Marine Departments. |  |



but every resolution made for that purpose shall be subject to the sanction of the Secretary of State in Council, and shall not have force until it has been laid for thirty days before both Houses of Parliament.

100.—(1) Where it appears to the authority in India by whom an appointment is to be made to any office reserved to members of the Indian Civil Service, that a person not being a member of that service ought, under the special circumstances of the case, to be appointed thereto, the authority may appoint thereto any person who has resided for at least seven years in India and who has, before his appointment, fulfilled all the tests (if any) which would be imposed in the like case on a member of that service.

(2) Every such appointment shall be provisional only, and shall forthwith be reported to the Secretary of State, with the special reasons for making it; and, unless the Secretary of State in Council approves the appointment, with the concurrence of a majority of votes at a meeting of the Council of India, and within twelve months from the date of the appointment intimates such approval to the authority by whom the appointment was made, the appointment shall be cancelled.

101.—(3) A judge of a high court must be—

(b) a member of the Indian Civil Service of not less than ten years' standing, and having for at least three years served as, or exercised the powers of, a district judge.

\* \* \* \* \*

(4) Provided that not less than one-third of the judges of a high court, including the chief justice but excluding additional judges, must be such barristers or advocates as aforesaid, and that not less than one-third must be members of the Indian Civil Service.

EXTRACT FROM THE (DEVOLUTION) RULES MADE UNDER SECTION 45A (2) (see page 81).

10. The authority vested in the Local Government over officers of the public services employed in a Governor's Province shall be exercised in the case of officers serving in a department dealing with reserved subjects by the Governor in Council, and in the case of officers serving in a department dealing with transferred subjects by the Governor acting with the minister in charge of the department: provided that—

(a) no order affecting emoluments or pensions, no order of formal censure, and no order on a memorial shall be passed to the disadvantage of an officer of an All-India or Provincial Service without the personal concurrence of the Governor; and

(b) no order for the posting of an officer of an All-India Service shall be made without the personal concurrence of the Governor.

11. If an officer performs duties both in a department dealing with reserved subjects and in a department dealing with transferred subjects, the Governor shall decide in which department he shall be deemed to be serving.

12. A Local Government shall employ such number of Indian Medical Service officers in such appointments and on such terms and conditions as may be prescribed by the Secretary of State in Council.

RULES UNDER SECTION 96B (2) OF THE GOVERNMENT OF INDIA ACT (see page 81).

In exercise of the powers conferred by section 96B (2) of the Government of India Act, the Secretary of State in Council, with the concurrence of the majority of votes at a meeting of the Council held this 22nd day of December, 1920, hereby makes the following rules under the said section, which shall apply only to Governor's Provinces, and shall have effect from the several dates appointed for the coming into operation of the said section in those provinces.

*Classification of Officers under Administrative Control of Local Governments.*

I. Officers under the administrative control of Local Governments, other than officers employed on the administration of central subjects and appointed by the Secretary of State or the Government of India, shall be classified in the following divisions, namely :—

- (1) the All-India Services,
- (2) the Provincial Services,
- (3) the Subordinate Services,
- (4) officers holding special posts.

*Definition of All-India Services.*

II. The All-India Services shall consist of—

(a) all officers serving under Local Governments who are members of any of the following services—

- (1) the Indian Civil Service,
- (2) the Indian Police Service,
- (3) the Indian Forest Service,
- (4) the Indian Educational Service,
- (5) the Indian Agricultural Service,
- (6) the Indian Service of Engineers,
- (7) the Imperial branch of the Civil Veterinary Department,
- (8) officers of the Indian Medical Service in civil employ,

and any other service declared by the Secretary of State in Council to be an All-India Service\* ;

(b) military officers and other officers holding posts borne on the provincial cadres of the above services.

*Definition of Provincial Services.*

III.—(1) The Provincial Services shall consist of the services shown in the schedule to these rules, and any other service declared by the Local Government to be a provincial service.

(2) The services shown in the schedule shall include all appointments at present included in these services, and any appointments which a Local Government may add thereto :

Provided that if any service not included in the schedule to these rules is declared to be a provincial service, or if any appointment of a kind or class not at present included in a provincial service is added thereto, such declaration or addition shall be without prejudice to the rights and prospects of members of provincial services affected who were appointed before these rules were made.

*Definition of Subordinate Services.*

IV. The Subordinate Services shall consist of all minor administrative, executive, and ministerial posts to which appointments are made by the Local Government or by an authority subordinate to the Local Government.

*Special Posts.*

V. Special posts shall include all posts of a special or technical character, not included in an All-India or Provincial Service, to which appointments are made by the Local Government or by any other authority on behalf of the Local Government and which are declared by the Local Government to be special posts.

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\*By Resolution in Council, dated 12th December, 1922, item (7) was altered to "the Indian Veterinary Service" and by Resolution, dated 5th September 1923 "the Indian Forest Engineering Service" was added.

*Appointments to All-India Services.*

VI. All first appointments to an All-India Service, other than appointments made by promotion to such service of officers belonging to some other service or of members of the bar appointed to posts ordinarily held by members of the Indian Civil Service, shall be made by the Secretary of State in Council.

VII. Save as provided in the rules or orders regulating the recruitment of the All-India Services, no person may be appointed without the previous sanction of the Secretary of State in Council to any post borne on the provincial cadre of such service except a person who is either a member of such service or is already holding a post borne on the cadre of such service :

Provided that the Local Government may appoint a member of the Indian Civil Service to the post of Inspector-General of Police or to the post of Director of Agriculture.

*Promotion of Officers of All-India Services.*

VIII. The Local Government has authority to promote officers of an All-India Service to any post borne on the provincial cadre of such service :

Provided that the prior approval of the Governor-General in Council is required to—

- (1) the appointment of officers with less than 25 or 18 years' service respectively to the posts of Chief and Superintending Engineers in the province of Assam, and
- (2) appointments except in the provinces of Madras and Bombay to the post of—
  - (a) Chief Conservator of Forests, and
  - (b) Conservators of Forests.

*Transfer of Officers of All-India Services.*

IX. The power to transfer officers of an All-India Service from any one post to any other post borne on the cadre of such service, or from any one part of the province to any other part, is vested in the local Government, but may be delegated by the Local Government, subject to such conditions as it may prescribe, to any authority subordinate to it, or in the case of officers holding judicial posts, to a High Court or a Chief Court or the Court of a Judicial Commissioner.

*Authority of Local Government over Officers of All-India Services.*

X. A Local Government may for good and sufficient reasons—

- (1) censure,
  - (2) reduce to a lower post,
  - (3) withhold promotion from, or
  - (4) suspend from his office,
- any officer of an All-India Service :

Provided that no head of a department appointed with the approval of the Governor-General in Council shall be reduced to any lower post without the sanction of the Governor-General in Council.

*Military Officers in Civil Employ.*

XI. A military officer may not be reverted from his civil employment except under the orders of the Governor-General in Council.

*Special Contracts.*

XII. The sanction of the Secretary of State in Council is required to any terms in a special contract, by which any right, privilege or concession not admissible under these rules is secured to an officer.

*Authority of Local Government over Officers of Provincial and Subordinate Services, and Officers holding Special Appointments.*

XIII. Without prejudice to the provisions of any law for the time being in force, the Local Government may for good and sufficient reasons—

- (1) censure,
- (2) withhold promotion from,
- (3) reduce to a lower post,
- (4) suspend,
- (5) remove, or
- (6) dismiss,

any officer holding a post in a provincial or subordinate service or a special appointment.

*Procedure in cases of Dismissal, Removal or Reduction.*

XIV. Without prejudice to the provisions of the Public Servants Inquiries Act, 1850, in all cases in which the dismissal, removal or reduction of any officer is ordered, the order shall, except when it is based on facts or conclusions established at a judicial trial, or when the officer concerned has absconded with the accusation hanging over him, be preceded by a properly recorded departmental enquiry. At such an enquiry a definite charge in writing shall be framed in respect of each offence and explained to the accused, the evidence in support of it and any evidence which he may adduce in his defence shall be recorded in his presence and his defence shall be taken down in writing. Each of the charges framed shall be discussed and a finding shall be recorded on each charge.

*Delegation.*

XV. A Local Government may delegate to any subordinate authority, subject to such conditions, if any, as it may prescribe, any of the powers conferred by Rule XIII in regard to officers of the subordinate services :

Provided that every such officer on whom any punishment is inflicted shall be entitled to prefer at least one appeal against such order to such authority as the Local Government may prescribe.

SCHEDULE OF PROVINCIAL SERVICES.

(RULE III.)

*Madras.*

- (1) Madras Civil Service.
- (2) Madras Educational Service.
- (3) Madras Civil Medical Service.
- (4) Madras Police Service.
- (5) Madras Agricultural Service.
- (6) Madras Agricultural Engineering Service.
- (7) Madras Engineering Service.
- (8) Extra Assistant Conservators of Forests.
- (9) District Registrars.
- (10) Gazetted officers of the Jail Department not belonging to the Indian Medical Service.
- (11) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.
- (12) Gazetted officers of the Survey and Land Records Department not belonging to the Indian Civil Service.
- (13) Officers above the rank of Assistant Inspectors in the Salt and Excise Department not belonging to the Indian Civil Service.

- (14) Deputy Superintendents in the Veterinary Department and the Assistant Principal of the Veterinary College.
- (15) Chief Inspector and Inspectors of Factories.
- (16) Assistant Registrars of Co-operative Societies.
- (17) The Chief Boiler Inspector and Boiler Inspectors.

*Bombay.*

- (1) Bombay Civil Service.
- (2) Bombay Educational Service.
- (3) Bombay Civil Medical Service.
- (4) Bombay Police Service, and Superintendents of the Bombay City Police.
- (5) Bombay Agricultural Service, that is, officers of and above the rank of Assistant Professors of the Agricultural College and Divisional Superintendents not being members of an All-India Service.
- (6) Bombay Engineering Service.
- (7) Extra Assistant Conservators of Forests.
- (8) Sub-Registrars of the Bombay City.
- (9) Non-medical Superintendents of Jails.
- (10) Deputy Commissioners not belonging to the Indian Civil Service, Assistant Collectors and Officers of the rank of Senior grade Inspectors recruited by direct appointment of the Bombay Salt and Excise Department.
- (11) Officers of and above the rank of Assistant Professors of the Bombay Civil Veterinary College and Deputy Veterinary Superintendents not being members of an All-India Service.
- (12) Inspectors of Factories, steam boilers and smoke nuisances.
- (13) Officers of and above the rank of Assistant Registrars and Special Auditors of Co-operative Societies.
- (14) Deputy Sanitary Commissioners, Port Health Officers and Bacteriological Officers (including officers in charge of sanitary laboratories) not belonging to the Indian Medical Service.
- (15) Shipping and Deputy Shipping Masters.
- (16) Deputy Political Agents.
- (17) Commissioners and Collectors of Income Tax.
- (18) Bombay Customs Service.

*Bengal.*

- (1) Bengal Civil Service.
- (2) Bengal Educational Service.
- (3) Bengal Civil Medical Service.
- (4) Bengal Police Service.
- (5) Bengal Agricultural Service.
- (6) Bengal Engineering Service.
- (7) Bengal Forest Service.
- (8) District Registrars.
- (9) Bengal Excise Service, that is Inspectors, Prosecutors, Superintendents and Deputy Commissioners.
- (10) Bengal Veterinary Service.
- (11) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.
- (12) Bengal Pilot Service.
- (13) Bengal Gardeners' Service.

*United Provinces.*

- (1) United Provinces Civil Service.
- (2) United Provinces Educational Service.
- (3) United Provinces Civil Medical Service.
- (4) United Provinces Police Service.
- (5) United Provinces Engineering Service.
- (6) United Provinces Agricultural Service.
- (7) Extra Deputy Conservators and Extra Assistant Conservators of Forests.
- (8) Inspectors of Registration Offices.
- (9) Assistant Excise Commissioners.
- (10) Deputy Superintendents of the United Provinces Civil Veterinary Department.
- (11) Deputy and Assistant Registrars of Co-operative Societies.
- (12) Sub-Deputy and Assistant Opium Agents.
- (13) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.

*Punjab.*

- (1) Punjab Civil Service.
- (2) Punjab Educational Service.
- (3) Punjab Civil Medical Service.
- (4) Punjab Police Service.
- (5) Punjab Agricultural Service.
- (6) Punjab Service of Engineers.
- (7) Punjab Forest Service.
- (8) Punjab Veterinary Service.
- (9) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.

*Bihar and Orissa.*

- (1) Bihar and Orissa Civil Service.
- (2) Bihar and Orissa Educational Service.
- (3) Bihar and Orissa Civil Medical Service.
- (4) Bihar and Orissa Police Service.
- (5) Assistant Directors of Agriculture.
- (6) Bihar and Orissa Engineering Service.
- (7) Bihar and Orissa Forest Service.
- (8) Deputy Superintendents of Jails.
- (9) Superintendents of Excise and Salt.
- (10) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.

*Central Provinces.*

- (1) Central Provinces Civil Service.
- (2) Central Provinces Educational Service.
- (3) Central Provinces Civil Medical Service.
- (4) Central Provinces Police Service.
- (5) Central Provinces Agricultural Service.
- (6) Central Provinces Engineering Service.
- (7) Central Provinces Forest Service.
- (8) Deputy Directors of Land Records.
- (9) The upper cadre of District Excise Officers.
- (10) Deputy Superintendents of the Central Provinces Civil Veterinary Department.
- (11) Collectors of Income-tax.
- (12) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.

*Assam.*

- (1) Assam Civil Service.
- (2) Assam Educational Service.
- (3) Assam Civil Medical Service.
- (4) Assam Police Service.
- (5) Assam Agricultural Service.
- (6) Assam Service of Engineers.
- (7) Extra Deputy Conservators and Extra Assistant Conservators of Forests.
- (8) Excise Superintendents.
- (9) Deputy Superintendents, Assam Veterinary Department.
- (10) Deputy Sanitary Commissioners not belonging to the Indian Medical Service.

EXTRACT FROM RULES RELATING TO EXPENDITURE BY THE GOVERNMENT OF INDIA ON SUBJECTS OTHER THAN PROVINCIAL. (GOVERNMENT OF INDIA, FINANCE DEPARTMENT, RESOLUTION NO. 1448-E.A., DATED 29TH SEPTEMBER, 1922.)

The previous sanction of the Secretary of State in Council is necessary :—

- (1) To the creation of any new or the abolition of any existing, permanent post, or to the increase or reduction of the pay drawn by the incumbent of any permanent post, if the post in either case is one which would ordinarily be held by a member of one of the services named in the Schedule, or to the increase or reduction of the cadre of any of those services.

\* \* \* \*

*The Schedule.*

- (1) Indian Civil Service.
- (2) Indian Police Service.
- (3) Indian Forest Service.
- (4) Indian Educational Service.
- (5) Indian Agricultural Service.
- (6) Indian Service of Engineers.
- (7) The Imperial Branch of the Civil Veterinary Department.
- (8) Indian Medical Service.
- (9) Imperial Customs Service.
- (10) Indian Audit and Accounts Service.
- (11) Superintendents and Class I of the Survey of India Department.
- (12) The Superior Staff of the Geological Survey of India Department.
- (13) The Superior Telegraph Branch of the Post and Telegraph Department.
- (14) The State Railway Engineering Service.
- (15) The Superior Staff of the Mint and Assay Departments.
- (16) The Archaeological Department.
- (17) Any other service declared by the Secretary of State in Council to be included in this Schedule.

EXTRACT FROM RULES RELATING TO EXPENDITURE BY A GOVERNOR IN COUNCIL ON RESERVED PROVINCIAL SUBJECTS. (GOVERNMENT OF INDIA, FINANCE DEPARTMENT, RESOLUTION NO. 1449-E.A., DATED 29TH SEPTEMBER, 1922.)

1. The previous sanction of the Secretary of State in Council is necessary :—

- (1) To the creation of any new, or the abolition of any existing, permanent post, or to the increase or reduction of the pay drawn by the incumbent of any permanent post, if the post in either case is one which would ordinarily be held by a member of an All-India Service, or to the increase or reduction of the cadre of an All-India Service.

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EXTRACT FROM SCHEDULE III OF THE DEVOLUTION RULES RELATING TO EXPENDITURE BY A LOCAL GOVERNMENT ON TRANSFERRED SUBJECTS.

1. The previous sanction of the Secretary of State in Council is necessary:—

- (1) to the creation of any new, or the abolition of any existing, permanent post, or to the increase or reduction of the pay attached to any permanent post, if the post in either case is one which would ordinarily be held by a member of an All-India Service, or to the increase or reduction of the cadre of an All-India Service.

EXTRACT FROM INSTRUMENT OF INSTRUCTIONS TO GOVERNORS.

VII. But in addition to the general responsibilities with which you are, whether by statute or under this Instrument, charged, We do further hereby specially require and charge you:—

- (4) to safeguard all members of Our services employed in the said presidency in the legitimate exercise of their functions, and in the enjoyment of all recognised rights and privileges and to see that your Government order all things justly and reasonably in their regard, and that due obedience is paid to all just and reasonable orders and diligence shown in their execution.

## II.

### Questionnaire on Service Conditions in the All-India Services.

1. Taking into consideration the provisions of the Government of India Act, do you consider that the position of members of the Services is adequately safeguarded as regards (i) pay (ii) allowances (iii) prospects (iv) pensions. If not, and bearing in mind the existing constitutional position in India, have you any proposals to make?

2. Have you any observations to offer on the scheme for retirement on proportionate pension announced in the Government of India, Home Department, Resolution dated 8th November, 1921, No. F-149-I. (Establishments) as subsequently amended?

3. What are your views with regard to the present rates of pay? Give any figures available to you, e.g., family budgets, distinguishing between expenditure in India and expenditure involving remittance to the United Kingdom. If a new scale of remuneration were fixed now, how would you provide for its adjustment to meet future variations in prices and exchange?

4. What are your views with regard to the question of passage allowances for officers in the Services and their families? If such allowances were granted, would you prefer that they should take the form of an increase of overseas pay to all officers or the grant of a certain number of passages during an officer's service to himself, his wife and family?

5. Have you any criticisms to make regarding the allowances payable to the Services?

6. Have you any observations to offer regarding the withdrawal of exchange compensation allowance?

7. Do you consider that any grievance exists in respect of house-accommodation, the rent chargeable for official residences, or the house-rent allowances granted when no official residence is available?

8. Have you any criticism to make regarding the leave rules?

9. Do you consider that the pension rules and scales are satisfactory? If not, give reasons in detail for any proposals you may have to make. Do you consider that subscription to Provident Funds by Government in lieu of pensions should be adopted for (1) officers now in the Services and (2) future recruits? Have you any observations to make on the rules governing commutation of pensions, and in particular the existing one-third restriction on the proportion of pension which may be commuted?

10. What is your opinion of the comparative merits of family pensions and provident funds as provision for the families of deceased officers? Have you any observations to offer regarding the existing I.C.S. Family Pension Fund?

11. Do you consider that suitable provision is made for medical attendance for officers and their families? If not, have you any proposals to make?



## APPENDIX II.

NOTE BY LIEUTENANT-GENERAL SIR C. H. BURTON, K.C.B., C.M.G.,  
FORMERLY DIRECTOR, MEDICAL SERVICES IN INDIA, ON THE  
RECOMMENDATIONS OF THE VERNEY-LOVEY COMMITTEE.

The report of the Medical Services Committee, 1919, and the discussions and proposals that appear in the Army Department files on the same subject since 1879, point to the desirability of forming a single medical corps for the Army in India. If such a corps be formed, it must be organised to meet all requirements, separately, of (i) British troops, and (ii) Indian troops, during peace in India, and of both categories of troops during war, whether they be employed independently or in combination on, or beyond, the frontier of India or overseas.

2. In considering the points leading up to the recommendations for the formation of an Indian Medical Corps, the Committee did not bring out prominently the distinction that must be observed between British troops and Indian troops, especially in connection with the purpose for which the former are maintained in India and their possible dispositions during war. The Public Services Commission lays stress on the necessity of calculating separately on their merits :—

- (i) The needs of the Army (including, of course, the British Army).
- (ii) The needs of the Civil Administration.

Close adherence to that precept and a fuller consideration of the wider aspects, on their merits, of the needs of the Army would have enabled the Committee to avoid the rock on which all former proposals for a single medical service for the Army in India were wrecked, namely, the inexpediency, if not the impossibility, of depriving the British troops in India of the officers of the medical service of the British Army as a whole. The proposed Indian Medical Corps, by reason of its title and the composition of its officers, irrespective of efficient military training and organisation, would in no way overcome the inconveniences that are said to have been experienced during the Great War, when medical officers and medical units of the Indian Army were brought into contact with officers and units of the Royal Army Medical Corps in overseas theatres of war.

The Committee state that the Indian Medical Service officers found themselves at a disadvantage alongside officers of the Royal Army Medical Corps by whom they were constantly superseded: friction, overlapping and re-duplication of effort occurred; this resulted sometimes from the widely different antecedents of the officers, and the existence side by side of two cadres of medical officers with different rates of pay, leave rules and terms for pension. To obviate this undesirable state of affairs in future wars, the committee arrived at the rather peculiar conclusion (paragraph 43), that after the formation of one Indian Medical Corps, composed of British and Indian officers, and further removed in antecedents and conditions of service from the Royal Army Medical Corps than the present Indian Medical Service, co-operation and interchange of duties would be facilitated, and the officers and men of the Indian Medical Corps and the Royal Army Medical Corps would find it possible, and indeed easy, to work together when they met outside the boundaries of India on field service.

If there were difficulties in the past what will be the situation in an overseas theatre of war in the future when the British troops or composite Indian divisions from India arrive at the scene of operations with their Indian Medical Corps medical officers and organisations, and start work in the same army corps or army alongside the Royal Army Medical Corps? In some years to come not one of the latter officers would have the slightest acquaintance with India or its medical corps. A not impossible contingency would be the despatch of organised fighting divisions from the United Kingdom to India. No officer of the Royal Army Medical Corps would possess any knowledge of India, its diseases or dangers to health. The

Assistant Director, Medical Services, of a British division might, indeed, by seniority, at once become a Deputy Director, Medical Services, of a formation including troops of the Indian Army with their complement of Indian Medical Corps, and he might possibly possess less total service than the senior officer of the Indian Medical Corps on the spot. Thus in military operations on a large scale, in or out of India, "unification" on the lines proposed by the Committee falls to the ground, and the way is open to again create, in war, the grievances arising from supersession and comparative rates of pay, which would probably reappear in a form even more acute than that they are said to have taken during the past five years.

4. So long as the reasons which necessitate the maintenance of the British Army in India hold good, and so long as British troops on the Indian establishments are liable to be called upon for service in other parts of the world, British officers of the medical corps of the British Army must be retained on the Indian establishment, and be available for transfer with troops to any theatre of war, where in the ordinary course they would be interchangeable with the medical officers of the Army as a whole. The despatch of British troops from India to South Africa in 1899, and to the United Kingdom and France in 1914, are cases in point. On both occasions a number of trained Royal Army Medical Corps officers accompanied the troops and their services were utilised on the duties for which they were most suited in the field army, irrespective of the troops they happened to accompany from India. Therefore the proposal for the absorption into an Indian Medical Corps of the officers of the Royal Army Medical Corps on the Indian establishment must now, as in the past, be condemned on purely military grounds.

Apart from the inexpediency from a military point of view of the lesser military medical service absorbing a portion of the greater, there are other reasons affecting the care, comfort and welfare of British troops in India against the introduction of an Indian Medical Corps, constituted as proposed by the Committee.

The proposed Indian Medical Corps is designed to contain British medical officers and Indian medical officers—Indians. The Committee was of opinion (paragraph 54) that it was not advisable to fix a percentage of Indians to be admitted to the proposed corps, but, although they thought it impossible at the present day to mix at once and entirely British and Indian doctors and to use them indiscriminately for the treatment of British and Indian troops, they believed that if there were a "unified" service it would be possible to extend gradually the medical care of British troops into the hands of Indian officers. Yet the Committee insist (paragraph 50) that in every military station and in every civil district headquarters there should be available a European medical officer and that arrangements should certainly be made for a European medical attendant to be secured for European officials, their wives and families, as well as for European planting, railway and other non-official communities.

The assertion that the British officer and soldier seem to object (paragraph 41) to treatment by Indian doctors, not because they are Indians, but because they have not, with few exceptions, attained a standard equal to that of British doctors, may, to a certain extent, be correct, but the Committee did not take into account the wider duties of a military medical officer in connection with healthy troops which are often more prominent than the medical treatment of a sick officer or man.

A previous proposal relating to the establishment of a single medical service was thrown out on this point alone. The War Office then stipulated that Indian members of the Indian Medical Service should not, under any conditions, be considered eligible for charge of white troops.

The present military assistant surgeons "will have become highly trained doctors," and the Committee consider [annexure VIII, paragraph (3)] they should be employed in lieu of commissioned medical officers, British or Indians. Military assistant surgeons, are, however,

Anglo-Indians, with a small number of Europeans amongst them. Only a few of the latter and still fewer of the former have, at the present day, any real influence whatever over British soldiers in hospital, and they would be quite unable, as medical officers in charge of effective troops in barracks or camps, to exercise the control necessary to maintain a high standard of sanitation and to prevent loss of strength from minor causes of physical inefficiency.

Therefore, on grounds of military necessity, efficiency, discipline and sentiment, officers of the medical corps of the British Army must always be available in the necessary numbers to provide all medical requirements of the British troops in India.

5. The above reasons which in the past caused schemes aiming at a single service to be rejected not only still hold good, but new factors that were not present when the subject came for discussion on previous occasions have now to be taken into consideration :—

- (i) It has become strongly impressed on all competent observers that continuous service with the Army in India, especially in the medical service, such as would be the fate of an officer of the proposed Indian Medical Corps who did not secure civil employment—and there would be many such—is detrimental to efficiency and tends to produce stagnation. On the other hand, there is ample evidence that the transfer to India of officers who have served in the United Kingdom and abroad, elsewhere than India, stimulates initiative and makes for progress and improvement in all branches of work. It is, therefore, desirable to keep in force the system which prevails in the case of the Royal Army Medical Corps and to extend it so far as possible to the medical service of the Indian Army.
- (ii) The state of the Indian Medical Service as regards the prospective supply of British candidates is extremely serious. The output of medical graduates from the medical schools in the United Kingdom at the present time is relatively small, and may diminish while demands for medical men are great. But were that not so, is there any likelihood, having regard to the circumstances which led up to the present state of the Service, that the change in name of the Indian Medical Service to the Indian Medical Corps with a probable reduction in the number of civil appointments would attract candidates to the career offered ? The report of the Committee shows (paragraph 10) that the Indian Medical Service progressively declined in popularity during the years before the war ; that its officers are in a state of acute discontent partly because they share in the unusual anxiety with which the future is now regarded by British officers in all Indian services ; that the service has become depressed and has ceased to attract British candidates, while Indian candidates have increased and will go on increasing ; that the output of Indian medical graduates will tend to hasten an already remarkable decline in the private practice open to officers of the superior Government service, and that an Indian career occupies a position in popular estimation in England decidedly inferior to the position it occupied in 1902.

The Committee say (paragraph 38) that they are hardly in a position to estimate the exact degree of inducement which the medical services in India should offer, but they conjecture that “ *some number* ” of the diminishing output of medical graduates in Great Britain will still be attracted to an Indian career provided that (1) the political aspect clears, (2) pecuniary and leave conditions are attractive, (3) candidates are not asked to pledge themselves irrevocably for 30 years to a service, the conditions of which are likely to be obscure.

- (iii) It is not thought possible (paragraph 51) to secure a sufficient supply of European candidates for the proposed Indian Medical Corps unless retirements on gratuities be permitted after fixed periods before pension is earned in order to guarantee British candidates against a possible prospect of being tied for life to India much against their will.
- (iv) It is impossible at present to form a medical corps for the Indian Army unless the officers of the Royal Army Medical Corps serving in India voluntarily transfer into it.

The Committee did not appear to have given much consideration to the fact that the attractions required to draw candidates into the service from the medical schools in the United Kingdom are the same as those required to induce any number of Royal Army Medical Corps officers to transfer.

- (v) The Royal Army Medical Corps, the report states, is now a flourishing service, while the Indian Medical Service has ceased to attract the competition it once commanded so easily.

This is well-known. Some 15,000 or 20,000 civilian medical gentlemen served in the Royal Army Medical Corps during the war. The name and work of the corps as successfully accomplished by a combination of the regular and temporary officers, is familiar not only throughout the profession in the United Kingdom, but in the allied countries.

6. The solution seems to be to take up the alternative scheme which the Committee rejected (paragraph 54) and to form in India a new corps and a new service—the one distinct from the other:—

- (1) The Royal Army Medical Corps (India). To provide for all medical requirements of the Army in India, both British and Indian troops, in peace and in war.
- (2) The Imperial Indian Medical Service. A separate Civil Medical Service quite independent of the Army, but drawing its officers from the army for temporary or permanent service to fill such appointments as may be reserved for British or Indian medical officers of the Army.

As regards (1), it would not be feasible to create in India a medical corps and amalgamate it with the element of the Royal Army Medical Corps that happened to be serving in India. It should, however, be possible to form the Royal Army Medical Corps (India) constituted as a corps of the Indian Army, and composed of Indian and British personnel. Such a designation would tend to promote harmony and co-operation with the Royal Army Medical Corps of the British Army, and it may reasonably be expected to prevent invidious comparisons and friction in operations overseas where British and Indian troops are employed in the same force.

All officers and other ranks, Royal Army Medical Corps, while serving, in India, would be attached to the Royal Army Medical Corps (India).

The Committee rejected the suggestion that a Royal Army Medical Corps might be introduced into India on the grounds that the Royal Army Medical Corps only admits candidates of unmixed European blood. Indians, however, might be given commissions in the Royal Army Medical Corps and be allotted for permanent service in India with Indian troops, and be eligible for transfer to the Civil Imperial Medical Service or they might be given special commissions in the Royal Army Medical Corps (India). The question of granting commissions in the Royal Army Medical Corps to Indians for service in India only is one which at the present day merits consideration. There is no very obvious objection against granting such commissions to suitable and specially selected Indians.

The Royal Army Medical Corps (India) might be formed, with some modifications of the various categories of personnel, as contemplated in the

organisation suggested for the Indian Medical Corps in Annexure VIII of the Report.

The principles of admission of officers to the corps and courses of instruction would be as laid down in the Report.

The nursing section for British hospitals should, however, be composed of Royal Army Medical Corps other ranks. Anglo-Indians could not take the place of British non-commissioned officers and men of the Royal Army Medical Corps, who would be available, if necessary, for transfer out of India with British troops. Moreover, it is not desirable that the British soldier in India should be deprived of the trained hospital attendants which are provided for him in all other parts of the world.

The officers of the Indian Medical Service, whether in civil or military employment, would retain all their existing rights and privileges as regards promotion, pay and pension. Transfers of senior officers from civil to military would cease. Those awaiting retransfer or transfer to civil would have priority of claim as vacancies in civil under the Imperial Indian Medical Service became available. Officers so transferred would remain permanently in civil or revert to Army service according to their seniority or nature of appointment held—senior officers transferred and holding important civil appointments would remain permanently in civil—junior officers would revert to military after a period of years (to be decided) unless the civil administration desired their permanent transfer to civil employ and the officer did not desire to revert to military.

All these officers would be in a position to maintain that substantial merit and high standard of duty, which the Committee remark in paragraph 39 should characterise the Civil Medical Service.

Other officers not now due for retransfer to civil or who had not applied when the change of name is introduced would take their turn for civil appointment with all officers Royal Army Medical Corps (India) or Royal Army Medical Corps attached.

The Indian Medical Service officers remaining in military employment would become officers of the Royal Army Medical Corps or of the Royal Army Medical Corps (India) according to whether it be decided that all European military medical officers should belong to the Royal Army Medical Corps or that the officers of that corps should be attached to Royal Army Medical Corps (India) during their first period of service in India and later on, after a tour of service out of India, taken on the cadre of the Royal Army Medical Corps (India), if they elected for permanent service in India.

The conditions of admission for Europeans and Indians should be through one channel, i.e., examinations held for candidates for the Royal Army Medical Corps in London.

The principles laid down in paragraph 52 of the Report regarding special courses of instruction in the United Kingdom for Indians and the grant of scholarships should be brought into operation.

British officers would enter the Royal Army Medical Corps which would provide the number of British medical officers required in India, both for service with British and Indian troops. Indian candidates would be admitted to fill the number of vacancies existing in the cadre of the Royal Army Medical Corps (India) available for Indians.

Officers required to fill the number of vacancies set apart for them in the Imperial Indian Medical Service would be seconded for duty with that service on the lines suggested in paragraph 48 of the Report for periods of five years. They would be granted pay and special precedence in accordance with the appointment held. If at the end of ten years they did not desire to revert to military service, they would be permanently admitted to the civil cadre, and then take their place with civil officers similarly to officers

or employed in the Public Works as recommended by the Public Services Commission. Indians would be eligible equally with Europeans for transfer to the Imperial Indian Medical Service.

Officers permanently transferred to the Imperial Indian Medical Service and those holding teaching, research and certain residuary appointments would not be liable to recall to military duty in the event of war. The Army by arrangement with the civil Government should have no difficulty in obtaining the services of those officers who had attained positions of professional eminence for temporary employment as consultants during war.

7. A cadre of officers, Royal Army Medical Corps (India) and Royal Army Medical Corps attached, based on a ratio of 3.5 per thousand of strength of British and Indian troops, would probably suffice as a peace establishment. All medical officers doing duty with British troops would be British. Of those doing duty with Indian troops, 30 per cent. to 40 per cent. would be Indians, to be raised to 50 per cent., if, owing to improved methods of instruction in professional work, and military training, a sufficient number of suitable and reliable Indian officers became available.

8. The war reserve would be provided on the lines suggested in paragraphs 49 and 47 of the Report. It is not likely that there would be any danger of an inflated reserve monopolising the civil appointments as suggested in the Secretary of State's despatch of 11th October, 1918, to the Government of India [paragraph 3 (iv)]. If the strength of British Royal Army Medical Corps officers is maintained on the ratio of four per thousand troops, the requirements of British troops engaged in ordinary operations on the frontier could be met. Indian officers of the Royal Army Medical Corps (India) would improve by training and experience, and it might be feasible on mobilisation to increase the proportion of those officers to British Royal Army Medical Corps serving with Indian troops.

9. The recommendations in paragraph 9 of Annexure VIII should be carried out. It is eminently desirable that officers, Indian and British, should go through the post-graduate course at the Royal Army Medical Corps College, London. Such an arrangement would undoubtedly assist officers in keeping abreast of the advance of scientific knowledge and enable those serving in India to keep in touch with progress in England. It is equally important that a Royal Army Medical Corps College (India) be established in India as recommended by Sir George Makins. Such an institution should be organised and conducted so far as possible on exactly similar lines to the Royal Army Medical Corps College in London. The commandants and professors at both colleges should keep in touch. Lecturers might be interchanged when circumstances allowed, and either institution would be likely to benefit by such a change. Courses of instruction and examinations for promotion could be instituted at the College in India for officers unable to attend the course in London.

10. The necessity for the formation of an Indian State Medical Service, separate for the military service, appears to have impressed many persons who have had occasion to review the organisation of the Indian Medical Service throughout a long period of years.

The want of such a service seems to have been one of the main factors which gave rise during the Great War to the inconvenience, friction and overlapping referred to in the Committee's Report. When those terms are used, it is not in every case apparent whether they refer to (i) military duties being performed by officers of two separate services, (ii) personal disabilities and grievances of individual officers, or (iii) circumstances resulting from the constitution of the Indian Medical Service being partly military and partly civil. Apparently there has been little or no actual service inconvenience from officers of the two military medical services doing duty along side each other. References to the subject in previous discussions on reorganisation, and in the recent Committee's Report show that incon-

veniences were, in a great measure, due to the fact that the Indian Medical Service, although classified as being primarily military, is employed on civil duties to the extent of over 62 per cent. of the whole.

Discussions many years back, opinions by distinguished administrative medical officers in the past, and more recently of the report of the Public Services Commission point to the conclusion that the advantages that would accrue from a civil medical service independent of the medical service of the Army would outweigh the disadvantages, and that such a change is necessary to promote efficiency in both the civil medical administration and the military medical service. Sir George Makins draws attention to the extent of the medical work of the country (Annexure III).

Apart from the direction and co-ordination of medical education, research, public health registration, the service of medical women and the nursing services of the civil community, it would seem that there is urgent need for a more extensive organisation of medical work under an independent State medical service, and that there are many openings for the employment of a considerable British element, outside the war reserve officers, in all branches of the civil medical administration as emphasised by Sir Temulji Nariman, Kt., (paragraph 49). The Report of the Committee states that the existing civil organisation is hopelessly inadequate to meet the needs of the country ; that it has been starved and understaffed ; that all sanitary administrations are in ordinary times under-manned ; that civil surgeons are over-worked, colleges and schools under-staffed, and that more deputy sanitary commissioners are required. The Committee further point out that each provincial administration should report to the Government of India the number of posts it would reserve as permanent appointments for officers entering the State Medical Service from the military medical corps, and that the military authorities should state the numbers needed as ordinary war reserve.

If this is done, will it be possible, with the vast field of professional and research work available, to again ensure a supply of good British doctors for India by passing them through the one channel of the military medical service of the Army to the Imperial Indian Medical Service in which they will have opportunities to uphold the distinguished reputation of past and present members of the Indian Medical Service ?

If the Government were to announce that the Royal Army Medical Corps was about to be extended to India as the Royal Army Medical Corps (India) with definite conditions of pay, leave and pension for the medical service in India, and that State Medical Service was about to be instituted under the title Imperial Indian Medical Service to which transfers from existing Indian Medical Service and future Royal Army Medical Corps (India) would be made, without commitment to permanent Indian service, it is extremely probable that good men would be attracted who would not enter the Indian Medical Service under the existing conditions, or an Indian medical corps under the conditions proposed by the Committee.

11. Irrespective of the nature and extent of inducement offered it is improbable that during the next few years there will be a sufficient output of medical men from the British medical schools to fill the vacancies for British officers in the medical service of the Indian Army, and in Indian civil medical appointments necessarily retained for British officers.

If a Royal Army Medical Corps (India) be accepted, it would probably be possible to tide over the period that will elapse before sufficient British candidates, possessing the desired qualities and qualifications for permanent commissions, are available by increasing the number of temporary Royal Army Medical Corps officers now posted to India for duty to an extent that would admit of Royal Army Medical Corps officers, temporary or permanent, being allotted for duty with Indian troops whenever and whether necessary. Owing to the present serious shortage of British Indian Medical Service officers some 60 Royal Army Medical Corps were

employed with Indian troops and in Indian hospitals during the recent Afghan war. The number has now been reduced, but there is still a number of Royal Army Medical Corps officers so employed.

12. It has been suggested in various documents that an organisation embracing both the military and the civil medical services, as one department, is possible. Those who hold that view obviously had no knowledge or experience whatever of the extent and scope of work to be done, and it is necessary to point out that it would be absolutely impossible for one official head to control the work of the Director, Medical Services of the Army, and that of the office directing the civil medical administration.

13. It has been found impossible to ensure efficient medical control amongst Indian troops, and their efficient treatment in hospital with the large number of Indians employed as temporary officers of the Indian Medical Service unless these officers are supervised and guided by British medical officers. The Indians holding temporary commissions are as a class reported to be very deficient in professional knowledge; personality, and the general qualities which are necessary in a military medical officer. Some of them, a small proportion, are intelligent, keen and capable, and would, under competent and sympathetic direction, develop into useful officers in time, but, as a whole, they cannot be considered in any sense as equal in efficiency to British medical officers. It is therefore imperative that a sufficient number of British medical officers should always be available to ensure that the medical service for Indian troops is kept up to an efficient standard. For the present this can only be done by extending the employment of temporary Royal Army Medical Corps officers for service with the Army in India.

14. If it be decided to endeavour to attract candidates to the present Indian Medical Service by improved conditions and increased pay, it would be most detrimental to the interests of the service in the present state of the market to throw open at one time the large number of existing vacancies. Such a course would inevitably result in obtaining a large proportion of men who, if they were not wholly unsuitable, would be far below the best. This mistake was made on several occasions in the past by the War Office when a large number of commissions in the medical service of the Army were offered under similar circumstances. The medical service of the Army suffered in consequence.

In any case it is time that two departments of the State the War Office and the India Office—should cease competing with each other for the young medical men necessary to complete the requirements of the British and Indian Armies. Such competitions were at all times a mistake, and they are more so now than ever before. There should be one point of entrance—one examination or one system of nomination arranged by the various Government departments—and the selected candidates should be allotted by suitability and general qualifications to meet the requirements of the various medical services of the State. In the case of the British and Indian Armies all the present circumstances and requirements point to a common entrance through the Royal Army Medical Corps.

15. Whether the officers of the medical service of the Army in India be obtained through the medium of the Royal Army Medical Corps or otherwise, it is of vital importance for the welfare of the Army, and its success in war that a comprehensive and thorough system of instruction in every branch of scientific medical work and of military training, so far as it affects the medical service, should be provided for officers on joining, and subsequently during their service.

The necessity for an Indian Medical Staff College in India has already been referred to. In addition to the instruction in professional subjects that such a college would afford for medical officers of the Army, advantage should be taken of the civil teaching hospitals and schools and of the



research institutions in India. An independent State Medical Service need not prevent the Army arranging to utilise these facilities for instructing medical officers in any special department of medical science. The Director, Medical Services, should keep in close touch with the Directorate controlling medical education in India, and be empowered to send selected officers for courses in special subjects at selected civil medical institutions. Military training of medical officers in India should also be developed and organised on a sound basis. On mobilisation in 1914, the officers of the Indian Medical Service suffered from two great disadvantages. Those with special professional experience were not allotted to positions on mobilisation where their special knowledge could have been utilised with most benefit, and, as a whole, whether in military or civil employment, they had not been put through any comprehensive course of military training in the years before the war.

16. The proposals of the Committee regarding the Medical Stores Department and the Nursing Service will be considered as separate subjects.

C. H. BURTCHAELL,

*Director, Medical Services in India.*

*15th October, 1919.*

APPENDIX III, No. 1.  
INDIAN CIVIL SERVICE.

(The pay is in rupees per mensem).

Year of Service.	Basic Pay. (Present and Proposed.)		Overseas Pay.		Total Pay.				Additional advantage resulting from remittance at 2s. 1s. 4d.
	Junior.	Senior.	Present.	Proposed.	Present.		Proposed.		
					Junior.	Senior.	Junior.	Senior.	
1	2	3	4	5	6	7	8	9	10
1	450	—	150	150	600	—	600	—	—
2	500	—	150	150	650	—	650	—	—
3	550	—	150	150	700	—	700	—	—
4	600	—	150	150	750	—	750	—	—
5	650	1,000	150	150	800	1,150	800	1,150	75
6	700	1,050	150	150	850	1,200	850	1,200	75
7	750	1,100	200	250	950	1,300	1,000	1,350	125
8	800	1,150	200	250	1,000	1,350	1,050	1,400	125
9	900	1,200	200	250	1,100	1,400	1,150	1,450	125
10	1,000	1,275	250	250	1,250	1,525	1,250	1,525	125
11	1,100	1,350	250	250	1,350	1,600	1,350	1,600	125
12	1,200	1,425	250	300	1,450	1,675	1,500	1,725	150
13	1,300	1,500	250	300	1,550	1,750	1,600	1,800	150
14	1,300	1,600	250	300	1,550	1,850	1,600	1,900	150
15	1,350	1,700	250	300	1,600	1,950	1,650	2,000	150
16	—	1,800	250	300	1,600	2,050	1,650	2,100	150
17	—	1,900	250	300	—	2,150	—	2,200	150
18	—	2,000	250	300	—	2,250	—	2,300	150
19	—	2,050	250	300	—	2,300	—	2,350	150
20	—	2,100 (2,150)*	250	300	—	2,350 (2,400)*	—	2,400 (2,450)*	150
21	—	2,150 (2,200)*	250	300	—	2,400 (2,450)*	—	2,450 (2,500)*	150
22	—	2,200 (2,350)*	250	300	—	2,450 (2,600)*	—	2,500 (2,650)*	150
23	—	2,250 (2,400)*	250	300	—	2,500 (2,650)*	—	2,550 (2,700)*	150
24 and over	—	2,250 (2,500)*	250	300	—	2,500 (2,750)*	—	2,550 (2,800)*	150

Column 10 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

\* In Madras only.

## APPENDIX III, No. 2.

## INDIAN POLICE SERVICE.

(The pay is in rupees per mensem.)

Year of Service.	Basic Pay.				Overseas Pay.		Total Pay.				Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present.		Proposed.		Present.	Proposed.	Present.		Proposed.		
	Junior.	Senior.	Junior.	Senior.			Junior.	Senior.			
1	2	3	4	5	6	7	8	9	10	11	12
1	325	—	350	—	125	100	450	—	450	—	—
2	350	—	375	—	125	100	475	—	475	—	—
3	375	—	400	—	125	100	500	—	500	—	—
4	400	—	425	—	150	125	550	—	550	—	—
5	425	—	450	—	150	150	575	—	600	—	75
6	450	600	475	650	150	150	600	750	625	800	75
7	475	625	500	675	150	150	625	775	650	825	75
8	500	650	525	700	150	150	675	800	675	850	75
9	525	675	550	725	200	250	725	875	800	975	125
10	550	700	575	750	200	250	750	900	825	1,000	125
11	575	725	600	800	200	250	775	925	850	1,050	125
12	600	750	625	825	250	250	850	1,000	875	1,075	125
13	625	775	650	850	250	250	875	1,025	900	1,100	125
14	650	800	675	900	250	250	900	1,050	925	1,150	125
15	675	825	700	925	250	300	925	1,075	1,000	1,225	150
16	—	850	—	950	250	300	—	1,100	—	1,250	150
17	—	900	—	1,000	250	300	—	1,150	—	1,300	150
18	—	950	—	1,025	250	300	—	1,200	—	1,325	150
19	—	1,000	—	1,050	250	300	—	1,250	—	1,350	150
20	—	1,050	—	1,075	250	300	—	1,300	—	1,375	150
21	—	1,100	—	1,100	250	300	—	1,350	—	1,400	150
22	—	1,150	—	1,150	250	300	—	1,400	—	1,450	150
23	—	1,200	—	1,200	250	300	—	1,450	—	1,500	150
24	—	1,250	—	1,250	250	300	—	1,500	—	1,550	150
25	—	1,300	—	1,300	250	300	—	1,550	—	1,600	150
26	—	1,350	—	1,350	250	300	—	1,600	—	1,650	150
Selection Grade	—	1,450	—	1,450	250	300	—	1,700	—	1,750	150

Column 12 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

## APPENDIX III, No. 3.

## INDIAN FOREST SERVICE (INCLUDING INDIAN FOREST ENGINEERING SERVICE.)

(The pay is in rupees per mensem.)

Year of Service.	Basic Pay.	Overseas Pay.		Total Pay.		Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present and Proposed.	Present.	Proposed.	Present.	Proposed.	
1	2	3	4	5	6	7
1 .. ..	325	150	150	475	475	—
2 .. ..	375	150	150	525	525	—
3 .. ..	425	150	150	575	575	—
4 .. ..	475	150	150	625	625	—
5 .. ..	525	150	150	675	675	75
6 .. ..	575	150	150	725	725	75
7 .. ..	625	200	250	825	875	125
8 .. ..	675	200	250	875	925	125
9 .. ..	725	200	250	920	975	125
10 .. ..	800	250	250	1,050	1,050	125
11 .. ..	850	250	250	1,100	1,100	125
12 .. ..	900	250	300	1,150	1,200	150
13 .. ..	900	250	300	1,150	1,200	150
14 .. ..	950	250	300	1,200	1,250	150
15 .. ..	1,000	250	300	1,250	1,300	150
16 .. ..	1,050	250	300	1,300	1,350	150
17 .. ..	1,100	250	300	1,350	1,400	150
18 .. ..	1,150	250	300	1,400	1,450	150
19 .. ..	1,200	250	300	1,450	1,500	150
20 .. ..	1,250	250	300	1,500	1,550	150
21 .. ..	1,300	250	300	1,550	1,600	150
22 & over ..	1,350	250	300	1,600	1,650	150

Column 7 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

**APPENDIX III, No. 4.**  
**INDIAN SERVICE OF ENGINEERS.**  
 (The pay is in rupees per mensem.)

Year of Service.	Basic Pay.				Overseas Pay.			Total Pay.			Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present.		Tech- nical Pay.	Proposed.		Present.	Proposed.	Present.		Proposed.	
				Junior.	Senior.			Junior.	Senior.		
	1	2	3	4	5	6	7	8	9	10	
1	300	—	75	375	—	150	150	525	—	525	—
2	350	—	75	425	—	150	150	575	—	575	—
3	400	—	75	475	—	150	150	625	—	625	—
4	450	550	75	525	625	150	150	675	775	675	775
5	450	550	75	525	625	150	150	675	775	675	775
6	500	600	75	575	675	150	150	725	825	725	825
7	550	650	75	625	725	150	150	775	875	775	875
8	550	650	75	625	725	200	250	825	925	875	975
9	600	700	75	675	775	200	250	875	975	925	1,025
10	650	750	75	725	825	200	250	925	1,025	975	1,075
11	700	800	75	775	875	250	300	1,025	1,125	1,025	1,125
12	750	850	75	825	925	250	300	1,075	1,175	1,125	1,225
13	800	900	75	875	975	250	300	1,125	1,225	1,175	1,275
14	850	950	75	925	1,025	250	300	1,175	1,275	1,225	1,325
15	900	950	75	975	1,025	250	300	1,225	1,275	1,275	1,325
16	—	1,000	75	—	1,075	250	300	—	1,325	—	1,375
17	—	1,050	75	—	1,125	250	300	—	1,375	—	1,425
18	—	1,100	75	—	1,175	250	300	—	1,425	—	1,475
19	—	1,150	75	—	1,225	250	300	—	1,475	—	1,525
20	—	1,200	75	—	1,275	250	300	—	1,525	—	1,575
21	—	1,250	75	—	1,325	250	300	—	1,575	—	1,625
22	—	1,250	75	—	1,325	250	300	—	1,575	—	1,625
23	—	1,250	75	—	1,325	250	300	—	1,575	—	1,625
24 & over	—	1,300	75	—	1,375	250	300	—	1,625	—	1,675

Column 13 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

## APPENDIX III, No. 5.

## INDIAN EDUCATIONAL SERVICE (MEN).

(The pay is in rupees per mensem.)

Year of Service.	Basic Pay.	Overseas Pay.		Total Pay.		Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present and Proposed.	Present.	Proposed.	Present.	Proposed.	
1	2	3	4	5	6	7
1 .. ..	400	150	150	550	550	—
2 .. ..	450	150	150	600	600	—
3 .. ..	500	150	150	650	650	—
4 .. ..	550	150	150	700	700	—
5 .. ..	600	150	150	750	750	75
6 .. ..	600	200	250	800	850	125
7 .. ..	650	200	250	850	900	125
8 .. ..	700	200	250	900	950	125
9 .. ..	750	250	250	1,000	1,000	125
10 .. ..	800	250	250	1,050	1,050	125
11 .. ..	850	250	250	1,100	1,100	125
12 .. ..	900	250	300	1,150	1,200	150
13 .. ..	950	250	300	1,200	1,250	150
14 .. ..	1,000	250	300	1,250	1,300	150
15 .. ..	1,000	250	300	1,250	1,300	150
16 .. ..	1,050	250	300	1,300	1,350	150
17 .. ..	1,100	250	300	1,350	1,400	150
18 .. ..	1,150	250	300	1,400	1,450	150
19 .. ..	1,200	250	300	1,450	1,500	150
20 & over	1,250	250	300	1,500	1,550	150
Lower Selection Grade (15 per cent. of cadre).	1,250	250	300	1,500	1,550	150
	1,300	250	300	1,550	1,600	150
	1,350	250	300	1,600	1,650	150
	1,400	250	300	1,650	1,700	150
	1,450	250	300	1,700	1,750	150
Higher Selection Grade (5 per cent. of cadre).	1,500	250	300	1,750	1,800	150
	1,550	250	300	1,800	1,850	150
	1,650	250	300	1,900	1,950	150
	1,750	250	300	2,000	2,050	150

Column 7 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

## APPENDIX III, No. 6.

## INDIAN AGRICULTURAL SERVICES AND INDIAN VETERINARY SERVICE.

(The pay is in rupees per mensem.)

Year of Service.	Basic Pay.	Overseas Pay.		Total Pay.		Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present and Proposed.	Present.	Proposed.	Present.	Proposed.	
1	2	3	4	5	6	7
1 .. ..	350	150	150	500	500	—
2 .. ..	400	150	150	550	550	—
3 .. ..	450	150	150	600	600	—
4 .. ..	500	150	150	650	650	—
5 .. ..	550	150	150	700	700	75
6 .. ..	550	200	250	750	800	125
7 .. ..	600	200	250	800	850	125
8 .. ..	650	200	250	850	900	125
9 .. ..	700	250	250	950	950	125
10 .. ..	750	250	250	1,000	1,000	125
11 .. ..	800	250	250	1,050	1,050	125
12 .. ..	800	250	300	1,050	1,100	150
13 .. ..	850	250	300	1,100	1,150	150
14 .. ..	900	250	300	1,150	1,200	150
15 .. ..	950	250	300	1,200	1,250	150
16 .. ..	1,000	250	300	1,250	1,300	150
17 .. ..	1,050	250	300	1,300	1,350	150
18 .. ..	1,100	250	300	1,350	1,400	150
19 .. ..	1,150	250	300	1,400	1,450	150
20 .. ..	1,200	250	300	1,450	1,500	150
21 & over ..	1,250	250	300	1,500	1,550	150
Selection Grades (15 per cent. of cadre).	1,250	250	300	1,500	1,550	150
	1,300	250	300	1,550	1,600	150
	1,350	250	300	1,600	1,650	150
	1,400	250	300	1,650	1,700	150
	1,450	250	300	1,700	1,750	150
	1,500	250	300	1,750	1,800	150

Column 7 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.

APPENDIX III, No. 7 .  
 INDIAN MEDICAL SERVICE (CIVIL).  
 (The pay is in rupees per mensem.)

Year of Service.	Basic Pay.	Overseas Pay.		Total Pay.		Additional advantage resulting from remittance at 2s. when exchange is at 1s. 4d.
	Present and Proposed.	Present.	Proposed.	Present.	Proposed.	
1	2	3	4	5	6	7
<b>As Lieutenant—</b>						
1 .. ..	500	150	150	650	650	—
2 .. ..	500	150	150	650	650	—
3 .. ..	500	150	150	650	650	—
<b>As Captain—</b>						
4 .. ..	650	150	150	800	800	—
5 .. ..	650	150	150	800	800	75
6 .. ..	650	150	150	800	800	75
7 .. ..	750	200	250	950	1,000	125
8 .. ..	750	200	250	950	1,000	125
9 .. ..	750	200	250	950	1,000	125
10 .. ..	850	200	250	1,050	1,100	125
11 .. ..	850	200	250	1,050	1,100	125
12 .. ..	850	200	300	1,050	1,150	150
<b>As Major—</b>						
13 .. ..	950	250	300	1,200	1,250	150
14 .. ..	950	250	300	1,200	1,250	150
15 .. ..	950	250	300	1,200	1,250	150
16 .. ..	1,100	250	300	1,350	1,400	150
17 .. ..	1,100	250	300	1,350	1,400	150
18 .. ..	1,100	250	300	1,350	1,400	150
19 .. ..	1,250	250	300	1,500	1,550	150
20 .. ..	1,250	250	300	1,500	1,550	150
<b>As Lieutenant-Colonel—</b>						
21 .. ..	1,500	250	300	1,750	1,800	150
22 .. ..	1,500	250	300	1,750	1,800	150
23 .. ..	1,500	250	300	1,750	1,800	150
24 .. ..	1,600	250	300	1,850	1,900	150
25 .. ..	1,600	250	300	1,850	1,900	150
26 & over	1,700	250	300	1,950	2,000	150
When selected for increased pay .. ..	1,850	250	300	2,100	2,150	150

Column 7 shows the advantage expressed in rupees resulting from the concession of remitting overseas pay at the privileged rate of 2s. the rupee. This advantage is not fixed, but varies with the course of exchange. The actual value of it expressed in rupees will be more when the exchange value of the rupee is lower and less when it is higher.



## APPENDIX IV (1).

## NOTE BY ENGLISH COMMISSIONERS.

*Officers above the Time Scales.*

Up to the present, officers receiving salaries above the time scale have not received overseas pay.

The refusal of overseas pay to men above the time scale was based on the theory that all officers of this rank, Indian and European alike, should be paid exactly alike, on the general ground that the tenure of these higher posts commonly entails new obligations and expenses which are independent of domicile. That may be true, but ignores the equally patent fact that the extra expenses due to education of children at home, etc., still continue for the European, and the despatches on the general question of overseas pay laid stress on the argument that the essential object of this pay was "to achieve some measure of equality of remuneration and not the reverse," see Despatch No. 169 Public, dated 27th November, 1919 and "the ideal of 'equal pay for equal work' . . . will not be attained by fixing identical rates of salary for all members of the Service, since it is obvious that if Indians and Europeans in identical posts are paid the same amounts the European must in fact be worse off than his Indian contemporary," para. 4, Despatch No. 187 Public, 25th December, 1919.

It must be remembered that when the Indian Civil Service pay was revised, opportunity was taken to abolish exchange compensation allowance. The maximum addition allowable under this head for salaries of Rs. 2,222 and over was Rs. 138-14-3. The revised scale of pay was introduced when the rupee was above 2s.

Lord MacDonnell's Committee, in recommending substantially increased rates of overseas pay from the fourteenth year of service onwards, added a recommendation that some increment should be given, as overseas pay or otherwise, to officers of non-Indian domicile holding appointments above the time scale in the Indian Civil Service and other services, each case being dealt with on its merits.

The proposals of that Committee gave overseas pay up to Rs. 500 a month at the top of the time scale, and it might be assumed that the Committee intended that officers above the time scale should draw overseas pay at this maximum rate.

Our proposals in the Report as to the increase of the overseas pay in the time scales do not give a maximum of Rs. 500 a month, but of Rs. 300 a month, with a sterling equivalent reckoned at £30, which may be called for the purposes of comparison Rs. 450 a month.

In the case of the Indian Civil Service, the pay of the commissioner is fixed at Rs. 3,000 a month, and as long as this was Rs. 500 a month above the pay of the senior collector on the time scale no change was necessary.

Now, however, that we propose to raise the pay of the collector to Rs. 2,700 a month, the difference is so small that collectors might well refuse promotion to commissionerships on the ground that the additional expenses necessary for entertaining, charities, etc., in the higher posts would be greater than the increase in pay.

An alternative method to the grant of overseas pay to commissioners and others above the time scale would be to allow a sterling remittance of say Rs. 400 a month of his ordinary salary at 2s. to the rupee, which would give the officer a benefit equal to Rs. 200 a month.

The commissioners under this arrangement would receive Rs. 500 above the pay of collectors.

The Directors of Public Instruction in the Indian Educational Service get very different salaries according to the size of the provinces, but the best paid director draws the same salary as a commissioner and should receive the same increase. Similarly chief engineers and inspectors-general of police draw up to Rs. 3,000. The agricultural adviser and the chief conservators of forests draw up to Rs. 2,750. There are certain

officers in the Central Services and elsewhere who draw up to Rs. 3,500—*e.g.*, judicial commissioners and members of boards of revenue—and there are some secretaries in the Government of India drawing up to Rs. 4,000 a month.

We think all officers whose salaries do not exceed Rs. 4,000 a month should be given the increase suggested above by means of permission to remit Rs. 400 a month of their pay at a rate of 2s. We cannot, however, recommend any increase for Judges of the High Court or Members of Council whose salaries are fixed by Statute.

(Signed) R. H. CRADDOCK,  
CYRIL JACKSON,  
D. PETRIE,  
R. COUPLAND.

27th March, 1924.

I strongly support the above proposal and regard it as essential, no less in the interests of recruiting than in justice to the holders of these appointments, that this very moderate addition should be made to their emoluments.

Otherwise there will be very little inducement to officers on the ordinary time scale to seek promotion, and it will be very difficult to persuade the best men to accept appointments which may entail heavier responsibility and greatly increased expenditure on entertaining and other unavoidable charges.

A service without "Prize Posts" must offer few attractions to ambitious men, and it cannot be in the interests of India, for the sake of a trifling economy, to offer no encouragement to present and possible holders of these few high administrative posts.

27th March, 1924.

(Signed) LEE OF FAREHAM.

#### APPENDIX IV (2).

##### NOTE BY INDIAN COMMISSIONERS.

##### *Officers above the Time Scales.*

1. In the case of officers above the time-scale, there has, so far, been no distinction in emoluments between the Indian and the European members of the Superior Civil Services. The principle of equality of emoluments in such posts as those of Judges of the High Court and Members of the Executive Council is of long standing and the Islington Commission, after full consideration of the question, recommended that the same principle should apply to all appointments above the time-scale. This recommendation was accepted by His Majesty's Government and is now in force.

2. According to the proposals contained in our Report, all officers above the time-scale will receive the benefit of passage and other concessions which we have recommended for European members of the Services. But our European colleagues wish that over and above these concessions, the officers holding the higher administrative posts should be allowed to remit Rs. 400 per month out of their pay at the rate of 2s. to the rupee.

3. Before discussing the merits of this proposal, we wish to note that a unanimous recommendation has been made in paragraph 55 of our Report raising the pay of the lower class of administrative officers, *viz.*, the deputy inspector-general, the superintending engineer, and the conservator of forests from Rs. 1,750—100—2,150 to a fixed pay equal to the existing maximum, *i.e.*, Rs. 2,150. This was considered advisable owing to the fact that the improvements made by concessions resulted in the maximum of the total emoluments of the officers on the time-scale overlapping the present minimum of the sliding scale sanctioned in the case of officers holding the lower administrative posts. We are, therefore, now concerned

only with the higher administrative officers, such as commissioners, inspectors-general of police, chief engineers and chief conservators of forests, and, according to our European colleagues, even those drawing as high salaries as Rs. 4,000 a month.

4. In dealing with the need for increasing the emoluments of the Services, the question before us is not one of bettering the pay of Services generally in all grades and classes, but of meeting the most pressing needs of the European members thereof.

5. The general trend of evidence given before us is that hardship is felt mainly in the middle married grades, and that the officers in the earliest and latest stages are not hard hit. It is on this ground that the Commission has unanimously decided to make no improvement in the earlier years, and we are emphatically of opinion that no relief is actually needed in the case of officers holding the higher administrative appointments.

6. We think it would be politically unwise and administratively mischievous to give effect to the doctrine, now sought to be introduced, that if Indians and Europeans in high administrative posts are paid the same amounts, the European must in fact be worse off than his Indian contemporary, and that consequently the income of the European must be supplemented in one form or another. The proposal of our European colleagues to thus differentiate between the European and Indian incumbents of high administrative appointments would cause deep resentment among the latter, who, when holding such high appointments, have to incur heavy expenses befitting the rank and position apart from meeting their social and other obligations which increase proportionately and add considerably to their pecuniary liabilities, with the result that their total expenses are in no way less than those of their European contemporaries. We wish to sound a note of warning that any attempt to yield to the suggestion made by our European colleagues will inevitably lead to an agitation on the part of Indian officers holding these positions which it will be neither reasonable nor prudent to resist.

(Signed) BHUPENDRANATH BASU,  
M. HABIBULLAH,  
HARI KISHAN KAUL,  
N. M. SAMARTH.

27th March, 1924.

#### APPENDIX V.

#### ARTICLES OF AGREEMENT FOR SERVICE IN THE INDIAN EDUCATIONAL SERVICE.

OFFICERS OF NON-INDIAN DOMICILE APPOINTED WHILE IN ENGLAND.

ARTICLES OF AGREEMENT, made the                      day of                      one thousand nine hundred and twenty

BETWEEN

of the first part, and THE SECRETARY OF STATE FOR INDIA IN COUNCIL of the second part.

WHEREAS the Secretary of State for India in Council has engaged the party of the first part to serve His Majesty in India as in the Indian Educational Service for the probationary terms and at the pay hereinafter mentioned and subject to the conditions and agreements hereinafter contained.

NOW THESE PRESENTS WITNESS and the said parties hereto respectively agree as follows :—

1. That he will, on being provided with a first-class passage to India, proceed thither within such time as may be prescribed by the Secretary of State for India in Council.

2. That he will, on arrival in India, forthwith proceed to and report himself to the Officers of Government there, and will submit himself to the orders of the Government and of the Officers and authorities

9. That from the date of his arrival at the said \_\_\_\_\_ the Government will pay him so long as he shall remain in the said service and actually

perform the said duties, pay in accordance with the scale set forth in the memorandum of information above referred to provided that for the purposes of the scale he shall receive initial pay at the rate of Rs. per mensem and overseas pay at the rate of Rs. per mensem and subsequent increment shall have effect annually where admissible on and from the one thousand nine hundred and twenty.

10. That he shall not, except as provided in this agreement, resign his appointment without the sanction of the Secretary of State for India in Council.

11. That on the determination of the service at the expiration of the said term of two years (but not upon any subsequent determination), and if he shall actually quit the said service in India, or if prior to the expiration of the said term of two years, the service shall be determined by the Secretary of State for India in Council under the provisions of Clause 6 of these presents, and if he shall actually quit the said service in India, the Government will provide him with a first-class passage back to England at the public expense, provided he claims such passage within three months from any such determination of the service as is mentioned in this clause, and leaves India on his return to England within such time as he may be directed.

12. That he will, during his continuance in the service, pay such subscriptions to the General Provident Fund as shall be payable under the rules for the time being in force (by which rules he agrees to be bound) ; and it shall be lawful for the Government to deduct the said subscriptions from any money that may be payable to him under these presents or otherwise.

13. That if he shall continue to serve Government under these presents after the said term of two years, his service (commencing from the date of his entering on the performance of his duties as aforesaid) shall count as service towards leave and pension under such rules as regards leave and pension as may for the time being be applicable to his case. PROVIDED ALWAYS that in case of any dispute as to the interpretation of any of the said rules, or otherwise relating in any way to them, the decision of the Secretary of State for India in Council shall be conclusive. He shall be entitled to add years to his service counting for superannuation pension.

14. That in any payments made in the United Kingdom under these presents, the rate of exchange then applicable to the class of transaction concerned, as decided by the Secretary of State for India in Council from time to time, shall be observed.

15. That the proceedings, letters, and reports of the Governor-General of India in Council, or of any of the Local Governments, and of all others the officers and agents of Government, or any copies thereof or extracts therefrom, which shall be sent officially to the Secretary of State for India in Council, or to any officers or servants in the Indian Service of His Majesty in England or elsewhere, in any way relating to the sums of money to be paid or allowed to the party of the first part, or to his conduct, or in any way relating to the premises, shall be received as evidence of any matter therein contained in any action or in any legal proceedings by or between the parties to these presents, or in any way relating thereto.

IN WITNESS whereof the party of the first part and being two members of the Council of India have hereunto set their hands the day and year first above written.

Signed by the party of the first part }  
in the presence of— }

Signed by the above-named two  
Members of the Council of India in  
the presence of—

## APPENDIX VI.

## EXTRACT FROM MACDONNELL COMMITTEE'S REPORT—ANNEXURE III.

*Minute by Professor R. Coupland and Mr. C. A. Elliott.*

1. The most effective means of informing and influencing University opinion seems to us to be the establishment of some form of *liaison* between the India Office and influential Dons.

2. At Oxford a Committee of such Dons has already been set up, with the Master of Balliol in the chair, to consider the question of the Indian Civil Service as a career for Oxford men. The India Office might co-operate with this Committee on the following lines :—

- (1) Authoritative information might be supplied to the Committee as to the development of events in India, especially where questions directly affecting the conditions and prospects of the Indian Civil Service are concerned.
- (2) Information might be supplied to enable a leading member of the Committee to write to the Press correcting any misleading letters that may be published therein by members of the University.
- (3) Arrangements might be made for distinguished members of the Indian Civil Service, home on leave, to meet the Committee and discuss the question of recruitment ; and the Committee might arrange for such men to address private or public meetings of undergraduates.

3. At Cambridge such a committee as is proposed for Oxford would hardly be necessary as it would be possible there to make use of the existing machinery of the Appointments Board. The Appointments Board is a strong and active body containing representatives of all Colleges. Most undergraduates place their names on its books during their careers at Cambridge, and the majority of those who wish for posts after graduation obtain them through the Board. It is suggested, therefore, that the India Office should periodically supply to the Appointments Board, or to a Committee of the Board which might be appointed to deal with the recruitment of the Indian Services, information on the lines suggested in paragraph 2, sections 1 and 2 above, and also if such a committee were created arrangements might be made with it on the lines suggested in paragraph 2, section 3 above.

R. COUPLAND.

C. A. ELLIOTT.

## APPENDIX VII.

## ESTIMATE OF THE COST OF THE RECOMMENDATIONS IN THE REPORT.

*Note.*—All the following calculations are based on exchange at 16d. the rupee. With a higher exchange, the cost will diminish.

*Immediate Increased Cost (First Year of Introduction).*

<i>Pay and remittance concessions</i> ..	I. C. S. . .	..	18·6 lakhs
	I. P. S. . .	..	12·7 "
	I.M.S. (Civil) ..	..	7·0 "
	I.E.S. (Men) ..	..	3·3 "
	I.F.S. . .	..	3·4 "
	I.S.E. . .	..	10·9 "
	I.A.S. . .	..	·8 "
	I.V.S. . .	..	·4 "
	<hr/>		
	57·1 lakhs.		
	Other Services (approximately)		
	13·0 to 15·0 lakhs		
	Total (approximately)		
	70·1 to 72·1 "		

The total cost may increase *slightly* in the next few years, as it is based on present strength and owing to almost complete cessation of recruitment of Europeans during the years of the war, there is now a shortage of officers in the sixth to ninth years of service, as well as an excess in the first four years of service. The latter get no immediate benefit from our proposals, but will begin to do so shortly. The excess will, however, be soon counterbalanced by savings following from retirement of European officers and their replacement by Indians.

<i>Pension:</i> ..	..	Uncovenanted Service	1·2 lakhs
		I. C. S. officers holding high posts.	·18 "
<i>Passages</i> ..	..	..	25·0 "

This amount will increase by 1·2 lakhs every year till it reaches its maximum, which may provisionally be put at about 19 lakhs.

This amount will similarly increase by ·18 lakhs every year till it reaches its maximum of about 2½ lakhs.

The actual cost may be higher in the immediate future owing to the fact that a larger number of officers than the normal may avail themselves of the concession, but any increase in cost immediately will be counterbalanced by a consequential reduction in later years. The cost will, moreover, go on decreasing proportionately with the decrease in the number of European officers.

<i>Total (First Year)</i>	
96·5 to 98·5 lakhs	
<i>Other (minor) concessions</i>	.. It has not been possible to evaluate these with any approach to precision.

The total annual cost of all concessions recommended will gradually rise until it reaches about 1½ crores. It will subsequently fall, as Indianisation makes itself felt.

*Note.*—(1) It is not possible to estimate the *ultimate* cost resulting from the recommendations as regards pay and remittance concessions, as it depends on two variable factors: (i) the number of Europeans that will be employed in Service in those departments where the recruitment is proposed to be left to the Local Governments, and (ii) the rates of pay that may be fixed by Local Governments for them. The extra cost of our recommendations is, however, bound to be partly counterbalanced by savings in overseas pay, resulting from the replacement of Europeans by Indians. It has been roughly estimated that the ultimate cost of the Indian Civil Service and the Indian Police Service (when the cadres consist half of Europeans and half of Indians) will compare with the present cost (including cost of concessions recommended) as follows:—

<i>Present.</i>		<i>Ultimate.</i>	
(Including cost of concessions recommended.)			
Indian Civil Service	.. ..	328 lakhs	287 lakhs
Indian Police Service	.. ..	100 "	94 "

(2) The cost of the increase in pensions of Uncovenanted Services will similarly fall as the decreasing number of Europeans in the Service comes to be reflected in the number of retirements, seeing that pensions drawn in England are paid at a favourable rate of 1s. 9d. the rupee

The estimated cost of the total expenditure on the Royal Commission including the cost of printing is Rs. 4,70,000.



## MINUTES RELATING TO THE REPORT BY COMMISSIONERS SIGNING THE REPORT.

### MINUTE BY PROFESSOR COUPLAND ON THE CONTROL OF THE SERVICES.

1. In the following minute I propose to explain, in greater detail than was possible in the body of the Report, the constitutional principles which over and above various practical considerations, determined my adherence, to the recommendations made in paragraphs 12 to 19 of the Report with regard to the control of the Services.

2. The preamble to the terms of reference of the Royal Commission referred to "the experience now gained of the operation of the system of government established by the Government of India Act in respect to the Superior Civil Services in India." It may be assumed, therefore, that, on the constitutional or "organisation" side of its enquiry, the Royal Commission was not expected to consider any drastic change in the basic principles of the Act. Its presumptive task was, rather, to enquire as to whether any modification of the existing position of the Services was desirable without violating those basic principles. Hence it seems worth while to examine as briefly as possible what those principles are ; how they were intended to operate by the Secretary of State and his advisers when they framed the Government of India Bill and by Parliament, when it enacted it ; and in what manner the recommendations of the Report referred to above conforms to them.

3. The constitutional system established by the Act for the government of the Provinces need not here be explained. Dyarchy, or the division of the field of government into two parts, one of which, the "reserved," is administered by the Governor and his Executive Council and the other, the "transferred," by the Governor acting with his Ministers, is familiar enough. But the position of the All-India Services working under that system may not be so well understood. It was not, of course, forgotten by those who framed and passed the Bill. It was examined and discussed by all the principal authorities concerned—by Mr. Montagu and Lord Chelmsford in their Report (22nd April, 1918) ; by the Government of India on various occasions, and particularly in their *Memorandum on the Public Services under Reforms* (1918), and in their *First Dispatch on Indian Constitutional Reforms* (5th March, 1919) ; by the Committee on Division of Functions in their Report (26th February, 1919) ; by the Secretary of State, particularly in the *Memorandum regarding the Bill* which he laid before Parliament (29th May, 1919) ; and by Parliament in the Joint Select Committee's Report (17th November, 1919), and in the debates in both Houses on the Bill. With so much material it is easy to determine what the position of the Services under the new system of government was intended to be.

4. This minute is concerned mainly with the All-India Services, and only with the question of their control. Nothing need be said here, therefore, as to the general treatment of those Services in the Bill and the discussions which preceded it—as to the need for maintaining a strong British element therein, as to the changed character of their functions under the new dispensation, as to their rights and remuneration, and so forth. The question to be dealt with here is the control of the All-India Services, or, more specifically, what authority is to be responsible for their recruitment, for the conditions of their service, and in the last resort for their discipline and conduct.

5. That this question of control should have arisen at all was mainly due to the introduction of the new system of dyarchy. Though some All-India Services, notably the Indian Civil Service, are employed both in

the reserved and in the transferred field, for practical purposes the Services as a whole could roughly be differentiated as Services operating in the one field or the other. The position of those whose work was to lie in the reserved field was only slightly and indirectly affected. But the case of those who were to work in the transferred field was obviously different. One of the two cardinal principles of the new system was that the measure of responsible government in transferred subjects should be as complete and real as possible. In the words of the Joint Select Committee's Report, Ministers were to have "the fullest opportunity of managing that field of government which was entrusted to their care." And it was clearly recognised that it was not logically consistent with this principle to maintain for the execution of Ministers' policy in that field a group of Superior Civil Services (the Indian Educational Service, the Indian Agricultural Service, the Indian Civil Veterinary Service, the Indian Service of Engineers in the Roads and Buildings department in all provinces except Assam, and the Indian Forestry Service in Bombay and, later, in Burmah) the recruitment and ultimate control of which were vested not in Ministers and Legislative Councils, but in the Secretary of State and Parliament. But, at the same time, it was also recognised that to change the structure of the public service simultaneously with a change in the structure of the Government might fatally handicap the operation of the new system. "It would be unfair to expect Ministers new to responsibility," said the Montagu-Chelmsford Report, "to assume the burden of office unless they could command the assistance of the present highly trained Services. To require them to inaugurate new Services for their own departments would, we think, be to saddle them with difficulties that would doom the experiment to failure" (paragraph 269). The Government of India, therefore, recommended that "when a Minister is placed in charge of a transferred department he will take it over as a going concern with its staff intact." (*Memorandum*, paragraph 20 : *First Reforms Dispatch*, paragraph 60). The policy of the Government of India on all major Service questions of this kind was accepted by the Committee on Division of Functions (Report, paragraph 69) and by the Secretary of State (*Memorandum to Parliament*, clause xxiv) ; and on this understanding the Bill was passed by Parliament.

6. Thus the retention of Services operating in the transferred field and yet controlled by the Secretary of State, was decided on as a temporary expedient, as an element in a constitutional system which was in essence not static but transitional. How long this particular element in the system should endure was meant to be dependent, like all the rest of the system, on the results of experience. But it must always have been manifest that the change, when it came, would have to be gradual. Services recruited in the past by the Secretary of State on an All-India basis cannot be handed over *en bloc* to the control of Ministers without the consent of every member of them : the only practicable method of reconstituting these Superior Services on a provincial basis is for the Secretary of State to cease to recruit for them, and for Ministers to begin building them up afresh from the bottom as the old All-India personnel automatically diminishes. This is the process the inception of which is recommended in the Report. Since, in the ordinary course, the younger of the existing officers will still be serving 20 years hence or more, the second decennial period will have elapsed before the replacement is complete : and for some years to come the numbers of the new Provincial Service officers will be very small. It is impossible to argue that if Ministers and Legislative Councils can safely be entrusted with the general control of the transferred field of government, they are not now qualified to bear this additional measure of responsibility.

7. It accords, secondly, with the spirit of the Reforms to give due weight in a question of this nature to the wishes of Ministers themselves.

especially since it was their interests that primarily determined the provisional settlement of the question in 1919. Now in the light of the evidence it would be idle to pretend that Ministers and Legislative Councils, or, indeed, the members of the Services themselves are content with the existing arrangement. Both sides feel that they are suffering from an anomalous and unstable position. It is true that the general tenor of the evidence received from members of the Services concerned is that they have no complaint to make of their treatment by Ministers, while the evidence of Ministers is that they have been served well and loyally by the members of the Services. So far, indeed, as personal relations are concerned, there is no reason why a Minister should feel that his authority is in any way different from that of a Member of the Executive Council. He may perhaps in certain cases have a preference for his own agents, but there is no reason to suppose that in general the Ministers have not realised and indeed frankly acknowledged the advantage they have derived from having thoroughly experienced and trained agents at their hand. None the less, the existing system has undoubtedly become irksome to them. The time has come, they say, when they feel that they can safely begin to appoint their own agents on their own terms. They want henceforward to be free from all restrictions in the matter, save such as may be imposed, on their own initiative, by their own Provincial Legislatures. Of those restrictions, the most troublesome perhaps is the rule which makes it impossible for a Minister to create or abolish a permanent post in any of the main Services under his orders, or to increase or reduce the cadre of these Services, without obtaining the previous sanction of the Secretary of State in Council. It might well happen that such a restriction would prevent a Minister from carrying out some scheme of reorganisation which he considered to be of the first importance. A scheme in a transferred department approved by the Legislative Council might be in effect vetoed by the Secretary of State. (It may be noted, in passing, that on the one hand Local Governments have shown a tendency of late to refrain from filling up vacancies in the cadre of the All-India Services in the transferred field, while, on the other hand, it has been virtually impossible in recent years to obtain qualified British recruits for Services whose future seemed so uncertain). Such a position, it is argued, is hardly consistent with the spirit of the constitution. Save only in the matter of the Services, the Secretary of State has divested himself to the furthest practicable limit of his powers of superintendence, direction and control over Provincial administration in the transferred field. Now that Ministers are prepared to build up new Services on their own account, this limitation to their powers of self-government and to the fullness of their responsibility to their Legislative Councils is no longer logically justifiable. Existing members of the Services must, it is admitted, retain their existing rights; but it does not seem to follow, from the principles which led to the retention of the present staff, that Ministers should not now be allowed, in co-operation with their local legislatures, to begin, as vacancies occur, to build up their own staffs in their own way.

8. In meeting these claims and accepting these arguments, the recommendations made in the Report seem to be in harmony, not only with the great body of political opinion in India, but also with the principles and purposes of the authors of the Government of India Act and of Parliament.

9. It is recommended that the new Services which are gradually to take over the duties now performed by the All-India Services in the transferred field should be free from all extra-provincial control, *i.e.*, from that of the Government of India as well as from that of the Secretary of State. This, again, concurs with the intentions of the Reforms; for the new Services must be Provincial Services, if the above arguments are sound, and it was certainly intended that all Provincial Services working in the

transferred field should in due course be wholly controlled by Provincial authorities. In its *Memorandum* (paragraph 22) and *First Reforms Dispatch* (paragraph 52), the Government of India explicitly recognised that "a time must come, and may come soon, when Ministers will wish to take the Provincial Services of their departments entirely into their own hands and to regulate their pay, pensions, recruitment, etc." But they went on to say : "We think that they should not do so until they have put these matters on a legal basis by legislation." Special reference was made to one item in such legislation. "As regards pensions, we think it necessary, before the reformed constitution takes effect, to set Ministers an example by legislating ourselves in the Indian legislature to secure the pensionary rights of all the Provincial Services." (*Memorandum*, paragraph 29 *Dispatch*, paragraph 52). Finally, the Government of India, in the second of the two paragraphs, in which they summed up what they described as "their general scheme," reasserted the need for the Government of India and the Indian legislature on the one hand and Local Governments and legislatures on the other to take their respective parts in establishing the Provincial Services on a legal basis. As on most other Service questions, these proposals were accepted by the Division of Functions Committee, by the Secretary of State, and by Parliament ; and Section 96 B (2) was inserted in the Bill in order to facilitate their execution. The recommendation by this Royal Commission, as to the passing of Public Service Acts (Report, paragraph 16), thus clearly corresponds with the intentions of the Reforms.

10. This minute has so far been concerned with the All-India Services operating in the transferred field. It remains to deal with those operating in the reserved field (the Indian Civil Service, the Indian Police Service, the Indian Forest Service, except in Bombay and Burmah, the Indian Service of Engineers in the Irrigation Department in all Provinces, and the whole of that Service in Assam), the argument being limited as before to the question of control. Here, again, the purpose that inspired the Government of India Act is not in doubt. (1) The All-India Services as a whole were to remain under the control of the Secretary of State. (2) The Superior Services in the reserved field would continue to be All-India Services. Only with regard to Services operating in the transferred field was it suggested that in course of time they might be replaced by Services under any other control. (3) The existing status of the All-India Services was to be defined and confirmed by law. On both points the documents are again unambiguous and decisive. The first of the two paragraphs summarising the "general scheme" of the Government of India as expounded in their *Memorandum* is as follows : "Concurrently with reforms, legislation should be undertaken in Parliament to declare the tenure and provide for the classification of the public services. It should secure the pensions of the (All) India Services, and should empower the Secretary of State to make rules for their conduct and rights and liabilities, and to fix their pay and regulate their allowances. The Bill should also provide for the establishment of the Public Service Commission and its duties." The *First Reforms Dispatch* reaffirms this policy. 'Hitherto,' it says, 'the regulation of the Services has been to a great extent uncodified or codified only by executive orders.... No time should be lost in reducing to statutory from the main rights and duties of the Services in India, in so far as they are not already prescribed by law or rule.' As regards the All-India Services, we consider that recruitment, whether in England or in India, should be according to the methods laid down by the Secretary of State, and that all persons recruited should be appointed by that authority. (Paragraphs 44 and 45. These proposals were accepted by the Division of Functions Committee and the Secretary of State. They were embodied in the Act in Sections 96 B, 96 C, and 97 to 100 inclusive. And in the

Memorandum he laid before Parliament by way of explanation of the Bill, the Secretary of State declared, in particular, that 'members of All-India Services will continue as at present to be appointed by the Secretary of State in Council, and the conditions of their service will be regulated by the same authority, which alone will have power to dismiss them.' (Clause xxiv.)

11. This decision was dictated by the second of the two cardinal principles of the Reforms. If the one principle was to make Ministers and Legislative Councils responsible in the fullest practicable degree for the good government of the transferred field, the other principle was that the Secretary of State and Parliament must remain no less fully responsible for the good government of the reserved field. It was never intended that this reserved responsibility should be diminished or delegated by degrees. The only change contemplated was the single change involved in the transfer, when the time should be ripe, of a subject or subjects in the first instance reserved. As long as such subjects should be reserved, the responsibility of Parliament with regard to them was to remain complete. It follows that the Secretary of State must continue to control the All-India Services operating in the reserved field. Only through the Secretary of State can Parliament's responsibility be fulfilled; it cannot be fulfilled through any other agency if responsible government is to be interpreted and practised in accordance, not merely with constitutional forms, but with the well-established lessons of political experience. And the Secretary of State, on his part, can only discharge this duty if he controls the Services concerned. The character and functions of the Superior Civil Services in India and especially the Indian Civil Service are necessarily different from those of the Civil Services in England. Scattered over wide areas, they are more directly involved in the executive government of the country than the mass of officials in Whitehall. The handling of local questions by any single member of them may immediately and drastically affect the interests of the population for good or ill. A collector's mistake on a communal issue might conceivably lead to widespread rioting and bloodshed. An engineer's negligence in the supervision of canals might conceivably result in a disastrous failure of the crops. The responsibility, in fact, is too great at all points to be broken up. It must form from link to link a single chain. In other words, the Secretary of State cannot, in any valid or effective sense, discharge his trust to Parliament for the good government of the reserved field unless he controls the making and maintenance of the executive machine on the efficiency of which good government primarily depends.

12. Hence, in the opinion of the writer of this minute, the recommendation in the Report (paragraph 13) with regard to the Services in the reserved field is no less in consonance with the principles of the Reforms than the recommendation with regard to the Services in the transferred field: and it was on this ground, as far as the constitutional side of the question was concerned, that he was unable to accept the proposal urged by several Indian witnesses that the Secretary of State should delegate his powers of control over the All-India Services to the Government of India. Against this proposal the arguments stated in the preceding paragraph seem still to be as decisive as they seemed to the authors of the Government of India Act in 1919.\*

13. A few words may be said, finally, with regard to the constitution of the All-India Services operating in the reserved field. Under the existing system they are, of course, composed of Europeans and Indians

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\*The purposes for which Section 96 B (2) was inserted in the Act are clear from Mr. Montagu's *Memorandum to Parliament*, clause xxiv, and from the *First Reforms Dispatch* therein referred to.

in certain fixed proportions ; but a radical change in this system was pressed on the Commission by many witnesses of high authority, both official and unofficial. The suggestion was that only the holders of that proportion of posts which was reserved for Europeans should in future constitute, for example, the Indian Civil Service ; and that the other vacancies as they occurred should be filled by Indians as members of Provincial Services, whether the posts were added to the existing Provincial Services or organised in superior divisions thereof. The arguments in support of this suggestion were as follows :—

- (a) The quality of the Indians who have been recruited for some years past for the Indian Civil Service is not appreciably higher than the quality of the Indians recruited for the Provincial Services. If this is so, it is anomalous that Indians should be brigaded in different Services with different status and different rates of pay.
- (b) The rates of pay offered for the Provincial Services are adequate to obtain the best material available. If all Indians were recruited on a Provincial basis a considerable economy could be effected without any loss of efficiency, since the actual Indians recruited would be the same men. It is on this ground especially that this proposal has been put forward by some of the Retrenchment Committees, largely composed of non-official Indians, *e.g.*, those in Bombay, the Central Provinces, and Bengal.
- (c) If the recruitment of Indians is continued on an All-India basis, certain Provinces will obtain a disproportionate share of appointments, owing to their possessing higher standards of education. Moreover, Provincial Governments have shown an increasing unwillingness to accept recruits from Provinces other than their own ; and recruits so posted have not uncommonly felt themselves regarded by local opinion as undesirable strangers and have not enjoyed the same prestige as might have been accorded to officials recruited on a Provincial basis.
- (d) If the Indian Civil Service were in future restricted to European recruitment, such recruitment would be stimulated. To serve in a European *corps d'élite*, with its self-contained cadre and sequence of promotion, would remove some of the difficulties which at present tend to discourage young Englishmen from entering the service.

14. This case clearly deserved the fullest possible consideration, but the arguments that can be urged against it seem to outweigh those in its favour. They are as follows :—

- (a) It has been stated in paragraph 11 of this minute that the responsibility of Parliament for the reserved field of government in India is one of the two cardinal principles in the present constitution, and that Parliament cannot properly discharge that responsibility, except through an agency recruited and controlled by the Secretary of State. It seems incompatible with those axioms to separate a public service which operates in a reserved department into two sections, one of which is European, recruited and controlled by the Secretary of State, and the other Indian, recruited and controlled by a Provincial Government. It makes no difference whether the agency is European or Indian ; for the whole of it, and not merely a section, the Secretary of State and Parliament must be ultimately responsible. The machine which in each reserved department fulfils the higher duties of administration must be a single machine. From the Governor down to the youngest recruit it must feel it is a single body, performing one coherent task and obeying, in the last resort, on rule. Moreover, to bisect the Superior Civil Service, for example, would produce the anomaly

that one district in a Province would be in the charge of an officer amenable to no higher control than that of the Provincial Government and Legislature, while an adjacent district would be in the charge of an officer ultimately controlled by the Secretary of State and Parliament ; and it would produce the further anomaly that work in adjacent districts of precisely the same kind and requiring precisely the same qualities would be done by officers of different status and different prestige and paid at different rates. It is true that officers of the All-India Services are, in the first instance, under the immediate control of the Provincial Government, but the ultimate control is still the Secretary of State's ; and, as has been shown in paragraph 11 of this minute, that ultimate control means more than a constitutional formality. It is true, again, that the anomaly has been for some time in existence on a small scale. Under the system of listed posts, members of the Provincial Service have already been discharging the same functions as members of the Indian Civil Service. But the existence of an anomaly is no excuse for its perpetuation, still less for its extension to a wider field. And in all other Services than the Indian Civil Service, officers promoted from a Provincial Service have taken full rank as members of the All-India Service.

- (b) The policy of the European *corps d'elite* was vigorously repudiated by every representative, who gave evidence before the Commission, of the existing Indian members of the All-India Services. There are two main reasons for this attitude. First, they feel that the proposed bisection of the service would give to future Indian officers, both in their own eyes and in those of their people, a degrading sense of inferiority ; and, secondly they argue (and the evidence showed that the argument is well founded), that, so far from requiring a lesser degree of such additional protection as membership of an All-India Service can afford from the antagonism and interference of local politicians than their European colleagues, they require it in an equal, if not sometimes in a greater, degree.
- (c) Nor would the bisection improve the position of the European officers. One of the difficulties under which they have been labouring is the racial antagonism which a certain class of politician has striven to excite against them. When the extremist Indian newspapers inveigh against the "Heaven-born service," they are thinking mainly of its European members. Separate these Europeans from their Indian fellow-officers, constitute them as a wholly European service, and you will greatly facilitate and intensify this kind of propaganda.
- (d) To accept the principle, moreover, that, except in so far as Europeans are required for the services operating in reserved fields, those services should be provincialised seems to prejudice the future development of the constitution. It is held in some quarters that the development of the constitution will ultimately lead to full Provincial autonomy ; but this is not a matter with which this Royal Commission is concerned. It may well be that it will ultimately be decided to maintain, at any rate, the Services responsible for the maintenance of law and order on an All-India basis. To make proposals at this moment tending in a contrary direction might seem to prejudice that decision. Some Indian witnesses, indeed, urged the importance of retaining the Superior Services on an All India basis in order to constitute a check upon the excessive development of the spirit of

Provincialism. To this school of thought the maintenance of All-India Services seems to be one of the means of building up a valid sense of Indian nationality. It is not easy to accept this view, since, as has been remarked above, it has already proved difficult, if not impossible, to prevent recruitment from becoming more or less Provincialised within the framework of an All-India system. Still, even if this is an unavoidable necessity, it need constitute no reason for the abandonment of the whole idea of an All-India Service. As at present, so in the future, Provincial Governments would still be able to appoint to their Provincial posts recruits domiciled in their own Provinces ; and it might be recognised (as was suggested by at least one Local Government) that recruitment of Indians to the Indian Civil Service in future should be carried out, so to speak, in Provincial compartments.

- (e) The last argument against bisection is by no means the least important. One of the greatest services—perhaps the greatest—which Englishmen have done for India has been the training which they have given to Indian officials in the methods and morals of public service. Consciously or unconsciously, merely through being associated with Englishmen in the same administrative body, working side by side with them on a footing of complete equality, sharing equally in their pride in what the Service has done for India and in their hope of what it may yet do, many of them have acquired an *esprit de corps* and a sense of public duty the attainment of which by any other means must have been a long and difficult task. Equal comradeship with their Indian fellow-officers, on the other hand, has been one of the most effective means of giving to European members of the Services a better understanding of the Indian character and a livelier appreciation of Indian aspirations. Surely the continuance of this two-fold process is one of the things best calculated to promote the future welfare of the Indian Empire. The task of training Indians in public service, on the one hand, and of implanting in Englishmen a fuller knowledge of India, on the other hand, is, relatively speaking, only just beginning. To bisect the Services, to put Indians and Englishmen in separate compartments and, above all, to give the Englishmen an aloof and superior status, would mean the virtual abandonment of that task.

15. In the course of time the proportion of Englishmen needed for the public service of India will grow less ; and it may be that the nature of the functions they will be required to perform therein will some day be radically changed. In the future, therefore, it may be necessary to reconsider the question of a separate organisation for English officials. But for the present and for years to come—as long, in fact, as Englishmen are employed as ordinary Civil Servants, still constituting a considerable proportion of the whole body, taking the same part as they do now in the administrative machine, and therefore doing the same work as Indian Civil Servants—it seems essential (if the above arguments are sound) that they should be grouped as they are now, side by side with Indians in undivided services.

(Signed) R. COUPLAND.

Dated 30th April, 1924.



MINUTES BY PROFESSOR COUPLAND AND  
SIR CYRIL JACKSON.

I.

THE STAFFS OF CHIEFS' COLLEGES.

1. It was understood that the recommendation in paragraph 15 of the Report, with regard to the gradual replacement of the Indian Educational Service by Provincial Services controlled by Local Governments, would not apply to the reserved part of the educational field. Thus the recommendation does not affect the question of the appointment and control of the educational officers required for the Chiefs' Colleges.

2. As regards the status of the staffs of the Chiefs' Colleges, the evidence tendered to the Commission seems to show that their position is markedly different from that of other members of the Indian Educational Service, and is somewhat anomalous.

(a) It is clear that, apart from the question of reservation, these staffs cannot be appointed and controlled on a provincial basis, since (1) their work lies mainly outside British India; (2) the boys at the Colleges are drawn either from territories wholly separate from British India, or from States within the areas of various Provinces and not of one only. For these and other reasons, political and financial, such an arrangement is evidently impracticable, and it has not, as far as we are aware, been suggested.

(b) But the maintenance of these staffs as members of the Indian Educational Service seems also unsatisfactory. In certain vital respects their work is quite different from that of other members of that Service. It has an important political side. It brings them into close relations with Indian States and their rulers, without which the training of *Kumars* cannot be properly carried out. Moreover, they do not serve under the Educational Department, but, in theory at least, under the Foreign and Political Department of the Government of India.

(c) If the present tendency to leave the financial support of the Colleges as far as possible to College funds continues, it seems desirable, with a view to the contentment and efficiency of the existing staffs and their proper recruitment, that they should be retained under official control, and this control, it is argued, could best be exercised through the department of the Government of India which is concerned with the Indian States.

3. In the light of these considerations we are of opinion that the recruitment and final control of the Staffs of the Chiefs' Colleges should remain as at present in the hands of the Secretary of State; but that the existing staffs and future recruits should be constituted an Educational Branch of the Foreign and Political Department of the Government of India. We would further suggest that, with regard to any consequential readjustments of pay, it should be borne in mind that the cadre of those staffs is small and that therefore these important and responsible posts are relatively less advantageous to their holders and less attractive to them by their removal.

## II.

## THE OPEN COMPETITIVE EXAMINATION.

1. To re-establish a full supply of first-rate British recruits for the Indian Civil Service is, in our opinion, of the very first importance. It is to be hoped that the recommendations of the Report will go far to meet this end. But other possible considerations, though they may be relatively points of detail, should not be ignored, considering the difficulties which have so seriously obstructed recruitment in the last few years. We desire, therefore, to draw attention to certain features of the Open Competitive Examination as at present organised and their bearing on what has hitherto been the most productive source of recruitment.

2. For many years past Oxford University has supplied the largest proportion of British recruits for the Indian Civil Service. The following table gives the number and source of the successful candidates from 1910 to 1914, and for each of the three years since the Open Competitive Examination was reintroduced after the war.

	1910.	1911.	1912.	1913.	1914.	1921.	1922.	1923.	Total
Oxford .. ..	36 <sup>1</sup>	28 <sup>3</sup>	19	19	17 <sup>2</sup>	1	5	3	128
Cambridge .. ..	17	11 <sup>4</sup>	12 <sup>5</sup>	12	18	2	—	2 <sup>7</sup>	74
Other English Universities ..	1 <sup>2</sup>	5	—	1	2	—	—	1	10 <sup>6</sup>
Scottish Universities ..	4	2	4	5	6	—	—	1	22
Irish Universities ..	—	3	5	4	3	—	1	—	16

<sup>1</sup> One previously at St. Andrew's and one at Auckland.

<sup>2</sup> One previously at London.

<sup>3</sup> One previously at Cardiff.

<sup>4</sup> One previously at Aberdeen.

<sup>5</sup> One previously at T. C. Dublin.

<sup>6</sup> One previously at London.

<sup>7</sup> One previously at Edinburgh.

While recruitment needs stimulating at every source, clearly nothing should be done to check it at that particular source which has hitherto been most productive and consistent; and we regard it as unfortunate that something has already been done to that effect. Enquiries at Oxford have convinced us that the alterations made in 1919, and put in force in 1921, in the system of papers and marking for the Open Competitive Examination have already operated to deter some good Oxford men from competing, and will continue so to operate in the future.

3. A very large proportion of the best Oxford men, and of those who have in the past been recruited for the Indian Civil Service, have been trained in the classical school, i.e., they have taken Honour Moderations and the Final School of Literae Humaniores ("Greats"). Under the old regulations it was possible for such men to pass from their Final Schools in June to the Open Competitive Examination in August, with little intermediate "cramming," since the papers and marks were so arranged as to give full weight to the knowledge they had acquired in their Oxford course. But under the new regulations they are handicapped in the following ways :—

- (a) The marks now assigned to Philosophical subjects are relatively much lower. This tells against candidates who have worked at "Greats" because Philosophy and Ancient (Greek and Roman) History are virtually the only subjects studied in that School, and those who take it devote at least half, and in many cases more than half, of their two and a half years' work to an intensive study of Philosophy.

- (b) As the regulations stand, a candidate who is proficient in Greek and Roman History, which are an integral part of "Greats," can only obtain credit for these subjects if he also takes the papers in Greek and Latin translation and composition, and has a general knowledge of Greek and Roman Literature. But if he is not a good pure scholar (and many of the best "Greats" men are not), he is in the position of being compelled to take papers in which he is weak—a handicap of a kind to which no other candidates are subject. There can be no disadvantage to candidates from other Universities in making it possible to take the history papers without the language papers and *vice versa*, and the combination of the literature questions with the language papers rather than with the history papers would probably be equally unobjectionable to them. Conversely the scholar whose interest has been more in language and literature than in history is handicapped at present by being obliged to offer history as a condition of showing his knowledge of literature.
- (c) The institution of General Papers, for all candidates, dealing mainly with contemporary and scientific subjects, is doubtless an improvement in the examination, but the title "Science" which is given to one of these has proved a deterrent to some Oxford men. In fact, the questions set have not been, and probably are not likely to be, over-technical; and the word "Science" is given a wide interpretation by the examiners. But it must be remembered that the effects of the reformed curricula which are gradually being adopted in Public Schools can only make themselves felt very slowly, that the present generation of University men is practically untouched by them, and that they have not been able to combine any study of Science with their regular work at Oxford. It would be desirable, in our opinion, not to abandon scientific questions as part of the General Papers, but at any rate for the next few years, to set two General Papers, including the subjects of the present Science paper, but not making the Science questions compulsory as at present. In a few years probably the effects of the wider teaching of Science will be such as to justify the setting once more of papers on the lines of the present regulations, but there can be no question that at present the Science paper is a deterrent to good men.

4. In the light of these considerations we strongly recommend that all possible steps should be taken to readjust the regulations—if only temporarily and in view of the present difficulties with regard to recruitment—so as to free the classical candidates from Oxford from the newly imposed handicaps and to restore to them the same kind of scope in the examination as they used to have. If the recommendation in the Report as to the ratio of recruitment for the Indian Civil Service is adopted, the number of British recruits required from year to year will not be large. But it is *essential* that all the vacancies should be filled; and it is more than ever necessary that those who fill them should be of first-rate quality. Under these circumstances we do not believe that other Universities would object to the restoration of the conditions of examination which obtained before 1919. In so far as their own classical candidates have been exposed to the same handicaps as the Oxford "Greats" men, they will equally profit by their removal.

(Signed)

R. COUPLAND.  
CYRIL JACKSON.

Dated 30th April, 1924.

## MINUTE BY SIR REGINALD CRADDOCK UPON CERTAIN OF THE CONCLUSIONS OF THE COMMISSION.

After a term of service in India approaching 40 years (if my service as a Member of the Commission is included)—1884 to 1924—of which period over 15 years were spent in high office, it is perhaps permissible for me to place on record the reasons which have led me to agree in the recommendations contained in the Report. In a great many cases I have, of course, nothing to add to what is therein stated, but in the matter of Indianisation, the future provincialisation of certain departments now manned by members of the All-India Services the future civil medical administration of India, the special conditions of Burma, and generally upon the remuneration of and concessions to members of the various Services, I desire to offer some supplementary observations based both on the evidence that I have heard as a Member of the Commission and upon my own experience of Indian Administrative problems.

### (I) INDIANISATION.

1. The case for Indianisation of the Superior Civil Services is pressed mainly by the classes who take an interest in politics, have developed a national pride, and supply the educated material that finds employment in these Services. This class of opinion presses for the rapid replacement of British officers by Indian, and answers the doubts of more conservative minds by pointing out that it will be many years before the present generation of British officers will serve out its time and disappear. On the other side, are representatives of the depressed or untouchable castes, of cultivating classes, or artisans of Mohammedan sentiment and of other minorities, who fear that with the rapid disappearance of British personnel in the Indian Civil Service and Police, and even in the Education and Medical Departments, their own interests will be neglected by the upper classes, who, with the waning of British influence, will regain their old ascendancy and may use it to the prejudice of the ignorant masses. It is true that the best elements of Indian political thought genuinely regret the continuance of these old-time prejudices, and would like to see all these social bans removed; but the poor feel that the traditions of centuries are not likely to be broken if the British example, which has done so much towards making the first breach in them, should be too rapidly withdrawn. It is with both these opposite points of view in mind that I have concurred in the recommendations of the Report regarding the various Services, which strike a just mean between the impatience of the politician and the conservatism and genuine anxiety of large communities who regard their security as bound up with the continuance of British inspiration in the government of the country.

2. The rates of Indianisation proposed for the two security Services, the Indian Civil Service and the Indian Police, may seem at first sight to involve too rapid a transformation of the composition of these two most important Services, upon whose ability, integrity and impartiality the peaceful progress of the whole country and the stability of the Government, whatever form it may ultimately assume, must depend; for if once the magistracy, the revenue administrators and the Police force should become inefficient, the whole fabric of the State collapses, and the constitutional reforms themselves would be placed in jeopardy. It is otherwise with the Services which demand professional or technical skill. Efficiency in them is most desirable, but not absolutely vital. The difference between these Services and those has been taken into account in past policy, and the same distinctions must clearly be observed in the policy for the future.

*Indian Civil Service.*

3. No one will deny that the progress made towards greater association with Indians in the Indian Civil Service had before the war been exceedingly, and, to Indian aspirations, most disappointingly slow. The attempt made more than 40 years ago to provide a nominated and non-competitive element in the Indian Civil Service under the designation of Statutory Civilians had been abandoned after a short trial, and was superseded on the recommendations of the Commission of 1887 by a system of setting apart some superior posts to be known as "listed posts," to which senior members of the several Provincial Civil Services might aspire. The objective aimed at was to set apart one-sixth of the posts, judicial and executive, to be filled by promotion from the Provincial Civil Services; but the immediate transfer of such posts was impracticable without injury to the vested interests of the members of the Indian Civil Service, who had been recruited to fill all superior posts, including those to be transferred. The transfer had therefore necessarily to be a gradual one, but inasmuch as more than 35 years have elapsed, and the transfer is not yet completed, it would certainly seem that all Local Governments have not been bearing the matter sufficiently in mind, and that opportunities of transfer have been lost; for if with immediate effect the recruitment for the Indian Civil Service had been reduced by one-sixth, then the transfer could have been completed as soon as every Indian Civil Service officer of the year preceding the reduction had been provided with a superior post, and the process would have taken not more than 15 years at most. Transfers also can be effected whenever a new superior post is created. The reasons for this slowness in effecting the transfer of the full number of listed posts in favour of the Provincial Civil Service were, first, that Local Governments hesitated about entrusting such important charges to members of the Provincial Civil Service as then constituted; secondly, that recruitment to the Indian Civil Service was based not upon five-sixths of the superior posts, but upon the total superior posts at any moment in existence less only those that had actually been transferred and listed. Consequently, for the posts still awaiting transfer, fresh vested interests were coming into existence each year, thereby further retarding the transfer. At the time of our inquiry, in all the Provinces taken together, out of at total of 700 superior posts only 88 had been listed instead of 116, though a few additional transfers have been prepared for by the creation of inferior listed posts, mainly judicial, incumbents of which will receive their promotion in due course.

4. This slowness of transfer has naturally excited criticism in Indian political circles and justifiable disappointment among the members of the various Provincial Civil Services. The Islington Commission preferred an acceleration of Indianisation in the Indian Civil Service proper and the handing over of 40 superior judicial appointments for direct recruitment from the Bar, a proposal which has excited some resentment among the members of the Provincial Judicial Services. Indeed, the Islington Commission proposed that the number of listed posts should be reduced rather than increased. The evidence before our Commission, which I can confirm from my own knowledge and long experience of the officers of the Provincial Civil Service, is convincing that no such reduction should be effected. It would be unfair to the Provincial Civil Services and inexpedient in the interests of the country. Not a few authorities who have given evidence before us even consider that the Provincial Services can produce men in no way inferior to members of the Indian Civil Service. Our proposals therefore in this respect go in the contrary direction to that taken by the Islington Commission, and we have recommended that 20 per cent. of the total superior posts should be listed for the benefit of the Provincial Civil Services. In other words, these will rise from 88 to 140.

5. I should like to add that it is doubtful whether so many as 40 out of these posts should be held permanently at the disposal of members of

the Bar. This may be a useful temporary expedient in Provinces such as Burma, in which the local judicial branch of the Provincial Civil Service has only recently been reorganised ; but wherever these Services are of long standing there is no guarantee at all that direct appointments to the post of District and Sessions Judge from the Bar will provide candidates who are in any way superior to those obtainable from the ranks of the subordinate judiciary. It must not be forgotten that the Provincial Judicial Services themselves are largely recruited from young members of the Bar who are not over 30 years of age, and it is well-known that some of the best Judges in the Provincial Judicial Services were thus recruited. The pick of the senior Bar is not likely to look at the emoluments of a District and Sessions Judge ; for, the acceptance of such appointments by members of the Bar would, if they were able men, actually reduce their prospects of elevation to the High Court. If the best members of the Bar are not available for appointment to District and Sessions Judgeships, it would be a serious injustice to the most deserving judicial officers if they were to be passed over for the sake of men of mediocre talents whose promotion, owing to their younger age, would also cause a permanent block in promotion.

6. We have not in our Report made any suggestions as to the manner in which these additional listed posts should be filled by members of the Provincial Civil Services. The question is really one for Local Governments to consider. The vested interests of existing members of the Indian Civil Service cannot be disregarded, but it would be possible for the Local Government to transfer the most promising young men of the Provincial Civil Service to the status of Assistant Collectors or Assistant Commissioners, placing them below the Indian Civil Service recruits of the year of transfer. It would, however, be inexpedient to lay down any hard and fast rule of this kind, since so much must depend on the relative efficiency of the higher and lower ranks of the Provincial Civil Service. The expectations of the senior men of the Provincial Services must not be neglected. In any case, as recruitment by the method of competitive examination would be made only for 80 per cent. of the superior posts, there would be no risk of the interests of the Provincial Services being overlooked, as was the case in the past.

7. I pass now to the Indian Civil Service proper, as distinct from the listed posts to be filled by promotion. Up to the war, the number of Indians who entered the Indian Civil Service through the open competition in London averaged  $3\frac{1}{2}$  a year out of an average number of about 53 vacancies, or under 7 per cent. The war completely disturbed all previous recruiting arrangements, and when, under the Montagu-Chelmsford scheme, the ratio of Indian recruitment was fixed at 33 per cent. rising by  $1\frac{1}{2}$  per cent. a year to 48 per cent.—this arrangement to have effect from the year 1920—there were large arrears to be made up, and the numbers recruited each year have been in no settled ratio, as the following figures will show :—

<i>Year.</i>					<i>British.</i>	<i>Indians.</i>	<i>Total.</i>
1915	..	..	..	..	11	3	14
1916	..	..	..	..	4	5	9
1917	..	..	..	..	2	4	6
1918	..	..	..	..	Nil	9	9
1919	..	..	..	..	62	39	101
1920	..	..	..	..	44	6	50
Total for six years ending 1920					123	66	189

Since that date the relative figures have been as follows :—

Year.			British.	Indians.	Total.
1921	..	..	30	25	55
1922	..	..	9	24	33
1923	..	..	21	15	36
Total for last three years			60	64	124

Thus, over a period of nine years, which should on normal recruitment have added about 477 recruits to the Service, the actual total additions have only been 313, of whom 130, or nearly 42 per cent., have been Indians. From 1920 onwards to 1923 there should have been 212 recruits. There have only been 174, of whom 70 have been Indians, or 40 per cent. On the normal vacancies the Indians recruited amount to 33 per cent., and the British to 49 per cent., leaving some 18 per cent. unfilled, the deficiency being entirely in the British quota. The war and post-war recruitments albeit due to circumstances which were unavoidable, have produced so unequal a distribution by years between the two races as is likely to prove embarrassing when the recruits of these years are due for promotion to superior posts ; and it is of the utmost importance, therefore, that for the future fixed ratios should be preserved, so that the Service should not be in strata of race constitution, but rather that British and Indians should advance in the Service *pari passu* in fixed and definite ratios. It is on this account that I have accepted the proposed ratio of annual recruitment of 40 British to 40 Indians plus 20 promotions from the Provincial Civil Service to every 100 vacancies, the same to continue until the constitution of the whole Service is half and half, including listed posts. This proportion should be reached by 1939, and if these recruitment ratios have been maintained regularly there should not, by that time, in the ordinary course of events be any reason why these ratios should not be continued ; but it is quite impossible to forecast the conditions that may prevail 15 years hence. It is impossible for anyone to say definitely that such and such a ratio fulfils certain definite tests, but in agreeing to these conclusions I have agreed to the largest measure of Indianisation which, while appearing to me to meet all reasonable claims of Indians, will ensure that the British element in the Services shall not be too rapidly diminished. Under the existing system, the Indian ratio would be 39 per cent. for 1924, and 40½ per cent. for 1925, including listed posts ; but our recommendations raise the Indian fraction of recruitment to 60 per cent. again including listed posts, though it will be many years before the British element in the whole Service falls to that ratio of recruitment. Time will disclose the quality of the material available in London and Allahabad under new conditions and under new tests. By the time that the Statutory Commission of 1939 comes to make its Report, the Indians already in the Service, and those recruited between the years 1915 and 1920, will have completed 20 years' service, while those recruited during the next few years will at least have attained to superior posts, so that there will be ample material before that Commission to enable it to form a judgment as to the future ratios of recruitment. In considering the margin of safety under present conditions, I have visualised the position that 20 per cent. of the superior charges will be such as may safely be entrusted to the best material available from the Provincial Civil Service. Of the remaining charges, presumably those of a more responsible character, the future recruitment will be half British and half Indian.

*Indian Police Service.*

8. In the case of the Indian Police, the proposals of the Report are designedly more cautious than in the case of the Indian Civil Service. For one thing, the proportion of Indians already serving in the Indian Police Service is much smaller than in the Indian Civil Service ; for another, while in the Indian Civil Service there are many posts not directly concerned with law and order, in the case of the Police there is scarcely a single post of which the incumbent is not directly dealing with the maintenance of public order and the detection of crime ; and for a third, it is not a Service which has hitherto attracted that precise type of Indian recruit which is likely to be most successful for work of this kind. Nevertheless, so much depends upon the continued efficiency of the Police Force over the whole of India that greater caution is essential, and, indeed, the evidence shows that even advanced political opinion is averse from as rapid an Indianisation of the Police as it recommends in the case of other Services, not excluding the Indian Civil Service. Recent events have shown that communal differences have increased rather than diminished in bitterness since the advent of the Reforms, and that, without any reflection upon the courage and integrity of Indian Police officers (and they have shown abundance of it) the British officer's natural aloofness from these communal disputes is a source of confidence to all contending communities alike that in conflicts which may arise between them racial and religious prejudice will not be a factor when action has to be taken against offenders. I can, from my own experience, testify that however justly and impartially an Indian Police officer has acted in such cases his action is apt to be attributed to partiality with one of the contending sides, when a British Police officer, taking precisely similar action, would be exempt from any such imputation upon his good faith. In agreeing to the recommendation of the Report that half the future recruits shall be British, I have taken account of the fact that with the existing preponderance of the British element in the Police it will be some 25 years before the actual composition of the Indian Police Service corresponds to the half-and-half recruitment ratio which the Commission have recommended. The poor success that has been attained by direct recruitment to the Indian Police Service up to the present, and the reported greater efficiency of the officers promoted from the rank of Deputy Superintendents in the Provincial Police Services—an experience common to all Provinces—has led to the proposal to provide one-half of the recruitment of the Indian element by promotion, this proportion being even increased if the anticipated improvement in the quality of Indians directly recruited does not materialise. The proposals connote that if a quarter of the District Charges are entrusted to promoted Deputy Superintendents who have stood the test of experience, for the remaining charges recruitment shall be in the ratio of two Englishmen to one Indian, thus making them equal when all charges are taken into consideration.

9. As regards direct recruitment, the material required is much more akin to that desired for Indian officers for the Indian Army than to the more studious element attracted to the Indian Civil Service and to the professional and technical Services ; but the experiment of direct recruitment is of such recent introduction that it is not yet possible to come to any clear conclusion on the subject. In agreeing to the recommendation that the proportion of British to Indian recruitment should be reduced from two-thirds at present to one-half in future, I am fortified not only by the evidence of a good many reliable authorities, but by the concurrence in this proposal of my colleague, Mr. Petrie, a distinguished Police officer of over 20 years' standing, whose experience has been a wide one, and who has also special knowledge of the conditions of the Punjab, a Province in which caution in the matter of Indianisation is clearly as desirable as in any other part of India.



## (II) PROVINCIALISATION OF DEPARTMENTS NOW ADMINISTERED BY THE ALL-INDIA SERVICES.

10. The Services that are affected by the recommendations that we have made are those working in the transferred field of government, namely, the Public Works (Buildings and Roads)—except in Assam—the Indian Forest Service in the two Provinces of Bombay and Burma, the Indian Educational Service, the Indian Agricultural Service, and the Indian Veterinary Service. I leave out for the moment the Indian Medical Service, which requires special and separate treatment. I do not think that at the time when the Montagu-Cheimsford Reforms were instituted it was fully realised that recruitment for these Services on the present system and on an All-India basis might come to so abrupt a termination as our proposals involve. I have agreed to these proposals myself with great regret. It must, however, be explained with considerable stress that the members of all these All-India Services are not themselves being in any sense provincialised. If our recommendations are accepted, it would simply mean that all future recruiting for these Services will come to an end, but all the existing members retain their full rights and privileges as members of an All-India Service, and they will from that fact be entitled to any concessions which upon our recommendations or at any future time may be sanctioned for the benefit of the All-India Services generally. The step recommended is regarded by a large number of authorities in India, including several Local Governments, as the inevitable concomitant of the constitutional changes by which certain Departments have been transferred to the control of Ministers responsible to local legislatures. For the future, the terms on which new members will be recruited, the proportion of British recruits, if any, required, and the method by which they will be obtained, will be matters for each Local Government to settle for itself subject only to the reservation that the Public Service Commission to be established under Section 96 C of the Government of India Act, 1919, will lay down the standard for admission to the newly provincialised Services. This is a very important reservation, and along with it must be considered our proposal that Provincial legislatures should forthwith pass Acts for the regulation of their Public Services, so as to remove all these Services from undesirable political pressure or transient political bias. Several of those who have given evidence before us believe that the hostility from time to time shown by the new legislatures is entirely occasioned by the fact that members of the All-India Services are imposed on them from outside, and that fresh recruitment for those Services will indefinitely prolong these vested interests; but that, once control passes from the Secretary of State to the Government of India or to the Local Government in the transferred field as the case may be, all bias and animus will disappear. Time alone can show whether these anticipations are over sanguine or not. In the meantime, so far as Indianisation is concerned, it will be left entirely to each Local Government to decide whether the existing Provincial Services as now constituted will suffice for their requirements, or whether higher-paid officers, equal in status to those entering the All-India Services now, are still wanted, and, if so, what British element, if any, should still be recruited, and how it will be obtained.

11. If special covenants between the recruit and the Local Government are found sufficient to attract and retain such British engineers, British forest officers, agricultural experts, educationalists and veterinary surgeons of the same standard as are now found in the present Services, and to the number that the Local Government may require, there is distinct advantage in an arrangement of this nature. But if British officers of the required standard are not forthcoming on these terms, it will then be necessary for a Local Government to decide whether it will do without British officers altogether, or else approach the Secretary of State to recruit them on the same conditions as officers of the All-India Services are now recruited, and

under the same security of tenure. If this should occur, then such officers will not have been imposed on the Ministers concerned, but will have been obtained by their own choice, and no prejudice against them could reasonably be felt. This is the logical outcome of the Reforms and of the transfer of these Departments to the administration of Ministers responsible to Local Legislatures. Nevertheless, no one who has served with and over these Services, as I have been privileged to do, can contemplate without profound regret their virtual disappearance as live and growing organisations which have conferred and would, if they were to survive, continue to confer inestimable benefits on the people of the country.

12. In the case of the Department of Public Works the Irrigation Branch of the Indian Service of Engineers, which has made for itself world-wide fame, has still a lease of life left it, but the Buildings and Roads Branch must slowly disappear as an All-India Service, partly because a great deal of the work which it has discharged is destined to devolve on local agency, and partly because with such excellent engineering colleges as exist in India there will be no lack of qualified Indian candidates to construct and maintain such works as still remain in provincial charge ; but it will be many years yet before this great All-India Service, with its high traditions, will disappear. There are but few parts of India in which an efficient local engineering agency in the service of local bodies has yet been created, and I trust that such alleviations as the Commission have been able to suggest will induce all existing members of the Service to serve out their full time and impart their high standards of skill, duty and integrity to those who come after them.

13. The great sister Service, the Forests, is still, except in Bombay and Burma, controlled by the reserved side of government, and although we propose a higher ratio of Indianisation than has hitherto been adopted, the realisation of this ratio must depend upon the readiness of Indians to qualify themselves for a Service which has hitherto not made any serious appeal either to the Indian student or to the Indian parent. The projected improvements in the Forest College at Dehra Dun may invoke a greater enthusiasm among Indians for a forest life than has yet been manifested. If so, well and good ; but it is to be hoped that no Government in India, whether it be of Members or of Ministers, will allow itself to underrate the enormous importance of the forest estate in India both to Indian agriculture and to Indian commerce. I have been closely associated with the two Provinces in India in which reserved forests cover the largest areas. The labours of past generations of Forests officers have not been in vain, but the fruits of these labours are still not fully to hand. Organised research is still very much in its youth, and it would be a lamentable event if forests ever came to be regarded as a department in which inefficiency was of little consequence. The Provincial Forest Services have produced some excellent Forest officers, many of them, it must be said, Anglo-Indians, and it is not lack of ability but lack of inclination for the isolation and exposure of a forest life that is most likely to militate against the more rapid Indianisation of this great Service.

14. The Indian Educational Service as an All-India Service, apart from isolated appointments, has had a shorter life than the Indian Service of Engineers or the Indian Forest Service, but British recruitment, except in the case of Burma, has almost brought itself to a close for lack of candidates in later years, and most of the Provincial Directors of Public Instruction in India reluctantly agreed that its continued maintenance as an All-India Service is no longer possible. There is no lack of competent Indian graduates to fill the educational posts in the public service. If British principals or professors are still wanted in the universities and colleges, it will be possible for them to be obtained on such special terms as will attract men of the required qualifications. On the administrative side there will be for some years to come members of the Indian Educational

Service, British and Indian, to fill the posts, after which events will show whether a British element in educational work can be dispensed with, or is proved to be still necessary. The Indian Educational Service has produced many distinguished men, and has played a very valuable part in the educational development of India. There are many Indians who look back with respect and affection to British principals of colleges and British headmasters of schools under whose hands they received their own education. It is indeed a matter for anxiety whether, when everything turns upon the successful education of young India in self-government on Western lines, it is the right time to cut off the supply of Englishmen, bringing with them the spirit of the West ; but education having been handed over to the control of Ministers, they must be left to find out for themselves whether they need British education officers or not, and if they do, how best to obtain men of the requisite character and qualifications ; but it is not a department of state in which British officers are likely to be successful if it is felt that they have been imported against the wishes of those who are most interested in education.

15. The Indian Agricultural Service only came into existence in 1906, and in the 18 years that have followed it has achieved results of which it may well be proud. To one who, like myself, has had responsibility for the agriculture of a Province before those days, and afterwards took a prominent part in fostering the working of the new Service and in expanding the personnel, the cessation of all British recruitment is specially regrettable ; but one cannot resist the logic of events. The importance of the work that these pioneers of scientific agriculture have done to increase the agricultural prosperity of the country cannot be over estimated, and it can only be hoped that the present officers of this Service will not take their hands from the plough before it can be seen whether Indian successors of the requisite qualifications, initiative and vigour are forthcoming to replace them. It is a Service which ought to and could be carried on by Indian agency, but hitherto it has not been a very popular one with Indians ; and men are wanted, not merely those who seek a livelihood after having failed to obtain it in other branches, but men who are really inspired with professional zeal and enthusiasm for playing their part in improving the lot of agriculturists in a country in which many millions of men depend entirely upon successful agriculture for their well-being and happiness. There are many vacancies in this department which are unfilled, and which will now be provincialised if our proposals are accepted.

16. The Indian Veterinary Service as an All-India Service is also a very recent organisation. It is a department in which the subordinate agency has been forthcoming in abundance. An improved veterinary education has been able to provide a few officers for Provincial Veterinary Services, but up to the present only three Indians have qualified themselves for higher veterinary work by obtaining the diploma of M.R.C.V.S. The department requires men not only of sufficient ability to pass the necessary examination, but those possessing fondness for animals, facility for handling them, and familiarity with rural life, which in Europe draws men to this profession. In this department also the Indianisation of the higher posts must be limited by the number of qualified Indians available. If the effort now being made in this direction proves successful, there is no reason why Local Governments should have any difficulty in finding suitable candidates from among Indians possessing European qualifications, but the experiment of educating Indians for this profession up to the standard which prevails in Great Britain is a very recent one, and it remains to be seen whether the Service will prove attractive to the men who are likely to prove successful. Unlike the medical profession, the scope for private practice has hitherto been very limited, and the artificial stimulus of scholarships has been necessary to induce Indians to qualify themselves for the higher ranks of the veterinary profession.

17. If all these departments are for the future provincialised, as is our recommendation, the Government of India will still require to recruit men for posts directly under the Central Government. The very fact that all recruitment for these All-India Services in the Provinces will cease is an additional reason for the Government of India to insist upon high standards for the men directly serving under itself. It will be responsible for the work of these departments in all minor administrations, and it will be specially charged with the maintenance of central research. Institutions like Pusa, Dehra Dun and Muktesar, and so on, must be maintained, and it would certainly be expedient for the Government of India, with the provincialisation of the Veterinary Department, once more to appoint a Veterinary Adviser to advise both itself and, if need be, Local Governments in matters of cattle disease which may be of national or even international importance. There is scientific work to be done which knows no provincial boundaries, and it will be necessary for the Government of India to provide itself, especially in such departments as Agriculture and Veterinary, with a few officers recruited under All-India Service conditions whose services can be lent occasionally to particular Provinces at particular times and for particular purposes. Hitherto it has been able to draw on Provinces for its own requirements, or occasionally for Indian States. In future, with Services variously recruited in the different Provinces, this source of supply may not always be open. The Provinces of India have not yet become separate States, and, even were they to be so constituted in future, the Central Government could not be entirely unconcerned with matters of such vital importance to the country as a whole as the progress of agricultural or veterinary science. Animal transport has not yet been entirely superseded for military purposes. The staple crops of the various Provinces are not of purely local importance. The Burma rice crop, the Punjab wheat, and the Bombay and Berar cotton, affect the whole of India. The hide trade is not confined to any single Province, and foreign restrictions against India with regard to the export of hides would have very serious results.

In the case of education there is not, of course, the same necessity for a central institution. The Chiefs' Colleges have to be manned, and for a long time to come British members on the teaching staff will be required. Except in Burma, European and Anglo-Indian education is under the reserved side of government, but the disposition of the legislatures towards it may at some time compel the Central Government to take it over. Europeans contribute very largely in proportion to their numbers to income tax and customs, namely, to central revenues, and there would be a certain fitness if European education became the special charge of the Government of India.

18. Bearing all these considerations in mind, I have come to the conclusion with the rest of my colleagues that the carrying out of the work of these departments operating in the transferred field in the Provinces must be left to Provincial Governments, and that Ministers can no longer be compelled to indent upon the Secretary of State for the continuance of these Services on an All-India basis. The Central Government will likewise be free to recruit officers for its own requirements and at its own pleasure, if it so decides through the Public Service Commission in India, or if it prefers through the Secretary of State in England. In fact, it will in the case of all such officers exercise the same discretion as we have recommended for its own Central Services, excepting only those *quasi* security Services, the Railways, the Telegraph Engineers, the Customs, and Political, which we have recommended to continue under the control of the Secretary of State. These last are the Central Services upon which the military security and the commercial credit of the country depend. In the case of the Political Department, the foreign relations of the country, both with the interior Indian States and the neighbouring Asiatic powers and independent tribal organisations, require the services of officers drawn either

from the Indian Civil Service or the Army, and no separate recruiting arrangements are necessary. In respect of all the Scientific Services, it will, under our proposals, rest entirely with the Government of India to decide from time to time the source of recruitment and the extent of Indianisation.

### (III) MEDICAL ADMINISTRATION.

20. This is one of the most difficult problems with which the Commission have had to deal. There has been a very strong feeling expressed in many quarters that an Indian Civil Medical Service should be created, and that the anomaly of a Military Medical Service responsible also for the civil medical administration of the country should be brought to an end. Various solutions have been proposed by various responsible authorities, military and civil, but every scheme that has been put forward in the past by the one or the other has been criticised as failing to meet the needs of the country either military or civil as the case may be. The demand for Indianisation, by some said to be too slow and by others too fast, has introduced a third factor into the controversy, and a fourth is the desire for recognition and promotion by medical officers of the Provincial Medical Services, the class generally known as Civil Assistant Surgeons, who have enjoyed the best medical education that India can offer, while some of its members have added to their qualifications by study in Great Britain and the acquisition of British medical degrees. A fifth factor is the cry of the Indian medical profession that they are shut out of all share in the plums of the profession in their own country by the members, British and Indian alike, of the Indian Medical Service. A sixth and very important factor is the claim of Englishmen in the Services, a demand that has the support of the non-official European community, that men of British race serving in India are entitled to the services of doctors of their own race, more especially for the treatment of their wives and families. Seventhly and lastly, the settlement of these controversies has been complicated by the fact that civil medical administration, including public health, has been placed in the transferred field, and that the constitution of the medical services in the Provinces is therefore a matter that should be decided by Ministers in accordance with the wishes of the local legislatures. All the controversy and delay in decision which these conflicting interests and claims have brought about has further been aggravated by the fact that they have coincided in time with a period in which, as a consequence of the war, there was a serious shortage in the out-turn of trained medical men from the British medical schools, while the out-turn of the products of medical colleges in India has not been similarly curtailed. The solution of these problems, which we have suggested as set out in paragraph 23 of the Report, represents, I think, an attempt to give to all these claims such proportionate weight as each seems to deserve consistently with none of them being neglected.

21. Speaking for myself personally, the problem is one with which I have been familiar for many years past, both in theory and in practical experience, and from the point of view of that experience I can only agree with my colleagues in the tribute that has been paid in the body of the Report to the great Services that have been rendered to India by the Indian Medical Service, and I can only express my own personal regret that, if our recommendations are accepted, there will be no successors under that honourable designation to carry on their great work; but if their lineal successors are found in the Royal Army Medical Corps (India) which we seek to create, the change would be one of name only and not of traditions, for that portion of the personnel at least should be of the same quality and high standard that has ever distinguished the officers of the Indian Medical Service. There has appeared to me to be no choice, for events have shown clearly that there is no longer any room in India for two

military medical services competing with one another for the best medical talent. The present Royal Army Medical Corps suffers from the lack of scope and variety which civil medical work offers, while the prospects of work in the Indian Medical Service have been painted in such dark colours in recent years in England that the best medical talent has feared to commit itself to a wholly Indian career. The officer entering the Royal Army Medical Corps (India) will not be so committed until he has had an opportunity of personal contact with the country, and the manner of life and attractions which it offers, and even then, if he offers himself for civil employment, he will not be finally committed for a period of years ; but it would not be practical politics to attempt to create a civil medical service in India without any regard at all to the requirements of the Army.

22. It has been the fashion since the great war to assert that the reserve value of the Indian Medical Service has been found wanting. No regular paid reserve could ever be contemplated in peace-time in any country that sufficed for the needs of a world-wide war. What is required in India is a reserve sufficient to meet the medical contingencies of such frontier campaigns or small overseas expeditions as the relations of India with her neighbours may from time to time, in the light of past experience, render possible. Consequently, if the prudent reserve necessary to provide against these contingencies is to be maintained, it cannot be as a surplus medical staff swelling the Army estimates and kicking its heels in idleness, but must be employed rendering service to the country and improving its own practice and experience in civil employment. The strength of that reserve will, in the first place, determine the number of Royal Army Medical Corps (India) officers in civil employ. This number has to be contrasted with the necessary British element that has to be provided in civil medical administration ; and the strength of this British element has to be computed by the Secretary of State in consultation with the Government of India and Local Governments. The directions in the matter that he has already given will stand or be modified according to the results of the application to the various Provinces of the principles which we have suggested. In so far as the Royal Army Medical Corps (India) provides officers to form the essential British element, that proportion is secure. For any balance the Government of India and the Local Governments will have to look to the suggested new civil medical service. If suitable British medical officers are forthcoming in sufficient numbers in that Service to provide that balance on standards pronounced to be adequate by the highest authority, then the problem is settled ; but if not, the Royal Army Medical Corps (India) will either be asked to increase its reserve to make up the deficiency, or the Secretary of State will have to make it good by special recruitment and on terms which will ensure the supply. The minimum British element for the civil medical requirements of India having been provided in one or other of these ways, the remaining officers of the Civil Medical Service will consist of those successful in the examinations to be held in England and in India, the number of vacancies being determined by the Local Governments concerned, who, subject to the reservations outlined above, will control their Civil Medical Services and are at liberty to allot such posts as they think proper to officers of the Civil Assistant Surgeon class.

23. The scheme is thus calculated to meet the various demands that have been made, but its chances of success depend, so far as the British element is concerned, entirely upon the attractions of Indian Service for young British medical men. With the many safeguards that will exist for the security of career once the supply of medical men in England is again normal, service in India should regain its old attractions as affording scope to the specialist and the research worker, British or Indian. The reservations made doubtless invade to some extent the liberty of the transferred field, but these reservations are limited to what is strictly

necessary. Medical service in India is peculiarly Western, and requires for its maintenance continuous touch with Great Britain, for, while there are no special Indian systems of engineering, forestry or scientific agriculture, there are very ancient systems of medicine which attract large numbers of adherents and practitioners, and, in the sphere of medicine as distinct from surgery, compete with Western medical science.

24. I would wish to add some observations regarding the Indian Medical Department. I have seen a great deal of the work done by officers of this Department, and I can only express the hope that this valuable supply will not be neglected by Local Governments. This Department affords a very useful avenue of employment for the domiciled community, and has supplied in the past many capable District Medical Officers who, to my own knowledge, have won the confidence of all classes of the community and all races.

25. As regards the complaints of the private medical practitioner, there is plenty of room for all ; but in a country like India it would be quite impossible to abandon the public medical services and depend upon private practitioners for carrying on district medical charges, superintending jails, and taking charge of hospitals maintained wholly or mainly from public funds. Men of this class will be able to quote British precedents with more justice when large hospitals and medical schools and colleges have been organised by themselves and they have been able to enlist the benefactions of the rich among their fellow countrymen for the support of such institutions supplementary to Government efforts. Only very small beginnings have been made in that direction in India, and even these lean largely upon Government grants. In the meantime the door is not shut against eminent Indian medical men outside Government service, who may be appointed as honorary surgeons or physicians in large hospitals, and will be eligible amongst others for appointment to scientific chairs in medical colleges.

26. The remaining questions on which I have ventured to record notes supplementary to the Report are the special circumstances of Burma and a scheme for the emoluments of the Services. These notes are contained in separate appendices.

(Signed)

REGINALD CRADDOCK.

*Dated 30th April,  
1924.*

## MINUTE BY SIR REGINALD CRADDOCK ON THE APPLICATION OF THE ROYAL COMMISSION'S PROPOSALS TO BURMA.

The short time at its disposal rendered it impossible for the Royal Commission to visit Burma, and although some official and non-official witnesses from Burma were heard in Calcutta, yet it was inevitable that the same local touch could not be established as was the case in Provinces in which the Commission were able to spend several days, and thus to absorb local colour and sentiment as distinct from the more formal evidence given by witnesses.

As I am the only Member of the Commission who, as the result of my five years' office as Lieutenant-Governor of Burma (which terminated less than one and a half years ago), am acquainted with Burma, I have thought it proper to supplement the observations contained in the Report with my own personal knowledge of the Province and its people.

2. I concur entirely in the general conclusion of the Report that, so far as the application of principles is concerned, there is no case for differentiating Burma from India. We may, and should, aim at the same results and the same processes. No other conclusion would be acceptable to articulate Burmese opinion. There is an intense national pride in Burma, and a recommendation which carried with it even a suggestion that an educated Burman would not hold his own with an educated Indian would provoke hostile feelings not entirely confined to political circles. It was the same with the Constitutional Reforms. The Burmese would not rest content with any scheme which, in their view, fell short of the scheme granted to India, and that not so much because of the intrinsic merits or demerits of this scheme or that one, but because anything less than that granted to Indian Provinces suggested that the Burmese were less fitted than the Indians for political progress. They can point to many characteristics and circumstances which make Burma as a country more favourable soil for the growth of democratic institutions than a huge subcontinent like India with its 306,000,000 of people and divers races and creeds. Indeed, there is not in India any race or creed possessing anything like the predominance over other races and creeds that in Burma is enjoyed by the Burmese professing the Buddhist faith. While the Burmese resent any comparison with India that suggests inferiority, they themselves are the first to dwell upon difference of character, mentality and genius which distinguish them from the representatives of the Indian races with whom they have come into contact in Burma. The absence of all caste and of a landed aristocracy also tells in favour of democratic institutions in Burma.

It is not necessary to balance the differences in character which mark the people of Burma as quite distinct from the Indian races; but, on the other hand, while on a quality basis the same principles and processes are applicable the quantity test must of necessity vary. All the proposals of the Report in connection with the Indianisation of the Services are entirely dependent upon a sufficient supply of qualified Indians being available, and the same limitation must accompany the application to Burma of the reorganisation of the Services there.

3. It is in this latter respect that Burma presents some special features. Secondary and University education have been, as compared with the rest of India, in so backward a state that the number of graduates in Burma has, until quite recently, been very small. Until 1920, when the Rangoon University was created, the two colleges in Rangoon were the only colleges in Burma and were affiliated to the



Calcutta University, and those few Burmans who sought education outside Burma almost invariably preferred to go to England to British Universities in preference to enrolling themselves in Indian colleges. Indeed, the number of Burman graduates of the Calcutta University up to the year 1920 only totalled some 400 from the date of the establishment of colleges in Burma. With the creation of their own University the prospects of higher education in Burma have much brightened, and simultaneously efforts have been concentrated on the improvement of English education in the schools as well as on increasing their number. There is no doubt that for the size of the Province these high schools are insufficient in numbers, and in many cases deficient in standard.

4. In respect of technical and professional education Burma is still more backward. It has had an engineering school, but one only capable of turning out subordinates for the Public Works Department. It has had an excellent forest school which provided trained men but again only for the subordinate forest service, and it has had a medical school in Rangoon which was, however, mainly attended by Anglo-Indians, Anglo-Burmans and Indians domiciled in Burma, though of recent years efforts to induce more Burmese to enter the medical profession have met with greater success. It was only in the subordinate forest service that the Burmese element largely predominated. In the other technical services there was merely a sprinkling of Burmese who had attended institutions like the engineering Colleges of Roorkee and Sibpur and medical institutions at Calcutta.

The Agricultural College at Mandalay will only be opened this year, but during the last few years Burmans have been sent with State scholarships to the Agricultural College at Poona, and a few Burmans have also been sent for technical training in England as Government scholars.

5. The two Services in which the non-European element is almost entirely Burman are the Provincial Civil Service, to which Indians were not admitted unless long domiciled in Burma, and the subordinate Forest Service. In the Public Works Department and the Medical Department there were a fair number of Burmese subordinates. Efforts are now being made to establish higher forest courses as a branch of the Rangoon University and similar University courses in medicine and engineering, but some time must elapse before these new departments in higher professional education turn out a sufficient supply of qualified men to meet all local needs. It follows from these remarks that, with the exception of the Provincial Civil Service, the number of Burmans in the higher Services are at present extremely few, and I proceed to give an analysis of their numbers as ascertained from the latest Burma Civil List.

6. The distribution of races in the Services in Burma on 1st January, 1924, was as follows :—

(1) *Burma Commission*.—The Burma Commission has 142 officers on the executive side, and 26 officers on the judicial side, or a total of 168. There are, in addition, 8 temporary and officiating posts, making 176 in all. Of these, 6 permanent posts are held by officers of the Provincial Service and 5 judicial posts to which appointments have been made direct from the Bar. Of the temporary and officiating posts, 6 are held by members of the Provincial Service and 2 by members of the Bar. There are only 2 Indians in the I.C.S. in Burma; one is retiring on a proportionate pension and the other is a Judge. In the I.C.S. proper there are only 4 Burmans dating from 1922, and they have passed no competitive examination at all. Counting all the posts, permanent and temporary, held by members of the Provincial Service and the Bar, the total number of Burmans is 16 out of 176, and of the remaining 160, 2 are Indians, the rest being all British officers, of whom 21 are military officers of the Commission.

(2) *Burma Frontier Service*.—In the newly constituted Burma Frontier Service, which is outside the jurisdiction of the Legislative Council altogether, and deals with tracts entirely excluded from the Reform Scheme, and administered by the Governor himself, there are at present 36 officers. Two only are Burmans, holding Treasury charges. Burmans strongly dislike work which entails great isolation among non-Burman populations. The remaining 34 officers are all British.

(3) *Provincial and Subordinate Civil Services*.—In the Provincial Civil Service, of a total of 141 officers 30 are British or Anglo-Indians, and in the Judicial Provincial Service there are 6 Anglo-Burmese. All the rest are Burmese. Even in the subordinate Civil Service there still remain 4 Anglo-Burmese.

(4) *Indian Police Service*.—There are, in all, 91 officers of the Indian Police Service in Burma. Among these there are 2 Burmans who hold substantive appointments as Superintendents of Police, and there are 3 more senior Burman officers who were officiating in these appointments. On the 1st January last there were also 2 more Burmans junior in the Service who were officiating in district charges. Altogether out of the 91 officers in the Indian Police Service in Burma, there are only 7 Burmans, 5 of whom are only holding officiating appointments as district superintendents.

(5) *Provincial Police Service*.—In the Provincial Police Service there are 43 permanent and 5 temporary Deputy Superintendents, of whom 26 and 3 respectively are Burmans. There are 2 Indians and all the rest are Europeans and Anglo-Indians or Anglo-Burmese. There are also 10 officiating Deputy Superintendents, of whom 6 are Burmans and 1 is an Indian.

(6) *Indian Agricultural Service*.—The officers of the Indian Agricultural Service in Burma are, with one exception, newly recruited officers from England. There are only two vacancies still to be filled, and some time must elapse before qualified Burmans will be found who are fitted to fill them. This is clear from an examination of the present Provincial Agricultural Service. The sanctioned cadre for this Service of Assistant Directors is 19, but only 4 of these vacancies have been filled up to the present, while there are 2 Indians outside the cadre on three years' contracts, one of these being employed as a research assistant in chemistry and the other as a lecturer in botany. These two Indians will, apparently, if they prove themselves capable, be appointed to the cadre of Assistant Directors in the absence of any qualified Burmese candidates.

(7) *Indian Veterinary Service*.—So far as this Service is concerned 6 appointments have been made to a cadre of 9 in the Provincial Agricultural Service. One of these officers is at present officiating temporarily in the Indian Veterinary Service. The 2 more senior men in the Provincial Veterinary Service are both Indians.

(8) *Indian Forest Service*.—The whole strength of the Service in Burma is 1 Chief Conservator of Forests, 9 Conservators and 109 Deputy and Assistant Conservators. Out of these 119 officers there are only 2 Burmans to be found, and they were recently promoted from the Provincial Service. This strength includes 8 forest engineers and there are some timber experts and assistants, all of whom were trained either in America or by European firms in Burma itself. For this latter class of work there are no Indians or Burmans at present available.

(9) *Provincial Forest Service*.—Apart from the Provincial Services, there are 4 Extra-Deputy Conservators of the old cadre. All of these belong to the domiciled community. In the Provincial Forest Service, known as the Burma Forest Service, the sanctioned cadre is 109, but there are only 69 officers at present appointed, of whom 23 are Burmans, or one-third of the total. Of these 23 all but 3 or 4 have been appointed since 1921, so that even in the Provincial Forest Service the entry of Burmans is quite

a recent departure. There is one Anglo-Burman, calling himself by an Indian name, in this Service.

(10) *Indian Educational Service*.—In this Service the whole cadre should be 37 officers, but 7 posts are vacant, and there are only 30 officers actually serving. Of these 30, 2 are Indians and 2 only are Burmans, the rest being Europeans.

(11) *Burma Educational Service*.—In the Burma Educational Service proper there are 41 posts. These are held by 2 Chinamen, 11 Indians and 12 Burmans, the rest being Anglo-Indians. Five Burmans are, however, officiating.

In the 28 Government High Schools, 6 headmasterships are held by Burmans and 2 by Indians, the remainder being held by Europeans and Anglo-Indians. Among the Professors and Lecturers of University College, Rangoon (the only Government College in Burma), out of a total of 37 there are 9 Indians and only 5 Burmans, and the Burmans have not yet progressed beyond the stage of Assistant Lecturers. The remaining 23 appointments are all held by British officers.

(12) *Indian Service of Engineers*.—There are altogether in the I.S.E. in Burma 86 officers, of whom 8 are Indians and 5 are Burmans. All these Indians and Burmans are still in the rank of Assistant Executive Engineers, although 2 or 3 of them occasionally officiate as Executive Engineers. There are 7 officers in the Sanitary Engineering branch, and among the Assistant Sanitary Engineers quite recently appointed are 1 Indian and 1 Burman. There are 45 temporary engineers in addition, of whom 12 are Indians and only 1 is a Burman.

(13) *Burma Engineering Service*.—Turning now to the Burma Engineering Service, the full strength ought to be 100, but up to January only 54 had been procurable. Of these 54, 34 were Indians and only 5 were Burmans.

There are still, survivors of the old upper subordinate service in a little class by themselves, 11 sub-engineers who are qualified as engineers. Of these 11, 5 are Indians and only 1 is a Burman.

Taking all these officers, they come to 203 in all, of whom 60 are Indians and only 13 are Burmans.

To take the Irrigation Branch only in the I.S.E., there are 3 Burmans and 7 Indians out of 23 officers in the Provincial or Burma Engineering Service. Of the 13 officers on the Irrigation side, 7 are Indians and 2 Burmans. Among the temporary engineers numbering 12, 5 are Indians and three are Burmans.

(14) *Medical Department*.—The total strength of the I.M.S. in Burma is 34, which includes 2 Indians and 1 Burman. There are 4 special appointments in connection with hospitals set apart for private practitioners, and 3 of these are held by Burmans, the fourth being a European. There are 4 special medical appointments called permanent civil surgeons, the survivors of a larger number. These 4 posts are now occupied by Indians, all the European members of this small local Service having retired. There are 58 civil and military assistant surgeons holding special charges. Of these 26 are Indians and 10 are Burmans. In the Port Health Dept. there are 4 officers, of whom 2 are Indians. Out of the 104 medical officers, therefore, 34 are Indians and only 14 are Burmans. The Civil List does not contain the sub-assistant surgeons, of whom there are over 200 in Burma, but the larger proportion of these appointments is held by Indians, for, as already stated, it is only in recent years that it has been possible to induce Burmans to enter the Rangoon Medical School.

(15) *Central Services*.—In the Central Services there are very few Burmans indeed, the reason being that men entering the Central Services, such as Customs, Posts and Telegraph, are liable to serve anywhere in India, and as Burmans are never anxious to serve in India they have no ambition to enter the Central Services in any numbers. In the Accounts Department there have been, however, 2 Burmans, who entered that Service many years ago, and, it may be added, distinguished themselves in it.

Generally, it may be said that the Burman is not over fond of routine work. In the districts the clerks are mainly Burmans, with some domiciled Europeans, Anglo-Indians and Anglo-Burmese, but at the Central Offices in Rangoon, such as the Secretariat, the Offices of the Accountant-General and of other heads of Departments Indian clerks largely preponderate. Local Post Offices are largely manned by Indian Sub-Postmasters, with European Postmasters in the larger places. There is a large Indian personnel in the Railways, but although great efforts have been made of late years to induce more Burmans to enter these offices and departments the success has not been very great.

7. It will be clear from the above analysis that as regards the progressive association of Burmans in the higher Services, however great may be our desire to fill them with Burmans up to the appointed ratio, the practical difficulty of finding qualified men will for a considerable time make it exceedingly difficult for this ratio to be reached. In the Indian Civil Service there might not be, perhaps, the same difficulty, for the Provincial and Subordinate Civil Services have been for many years past, since the annexation of Upper Burma, the almost close preserve of Burmans, the few educated men who were turned out at the schools and colleges having found no difficulty in obtaining appointments in the Subordinate Civil Service, from which they were able to rise to the Provincial Civil Service. But for some time to come the officers at the top of the Provincial Civil Service will be officers who have not the educational qualifications of the younger men. A great many of them do not know English at all; and many more had only reached standards like the fifth, sixth and seventh before they left school. Of the younger men there is now a considerable majority of graduates, and as the older men retire their place will be taken by successors with better education, though perhaps with not more practical ability than the older men, many of whom, I am glad to say, do work which will hold its own with the work done by the senior officers in the various Provincial Civil Services in India. I do not anticipate, therefore, that there will be much difficulty in supplying the quota of officers to hold superior charges from the ranks of the Provincial Services. But with the I.C.S. the case is somewhat different. It was only in 1923 that the first Burman succeeded in winning a place in the London examination; he has not yet joined his appointment in Burma. But as stated in the analysis above the only four Burmans entitled to write I.C.S. after their name were appointed by nomination. It is difficult to say to what extent Burmans will in future enter for the Allahabad examination for the I.C.S., even if that examination is held in compartments by Provinces, a scheme which has much to commend it and which is, indeed, essential in the case of Burma. It might be difficult to find qualified candidates since before a candidate can be selected in the Allahabad examination he must at least obtain qualifying marks. The number of Burmans who may hope to succeed in London in future is also somewhat problematical, for although Burmans are by no means lacking in capacity they are not so good in the examination room as the best candidates from Bengal, Madras and Bombay.

As the schools improve, the grounding in English is better, and the Rangoon University has time to develop its various courses, the supply of qualified Burmans will certainly increase; but in the meantime, in order to preserve the ratio fixed for India, the examination test may break down. At least this is a possibility which must be faced.

8. It so happens that a competitive test in Burma is a far better test for the public service than it is in India, for in India we have constantly to take precautions lest the more nimble witted candidates from the South should succeed in excluding candidates from the North. We have to provide, if possible, for a reasonable ratio in the service of Mahomedans, whose education, as a community, is more backward than that of Hindus.

We have to see that the landed gentry and martial races find some representatives in the Services. But in Burma there is no need for such differentiation in order to secure definite representation of the various classes. The Burmese student is not so fond of hard work as the Indian student, who frequently overworks himself, a complaint which is not common in Burma. The result is that the examination test in Burma is more calculated to bring to the front the boys who have the most grit and perseverance as well as those most gifted with brains. It would, therefore, be a great pity if the required ratio of Burmans in the I.C.S. had to be obtained by the process of nomination for want of successful candidates in the competitions in London and Allahabad. It is almost certain that such nominated candidates would have to be obtained from the ranks of the Provincial Civil Service, and it would certainly be a great temptation to Burmese students, and to their parents, not to incur the risks and expense of an education in England if the same prizes could be won by a much cheaper education in Burma and as the result of nomination.

9. Similar difficulties will result in the case of the Indian Police, but in that Service it is a matter of less moment whether candidates are procured by the road of examination or by the road of promotion from the Provincial Police Service. In fact, if examination tests fail to secure candidates for the Indian Police Service in Burma there is but slight objection to all the candidates for the Services being obtained from the ranks of Deputy Superintendents who added to a reasonable education the qualification of having discharged their duties well in that capacity.

10. In the case of the professional and technical services, the difficulties are very much greater. One may stretch a point when appointing young men to the Provincial Civil Services, or even to the I.C.S., if they have secured good degrees at the University, but one cannot appoint Burmans, or members of any other race, to be engineers, forest officers or doctors if they have not passed all the necessary professional tests after a thoroughly reliable training. As I have stated above in this note, every effort has been, and is being, made to equip Burma with institutions of its own where such professional training will be available, for it is useless to disguise the fact that the engineering, forest, and medical colleges in India do not attract the Burmese student. If he has to leave Burma at all for his education, both his parents and himself generally have their eye upon a training in Europe or America, and naturally this source of qualified Burmans is limited by the fact that not many Burmese parents are prepared to go to the great expense involved of sending their sons to Europe for a long course of training in these various professions.

11. A somewhat delicate question arises in connection with the manner in which the Burmese ratio in the Civil Services should be filled up in the event of qualified Burmans not being available in sufficient numbers. Indians find it difficult to realise that the Burmese themselves are averse from having these vacancies filled up by Indians. It is quite certain that if by a difference in the course of history Burma had been included in the British Empire before India, and that if a large number of Burmans became qualified in Western education in advance of Indians, the Indians would not have liked to have their country flooded by educated Burmans, and the converse is the case with Burma at the present time.

It is quite true that at the time of the annexation of Upper Burma, 1st January, 1887, when a large influx of British officers of all Services became an obvious necessity, the qualified subordinates in all these Services were only procurable from India, and there were numbers of Indians anxious and willing to take up these appointments. At that time the attitude of the Burmese people was one of some indifference. They had no particular desire for English education, they regarded government as one of the five necessary evils, with which the less you had to do the better, and they accepted its decrees and orders with resignation. As there were no Burmans with the necessary qualifications for all these professional and technical services, and

as Indians were imported to fill these posts, the Burmese were too indifferent to raise any objection. But of late years there has been such a rapid awakening in Burma in political circles, and even outside them, that the cry of Burma for the Burmese has penetrated even into the villages. Associations have sprung up all over the country for the stimulation of national aspirations, and these aspirations were greatly fostered by British officers themselves during the war when recruitment for newly formed Burmese regiments was carried on with great vigour and enthusiasm.

The cry of Burma for the Burmese has therefore come to stay, and although certain Burmese politicians may not be anxious for the moment to offend Indian politicians in Burma who have been assisting them in voicing their national aspirations, yet, at the same time, no one who knows the country can possibly affirm truthfully that an influx of Indians to fill Burman vacancies in the Services would be generally welcomed by the people of Burma. So far as the Services working in the reserved field are concerned, the Secretary of State will naturally be charged with filling the vacancies in these services by British or Burmese candidates, according as he may find possible, but in the case of the Services working in the transferred field it will be left to the Local Government, in this case the Governor acting with his Ministers, to fill the Services with suitable qualified candidates. But so far as the Indian Civil Service is concerned, the few Indians who were appointed in the past have either succeeded in obtaining a transfer back to India, or, if they remained, have never ceased to make efforts to obtain such a transfer, and, as already stated, there is only one of these now in the Burma Commission, so that, even under old conditions, the Government of India had accepted the Burma Governments representation that Indians should not in future be posted to the I.C.S. in Burma.

12. Greater difficulty will be felt in the engineering, forest and medical departments, but it is left to the Local Government to decide on the composition of these Services. A few years ago, when the question was discussed whether the Indian Forest Service should be trained in Europe or at Dehra Dun, the Burma Government expressed a preference for training in Europe, even if the rest of India preferred the Dehra Dun education. It was contended, and the contention, I think, holds good to this day, that the unpopularity of Dehra Dun with Burmans would militate against the supply of qualified Burmese candidates who would be more likely forthcoming if the training were conducted in Europe. It seems most probable that the Burma Government, with whom the decision will lie, will prefer to obtain its forest officers through the Secretary of State, even though they may be working in a transferred department. The forests of Burma cover an area of 100,000 square miles, an area larger than that of Great Britain, Bengal, or Bihar and Orissa. Up to the present only 20,000 square miles are reserved forests, but there are a great many unclassified forests, which will have to be reserved both in the interests of the Provincial revenue and for the benefit of the agricultural population.

Moreover, the forests in Burma are a magnificent asset to the country. The revenue is already 2½ crores per annum, and as time goes on may be expected to attain to double that amount. There are numerous valuable timbers which have still to be exploited, in addition to the large production of teak for which Burma is famous.

Under existing orders the percentage of direct recruitment of Burmans for the Indian Forest Service has been fixed at 25 for the period of 5 years from 1921, and in addition recruitment by promotion from the Provincial Forest Service into the All-India Service has been fixed at 12½ per cent. of the posts in the All-India Services. In Provinces where forests are still a reserved subject the British proportion in the proposals of the Report has been reduced to 25, provided always that the necessary Indian candidates are forthcoming. It will be, however, obviously impossible for the present to find sufficient Burmans for the 75 per cent. ratio, especially when it is remembered that up to the present they have shown no

enthusiasm for service in forests. The Burman who lives in the districts, and among or in the neighbourhood of the forests, makes an excellent forester, but the Burman who can pass the necessary educational tests does not generally care for the isolation and hardship of a forest officer's life.

The recent higher forest courses in Rangoon have been well filled, and surplus candidates could not be admitted, but it is by no means certain that all those who have put their names down for these courses and entered for them will persevere in their effort to a later stage. At any rate, the decision is left with the Government of Burma to obtain its qualified forest officers in the best way that it can, and the road is open to them if they so prefer it to obtain for their forest service the same class of candidate and by the same methods as Local Governments will employ in Provinces where forests are still reserved.

13. In the case of the Medical Department, the Government of Burma will, under the proposals of the Report indent for the prescribed number of officers from the R.A.M.C. (India), and it will have to decide how, having obtained the necessary number of British Officers, it is to find the rest. It will have the option of continuing to employ officers of the Indian Medical Department, *viz.*, military assistant surgeons of whom it is already employing some 19 officers, seven in charge of districts as civil surgeons.

The same liberty will be accorded to the Local Government in respect of the other services working in the transferred field and it will be open to the Governor and his Ministers to recruit Indians with scientific attainments when no Burmans are forthcoming ; or they may, if they prefer it, recruit British officers to fill vacancies in the same way as they have always been obtained through the Secretary of State, or by direct recruitment if they can secure competent recruits in that way.

(Signed)

REGINALD CRADDOCK.

*Dated 30th April,*  
1924.

## MINUTE BY SIR REGINALD CRADDOCK ON THE EMOLUMENTS OF THE SUPERIOR CIVIL SERVICES IN INDIA.

I have accepted, though with some reluctance, the scheme of improved emoluments for the All-India Services which is explained in the Report, for I recognise the great value of agreed proposals and the better chance of speedy acceptance by the various authorities concerned of recommendations which have the force of unanimity behind them. I recognise also that the scheme in the Report does afford a substantial measure of relief to the Services in respect of passages, remittances, pensions and in some other particulars, all of which, taken together, will lighten them of some of the heavy expenditure that now falls upon them owing to the changed conditions both in India and in England.

2. But my colleagues, Indian and British alike, have approved the proposal that I should include in an Appendix to the Report an explanation of the scheme which I laid before them, in case at a later period, if Indian finances improve, and savings due to increased Indianisation begin to accrue, some further amelioration of the emoluments of Englishmen serving in India may be found practicable. I accordingly submit my scheme for what it may be worth with such explanation as is necessary.

3. Immense pains were taken by Local Governments, the Government of India and the Secretary of State in devising the time-scales for the various Services which were announced during the years 1919-21. But owing to the facts that the process of revision began in 1917 before the rise in prices that was taking place in India could be properly appraised, that the Services were in the first instance dealt with one by one, that in 1920-21 the enormous rise in exchange took place which upset all calculations, that the principle of overseas pay was adopted after some time-scales had been announced, and that the amount of it was the subject of much debate, while the new idea of technical pay in the case of engineers trained in England was superimposed at a comparatively late date, it was inevitable that a great deal of tinkering and patching had to be employed, with the result that a comparison of the present time-scales of various Services shows irritating differences, and, indeed, a number of anomalies, between the different Services for which there is no explanation of substance. It is really impossible to justify annual increments of only Rs. 25 per mensem in the case of the Police as compared with increments of Rs. 50 in other Services. Indeed, the rate of annual increment in the Police is smaller in many instances than in some of the Provincial Services. It is impossible to justify a system under which such sister services as the Indian Service of Engineers and the Indian Forest Service chase each other up the time-scale, now one and now the other forging ahead. It is impossible also to hold that the Indian Agricultural Service should be Rs. 50 behind the Indian Educational Service. If really good men are to be attracted and maintained in contentment in any of these Services, they must be men with a good general education and of high character who have specialised in some particular branch of knowledge. There might be possible differences in market value in England between this or that profession according to the fluctuating supply and demand of the moment; but when once men so educated have been brought out for a life career in India, there is nothing in their style of living and their home expenditure, nor, indeed, in their relative usefulness to the country which can be weighed exactly by differences of Rs. 25, Rs. 50 or even Rs. 100 a month. Nor can it be alleged



that the prizes available to one Departmental Service can be on a much lesser scale than those available to another. In this matter exact similarity is not always attained ; but marked differences should be avoided. There also does not appear to be any sound justification for having many different Service periods at which overseas pay rises, and these differences have obviously been caused by difficulties in adjusting basic and total pay rather than by inherent differences.

The standard of pay which I put forward in my scheme for all the Departmental Services is drawn up with due reference to the various points noticed above.

4. The principle has been universally accepted that the Indian Civil Service as a premier service, namely, the one that has to discharge the widest responsibilities of all, should be paid on a higher scale than the other Services, all which are responsible only for the single department which is in their charge. But, if the Indian Civil Service, and in some respects the Indian Medical Service, be excluded, there is no solid reason why one Service should be paid any higher or any lower than the others. The Police have been paid at a lower scale than the rest for many years, though this was not so marked some 40 years ago ; but, as young British recruits come out at the school leaving age and have not had to go through an expensive University or technical or professional education, the lower rate of remuneration was thought to be justified. It is quite proper that boys of 20, who come out to learn their work in India, should not be paid quite so highly as young men who start at ages from 23 to 25, after an expensive course of training. But once these boys in the Police have reached the age of the young men of the other Services, there is no further reason for keeping up the differentiation. Even if their education, general or professional, is not comparable to that of their brother officers in the other Services, the responsibilities that they have to discharge, the unpopularity which is their lot, the risks and dangers that they have to face, may surely be taken as counter-balancing a cheaper initial education. There are officers in the ranks of the Police who can hold their own with any officers in India, and it is now more than ever essential that the Indian Police Service should contain the best material, British and Indian, and that it should be of the same class that enters the Army. If it is once conceded that the Police should be paid on the same scale as other Departmental Services, then this is an additional argument for paying these Services the same. I will now set out my scheme.

#### (A) *Basic Pay.*

5. During the three first years of the young Police officer's service, the basic pay is slightly increased so as to make it more attractive to the young Indian candidate. It is at present scarcely more attractive than many Provincial Services. On the other hand the overseas pay is retained at Rs. 125 for three years and is, I think, sufficient for boys of ages 20 to 23.

6. Except for this single deviation, the basic pay for all the Services other than the Indian Civil Service and the Indian Medical Service (which Services are separately considered), starts at the 4th year of the Police and the 1st year of the other Services, at Rs. 400 and rises to Rs. 1,400 in the 26th year of the Police and the 23rd year of the other Services. The increments are mostly Rs. 50 per mensem a year, with occasional pauses of one year. The maximum basic pay on the junior scale is Rs. 950, attained in the 15th year (Police 18th), though, of course, it is extremely improbable that any officer, unless inefficient, will be so long on the junior scale. The difference between the junior and senior scale is calculated to give an officer officiating in a superior post an increase of Rs. 150 over the pay of the junior scale. The technical pay in the Public Works Department is generally absorbed into the basic pay.

(B) *Overseas Pay.*

7. As regards overseas pay (again excepting the first three years of the Police) the rates which I have proposed are the same for all Services, including both the Indian Medical Service and the Indian Civil Service. It is impossible to give an absolutely exact age scale, but the approximate average age of each Service (Police excepted) is assumed at 24 for the 1st year's service (Police 4th year's service), and on that basis it is not likely to be out by more than a year either way, and the rates of overseas pay are adjusted as follows.

*Under 30, first six years of service (Police 4th—9th), Rs. 150.*

*It is reckoned that an officer will be married about 29 or 30, and in the 7th year (Police 10th) the overseas pay rises to Rs. 250.*

*At an approximate average age of 34, the 11th year of service (Police 14th) when a small family may be expected, the overseas pay is raised to Rs. 300.*

*At an approximate average age of 40, 17th year of service (Police 20th) when the children have to be educated in England the last rise of overseas pay up to Rs. 350 takes place.*

8. After full reflection I do not find it desirable to reduce Indian basic pay; if any All-India Services are closed to future entrants, and the work of the department transferred is carried out by Provincial Services, the Ministers concerned will doubtless fix the rates of pay. But so long as any Services are maintained as All-India Services, the basic pay must be decidedly higher than the normal rates of Provincial Services, and the discrepancy between the Indian and British official's pay in rupees must not be too large.

The maximum of Rs. 250 overseas pay hitherto sanctioned was on a very low scale as compared with the heavy expenditure entailed by home charges, but I have not seen my way to propose a rise above Rs. 350. This will, however, be accompanied by certain exchange benefits which I will proceed to describe.

(C) *Sterling Remittance Benefits.*

9. I have been, like many others, a consistent opponent of any differentiation between bachelors and married men; but the logic of events has compelled me to change my mind. There is a very general impression that the pay in the Services is fairly adequate for bachelors except in some of the lower paid Services; but there is abundant evidence that the married officers, especially those with children to be educated, are often in a state of penury. A Police officer, for example, aged 40, having a wife in England and two children to educate, would be receiving Rs. 1,300 a month. His wife and children in England will cost him £600 a year at a very moderate computation. He will have to remit Rs. 750 a month, leaving himself Rs. 550 to live on. By the time that he has paid income tax, provident fund deductions and an insurance premium, he will have less to live on in India than the latest joined recruit of 21 years of age. There are hundreds of cases in the Services like this, and the home charges are often larger than the £600 mentioned. It is obvious, therefore, that if an attempt is to be made to give really substantial benefits to the married officer which the bachelor is to share in, the bachelor will be overpaid and the State will be put to needless expense. My scheme therefore provides for overseas pay to be paid in sterling, or remitted, at 2s. to the rupee only in the case of married officers, and not in the case of bachelors or childless widowers. If an officer in the early years of his Service has a wife and family in India, he can derive the benefit of remitting his sterling overseas pay back to India at current rates if he chooses; but I cannot see any case for a bachelor being allowed to speculate in exchange at the cost of the State, and I consider that the rupee pay including overseas pay should amply suffice for the bachelor officer.

10. I have, however, a further concession to suggest which should be limited to officers actually having a child or children to educate in Europe, namely, that he should be allowed to remit at 2s. to the rupee out of his ordinary pay a sum equivalent to half his overseas pay. The reasons for this proposal are :—

- (1) To avoid making too great a difference between Indian basic pay and the total pay drawn by British officers the maximum of overseas pay proposed by me is Rs. 350 which converted at 2s. to the rupee is still not adequate to meet the heavy expenses of a young family at school or college in England.
- (2) That in the interests of the State any extra relief granted should be rigidly restricted to the actual cases where need is felt.
- (3) That it is most desirable that the State should do nothing to discourage either the bringing into existence of small families or the proper education of the children, for under present circumstances so many families are content with having one child only, that the class which have supplied officers to the Army and to the Civil Services in India is likely to diminish and with them all the traditional hereditary connections with India which have been so valuable in the past. It is very necessary that officers in the Indian Services should not be any longer in the position of discouraging their sons from entering on an Indian career.

To make clear the improvement in emoluments which this scheme of remittances of Rs. 10 to the pound confers, I put down certain figures :—

Overseas pay, Rs. 150 at 1s. 4d.	=	£120	a year.
„ 2s.	=	£180	„
Benefit	=	£60	„
„ „ Rs. 250 at 1s. 4d.	=	£200	„
„ 2s.	=	£300	„
Benefit	=	£100	„
„ „ Rs. 300 at 1s. 4d.	=	£240	„
„ 2s.	=	£360	„
Benefit	=	£120	„
„ „ Rs. 350 at 1s. 4d.	=	£280	„
„ 2s.	=	£420	„
Benefit	=	£140	„

All married officers would enjoy these benefits over and above the rupee pay, at the following approximate average ages :—

Ages below 30 ..	..	..	£ 60 per annum.
„ 30 to 33..	..	..	£ 100 „
„ 34 to 39..	..	..	£ 120 „
„ 40 and over	..	..	£ 140 „

These are equivalent to a further increase of rupee overseas pay if exchange were at 1s. 4d. of Rs. 75, Rs. 125, Rs. 150 and Rs. 175 per mensem respectively.

The additional benefits recommended for officers having a child or children in Europe would be half these amounts in addition, making a total benefit of £150, £180 and £210 when the overseas pay is Rs. 250, Rs. 300 and Rs. 350 respectively (there are not likely to be officers below 30 having children being educated in England. If a stray case should occur the total benefit will be £90). An officer on Rs. 1,300 at age 35, having two children being educated in England costing him £480 a year, would now be remitting Rs. 600 a month leaving himself only Rs. 700 to maintain himself and his wife in India. He would, under this scheme, be drawing overseas pay of Rs. 300 instead of Rs. 250 at present, and he would be entitled to remit Rs. 450 at 2s. to the rupee. He would thus only require to remit Rs. 4,800 a year or Rs. 400 a month instead of Rs. 600, and he would be entitled to remit another Rs. 50 a month, worth £60 a year instead of £40. At the age

of 40 his pay would Rs. 1,500, and he could remit Rs. 525 at 2s., producing £52 10s. 0d. a month or £630 a year, leaving himself over Rs. 900 a month to live on in India.

11. Apart from the increase of Rs. 100 in the overseas pay which is common to all officers, the extra cost to Government would be equivalent to Rs. 175, plus Rs. 87½ = Rs. 262½ per mensem, but that is the maximum liability of the State for any officer, and only when the rupee is at 1s. 4d. If the rupee rises above this, the State gains by the rise. This maximum liability is only incurred in the case of officers who are 40 years old, and then only if they have children being educated in Europe. All these remittance benefits would appear in the exchange accounts of the High Commissioner. They would fluctuate with the fluctuations of exchange, and vary with the varying circumstances of the officer, so that they could not be shown in rupees on the Civil Lists. I now proceed to comment upon the various Services as affected by my scheme.

#### INDIAN MEDICAL SERVICE.

12. This Service has been treated and must continue to be treated by itself, because of its connection with the Army. If, as is recommended in the Report, the Indian Medical Service is replaced for future recruits by officers from a Royal Army Medical Corps (in India), the scale of salaries would naturally be those of the Indian Medical Service. It is necessary that this Service should be attractive, and although private practice continues, it is much less than it used to be, while in the case of prize appointments there is likely to be greater competition in the future.

13. The pay of this Service is distributed by Army rank. A comparison of the pay sanctioned in 1920 with my new scale for purely Civil Departmental Services and with the overseas pay revised as in my scheme, shows that for the first nine years the Indian Medical Service scale is slightly better than the standard, and the same occurs from the twenty-first year onwards when the officer attains the rank of a Lieutenant-Colonel. I think that on the whole it is fair to count the Captain with the junior scale and the Major with the senior scale. The weak point in the present scale seems to me the small addition to pay when an officer is first promoted to Major's rank. If Rs. 100 be added to the basic scale of the Major's pay for the first two years, Rs. 150 in the third year, nothing in the fourth, and Rs. 50 for the next two, and if overseas pay is fixed according to the standard I have proposed, this will, without altering much the general scheme of the basic scale, give required relief in the middle married years and prevent any grievance by comparison with the other Services. It merely means bringing in the rise to Rs. 1,100 on the present scale one year earlier. Once an officer has been a Lieutenant-Colonel for three years his pay compares with the selection grades of other Services.

The comparison for these particular years is as follows :—

Rank.	Present.			Proposed.			Compare standard rate.
	Basic.	Over-seas Pay.	Total.	Basic.	Over-seas Pay.	Total.	
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Major, 13th	950	250	1,200	1,050	300	1,350	1,350
" 14th	950	250	1,200	1,050	300	1,350	1,350
" 15th	950	250	1,200	1,100	300	1,400	1,400
" 16th	1,100	250	1,350	1,100	300	1,400	1,400
" 17th	1,100	250	1,350	1,150	350	1,500	1,500
" 18th	1,100	250	1,350	1,150	350	1,500	1,500
" 19th	1,250	250	1,500	1,250	350	1,600	1,550
" 20th	1,250	250	1,500	1,250	350	1,600	1,600

In effect the Major's basic pay will rise every two years instead of every three. Except for this I propose no other change in the basic pay of the Indian Medical Service.

The subsequent stages will be :—

			<i>Basic.</i>	<i>Overseas Pay.</i>	<i>Total.</i>
			<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>
Lieutenant-Colonel, 24th	..	..	1,600	350	1,950
„ „ 25th	..	..	1,600	350	1,950
„ „ 26th	..	..	1,700	350	2,050
Lieutenant-Colonel on select list	..	..	1,850	350	2,200

#### INDIAN CIVIL SERVICE.

14. The Indian Civil Service has always been paid more highly than the uncontracted Services so called, but 40 years ago the disparity was much greater than it is at present, and in the revisions of 1919 to 1921 the Indian Civil Service were given much less than the other Services. Owing to the grade system which was then superseded by the time-scale, it is exceedingly difficult to estimate the exact percentage of increase which the time-scale gave, because on the graded system, when there was no marked block, an officer got windfalls by acting two grades higher than his permanent one for short periods. It was thought when the time-scale was introduced that it would raise general pay by about 15 per cent., but later calculations have shown that the increase was actually not more than 8 per cent. Probably 10 per cent. would be an outside estimate. Even now, however, the bachelor in the Indian Civil Service is not at all badly off. His ordinary pay rises on a time-scale from Rs. 600 to Rs. 2,500, and he has many appointments open to him while he is still on the time-scale carrying allowances of Rs. 150 to Rs. 250 a month. Of appointments above the time-scale there are also more carrying higher pay than in other Services. Besides Commissioners of Division in all Provinces except Madras (where the time-scale is higher) there are such appointments as Financial Commissionerships, Members of Boards of Revenue, Judicial appointments and numerous appointments under the Government of India and in the Government of India Secretariat. In all the circumstances I feel that, so far as the time-scale is concerned, basic pay does not require much change. But the Service should receive exactly the same benefits in regard to overseas pay and exchange advantages as are accorded to all the Services. The rupee value of these overseas benefits represents not more than 4 per cent. increase on the present time-scale, but the sterling benefits will be substantial in the case of all married officers, and will raise the advantage on the time-scale to about 14 per cent.

15. There are, however, a few slight adjustments in the basic pay that I have to suggest. In the fourth year junior scale I make the total pay Rs. 800 a year only. The young officer is beginning to do very valuable work in charge of a sub-division, and under the old graded system he began to act in higher grades of Rs. 900 and sometimes even Rs. 1,000 at this stage in his service. I therefore propose the following small changes :—

<i>Year.</i>	<i>Present.</i>			<i>Proposed.</i>		
	<i>Basic.</i>	<i>Overseas</i>	<i>Total.</i>	<i>Basic.</i>	<i>Overseas</i>	<i>Total.</i>
	<i>Pay.</i>			<i>Pay.</i>		
	<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>
4th .. ..	600	150	750	650	150	800
5th .. ..	650	150	800	650	150	800
6th .. ..	700	150	850	750	150	900

In the senior scale, again in the 6th year, I would increase the basic pay by Rs. 50, making it Rs. 1,100 instead of Rs. 1,050, or total pay Rs. 1,250 instead of Rs. 1,200. This corresponds with the increase in the junior scale in the 6th year. In the 10th and 12th years I get rid of the Rs. 75 increase,

and these years will compare as follows, the overseas pay being revised as in my scheme.

Year.	Present.			Proposed.		
	Basic.	Overseas	Total.	Basic.	Overseas	Total.
	Pay.			Pay.		
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
9th . . .	1,200	200	1,400	1,200	250	1,450
10th . . .	1,275	200	1,475	1,300	250	1,550
11th . . .	1,350	200	1,550	1,350	300	1,650
12th . . .	1,425	250	1,675	1,450	300	1,750

Lastly, in the 19th and 20th years, I propose to fix the basic pay at Rs. 2,150 which will, with the Rs. 350 overseas pay make pay for the 19th, 20th and 21st years an even sum of Rs. 2,500.

The comparison will be—

Year.	Present.			Proposed.		
	Basic.	Overseas	Total.	Basic.	Overseas	Total.
	Pay.			Pay.		
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
17th . . .	1,900	250	2,150	1,900	350	2,250
18th . . .	2,000	250	2,250	2,000	350	2,350
19th . . .	2,050	250	2,300	2,150	350	2,500
20th . . .	2,100	250	2,350	2,150	350	2,500
21st . . .	2,150	250	2,400	2,150	350	2,500

A Collector used to jump from Rs. 1,800 to Rs. 2,250 on the graded system and frequently officiated on the higher pay for quite long periods. In the revision of pay of 1919 to 1920 the addition of overseas pay of Rs. 250 raised the Rs. 1,800 to Rs. 2,050 and the Rs. 2,250 to Rs. 2,500, but it takes an officer six years to rise from Rs. 2,000 to Rs. 2,500. Hence I propose a quicker rise with a pause. All these adjustments though helpful to the officer concerned in these particular years only cause the basic pay for the whole period to be increased by 1 per cent.

#### RESULT OF APPLICATION OF PROPOSALS.

16. The result of these proposals as affecting the Civil Services is as follows :—

Service.	Increase per cent.		
	Basic Pay.	Overseas Pay.	Total.
	+	+	+
I. C. S. . .	1 per cent.	20.7 per cent.	4.4 per cent.
I. M. S. . .	2.1 per cent.	26.8 per cent.	6.6 per cent.
I. P. S. . .	11.5 per cent.	19.1 per cent.	13.1 per cent.
I. S. E. . .	4.5 per cent.	25.5 per cent.	8.2 per cent.
I. F. S. . .	7.9 per cent.	23 per cent.	10.9 per cent.
I. E. S. . .	5.6 per cent.	20.5 per cent.	8.4 per cent.
I. A. S. and )	12.3 per cent.	20.6 per cent.	14 per cent.
I. V. S. . }			

The Indian Civil Service stands alone. The Indian Medical Service is not quite on the same scale because of the complication of military rank. The other Services are all adjusted to a single standard and receive exactly the same pay except (for the first three years) the Police. The Police 4th year counts with the 1st year of the other Services and the percentage in their case is calculated on 26 years as against 23 years in respect of the other Services. All these Services are given in my scheme exactly the same overseas pay at the same approximate ages. In the case of the Indian Medical Service the total of monthly pay during the 23 years is only Rs. 450 above the standard, which is due to the small adjustments which I have made in the rank of Major. The calculations take these up to the

completion of three years as Lieutenant-Colonel. The higher pay that they receive after that date may be taken to correspond with the selection grades and lower administrative posts in other Services. The largest rises in basic pay occur in the case of the Police, who are most underpaid, and the Indian Agricultural Service and the Indian Veterinary Service. In the case of these two latter Services they are at present kept a year or so behind the Indian Educational Service for no reason that I have been able to ascertain. One special reason for the increase in the basic pay of these Services as well as the Indian Educational Service, and to some extent the Indian Forest Service, is that they have no separate junior and senior scales, and therefore do not receive the advantage of a rise from the junior to the senior scale which the other Services enjoy. I have provided for this in my scheme in the 9th year on the general assumption that an officer holds a superior post from about that period of his service. There is no special concession to these Services in giving them that jump then, because, as a matter of fact, these officers are holding superior posts even before that date. In the case of the Indian Medical Service the jump occurs when the officer is promoted to the rank of Major.

Improvements in the basic pay in the Indian Police Service, the Indian Agricultural Service, the Indian Veterinary Service, and the Indian Forest Service, are also required to make these Services relatively more attractive to Indians. In the Indian Educational Service this is not necessary, but the rise in the basis pay of that Service will be only 5.6 per cent, and occurs, for the reasons that I have explained, between the 9th and 15th years. The professions which are most popular with young Indians are those connected with law, education, accounts, engineering, and medicine. The first four do not necessarily involve an expensive education in England, but in medicine English training is most expedient. In the case of Forests, Agriculture and Veterinary, British degrees are essential, but there is a great deal of toil and exposure involved in these Services and even if Pusa, Dehra Dun and Muktesar develop further, these Services will still not be so attractive as the others. The Police require no special education, but it is an unpopular Service involving risks and exposure, besides special liability to false charges and consistent abuse.

In the revised scale I have made an endeavour to level up prospects and promotion in all the Services, so that any inherent unwillingness to enter any particular Service may not be accentuated by lower rates of pay, which, in the East, carry a concomitant stigma that one Service is inferior to another in status.

17. In respect of the Services which are to be provincialised if our recommendations are accepted, the scale in the younger years may seem to be theoretical only, but all local Governments may not adopt the same policy at the same time, and it is exceedingly doubtful whether they will obtain British recruits on lower terms than those on which existing British members of these Services were recruited. Even if the difficulty is met by the complete cessation of British recruitment in future, the Central Government may still require some, and in any case such tables must necessarily be complete in themselves. I attach to this minute scales for the Indian Civil Service, the Indian Medical Service and the standard scale for all the other All-India Services; I have also, to save mistakes, compiled tables for each of these latter which will show at a glance how the pay of each officer will be affected each year if the standard should be at any time adopted.

18. The figures in paragraph 16 show the percentage improvement in rupee pay of all the Services for 23 years (Police 26 years) which bring them from the bottom to the top of the time-scale. This will be enjoyed by everybody—married and bachelors alike. The further percentage improvement which remittances at favourable exchange adds to the

married officer cannot be calculated with equal precision, but if it be assumed that the average officer is married at 30, when his overseas pay rises to Rs. 250, and that from the age of 40 his children are being educated in England, the benefits can be calculated with rough approximation. The case of those who married at an earlier period can be set off against those who are married later than the ages mentioned, and against those who have no family being educated in England.

Calculated in this way, from age 30 to age 33 the ordinary exchange benefit will be the equivalent of Rs. 125 per mensem; from age 34 to 39 Rs. 150 per mensem, and from age 40 to end of the time scale (age 46) Rs. 262 8a. 0p. per mensem. This adds to the monthly pay totals of these years of service

4 years at Rs. 125	= Rs. 500
6 years at Rs. 150	= Rs. 900
7 years at Rs. 262½	= Rs. 1,837½
Total	= Rs. 3,237½

Now the monthly totals drawn by the various Services at the present time for 23 years (Police 26 years) are as follows :—

Indian Civil Service .. .. .	Rs. 36,350
Indian Police Service .. .. .	Rs. 26,125
Indian Service of Engineers .. .. .	Rs. 25,425
Indian Forest Service .. .. .	Rs. 25,450
Indian Agricultural Service } .. .. .	Rs. 24,200
Indian Veterinary Service }	
Indian Medical Service .. .. .	Rs. 26,250

The percentage increases which these exchange benefits will give to these Services will be :—

	Per cent.
Indian Civil Service .. .. .	+ 8.9
Indian Police Service .. .. .	+ 12.4
Indian Service of Engineers .. .. .	+ 12.7
Indian Forest Service .. .. .	+ 13
Indian Educational Service .. .. .	+ 12.7
Indian Agricultural Service .. .. .	+ 13.3
Indian Veterinary Service .. .. .	
Indian Medical Service .. .. .	+ 12.3

If these percentages are added to those shown in paragraph 16 above, then the total increases in emoluments during the time-scale period under my scheme would be :—

		Percentage.		
		Pay.	Exchange	Benefit.
I.C.S.	.. ..	4.4	+	8.9 = 13.3
I.M.S.	.. ..	6.6	+	12.3 = 18.9
I.P.S.	.. ..	13.1	+	12.4 = 25.5
I.S.E.	.. ..	8.2	+	12.7 = 20.9
I.F.S.	.. ..	10.9	+	13 = 23.9
I.E.S.	.. ..	8.4	+	12.7 = 21.1
I.A.S.	} ..	14	+	12.3 = 26.3
I.V.S.	}			

19. In order to make it clear that the Police proposals are really favourable by comparison, I show what this increase would be if the first three years were eliminated altogether. Their monthly totals of emoluments from the 4th to the 26th year are Rs. 24,700, and their increase in pay during these years amounts to a monthly total of Rs. 3,350, or 13½ per cent., and the exchange benefits calculated on this sum are 13.1 per cent. or a total rise of 26.6 per cent.

20. I may add that in calculating the emoluments of the various Services which have a junior and senior scale, I have followed the generally accepted method of adding together the first eight years of the junior scale and the 9th to the 23rd year of the senior scale.



## APPOINTMENTS ABOVE THE TIME-SCALE.

21. My British Colleagues, with whom I am in agreement, propose to give to the Commissioner as well as to all officers in all departments above the time-scale whose emoluments are not fixed by statute the same advantage as will accrue in respect of sterling exchange benefits to the senior officers on the time-scale. This is the equivalent of their being allowed to remit Rs. 400 out of their ordinary pay at 2s. to the rupee. It is equal to a rupee equivalent of Rs. 200 a month. (Rs. 4,800 a year = £480 as compared with £320, a benefit of £160 per annum = Rs. 2,400 = Rs. 200 a month at the rate of 1s. 4d.). This proposal, though consonant with the lower degree of relief to which I have assented as a part of the agreed scheme, is naturally not in accord with the enlarged scheme which I have, with their approval, put forward as a desirable one if later on financial conditions should improve sufficiently to warrant a more liberal measure of relief, and all the subsequent observations on the subject of appointments above the time-scale in all the services must be regarded as part of the latter scheme, and not as indicating an intention on my part to resile from my acceptance of the proposal of my British colleagues.

## INDIAN CIVIL SERVICE.

22. Commissioners receive Rs. 3,000 a month. It was a reasonable sum some years ago, but if it is treated as basic pay it is obviously inadequate by comparison with the highest pay and exchange benefits of the senior Collector. That officer will receive, under my scheme, in rupees Rs. 2,600 a month, of which, if he is married, he will be able to convert Rs. 350 into sterling at 2s. to the rupee, a benefit equivalent to Rs. 175 a month when the current rate of exchange is 1s. 4d., and if he has children being educated in Europe another Rs. 87½ a month—on further remittance equal to half his overseas pay. In other words, unless similar benefits are given to the Commissioner, he will draw Rs. 3,000 as against Rs. 2,862½ a month, representing the total emoluments of the senior married Collector—a paltry addition of Rs. 137½ a month, while an Indian brother officer not in receipt of overseas pay would have his pay raised on his appointment to a Commissionership from Rs. 2,250 a month to Rs. 3,000, or by Rs. 750 a month.

I propose to recognise the special position of the Commissioner by fixing his pay at Rs. 3,250, a rate which was, indeed, suggested by the Government of India. I prefer this to the device of a sumptuary allowance which has been recommended in some quarters. A scheme of sumptuary allowances would be very difficult to adjust in practice. Although it is possible to differentiate extremes, a place that is very expensive from a place that is by comparison cheap, there are so many intermediate degrees of expensiveness that if a few places be selected as carrying a sumptuary allowance there would be constant claims for such allowances to be extended from this division to that which might be difficult to resist. It is far better, therefore, to make an addition to the pay, recognising that a Commissioner has social obligations which involve upon him rather higher expenditure than falls upon the Head of a Department. Disparity between the Indian promoted from Rs. 2,250 to Rs. 3,250, and his British colleague promoted from Rs. 2,600 to Rs. 3,250 will be large, but it will be a long time before Indian members of the Indian Civil Service not in receipt of overseas pay will reach the rank of Commissioner, and it is clear that the Commissioner should be given the same exchange benefits as the Collector, even though none of his pay is shown as overseas pay.

23. As regards the other appointments above the time-scale, e.g., Chief Secretary, Member of Board of Revenue, Financial Commissioner and, on the judicial side, Judicial Commissioners, Additional Judicial Commissioners and Senior Judges, I do not, with one exception, suggest any increase in the basic pay. But all these officers should receive exchange

remittance benefits at the maximum rate if they are qualified for that by marriage or by having children under education in Europe. The one exception to which I have referred above is that of the Judicial Commissioner. If he presides over a Court (including himself) of three or more Judges, he should certainly be paid the pay of a Puisne Judge of a High Court. Now that Chief Courts have disappeared from India it may no longer be worth while to revive them, but the Judicial Commissioners of the Central Provinces and Berar, of Oudh, and Sind should certainly be paid Rs. 4,000 a month, and receive the exchange remittance benefits to which they are entitled.

As regards High Court Judges, my British colleagues have excluded them from remittance benefits on the ground that as their remuneration is fixed by Statute, no such benefits can legally be given to them. In this belief I have concurred in this proposal ; but in the scheme which I have submitted I would not exclude them unless the law forbids.

#### INDIAN MEDICAL SERVICE.

24. The appointments above the time-scale, or distinct from it, are numerous and the pay was recently fixed ; but they should carry the remittance privilege that is common to all. The Lieutenant-Colonels on the selected list goes up to Rs. 2,200 under my proposals, and I do not propose to alter the basic pay of these appointments. All of them, if married, will receive the equivalent of Rs. 175 a month, and those with children being educated in Europe the equivalent of Rs. 262½ with exchange at 1s. 4d.

#### OTHER DEPARTMENTAL SERVICES.

25. These differ *inter se* according as they contain lower administrative posts, or selection grades, or both. The former appointments exist in the Police (Deputy Inspectors-General), in the Forests (Conservators) and in the Public Works (Superintending Engineers), while the Police have a selection grade besides ; the Indian Educational Service a junior and senior selection grade ; and the Indian Agricultural Service and Indian Veterinary Service a junior selection grade. The junior selection grades in the Indian Educational Service, and those of the Indian Agricultural Service and the Indian Veterinary Service will, under my scheme, be merged in the time-scale.

26. For the Police I propose a selection grade of—

<i>Basic Pay.</i>	<i>Overseas Pay.</i>	<i>Total.</i>
<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>
1,600	350	1,950

or Rs. 200 above the time-scale. In the case of the Indian Service of Engineers and the Indian Forest Service, where there are more Superintending Engineers and Conservators than there are Deputy Inspectors-General in the Police, there is no similar selection grade above the time-scale. For all these lower administrative posts, which are now paid at Rs. 1,750—100—2,150, I would substitute a fixed pay of Rs. 2,200. It will be Rs. 250 above the selection pay of a senior Superintendent of Police and Rs. 450 above the top of the ordinary time-scale. It will also be the same as that of a Lieutenant-Colonel, Indian Medical Service, on the selected list. These appointments must necessarily carry the same remittance benefits as are enjoyed by the officers at the top of the time-scale.

27. As regards the higher selection grade of the Indian Educational Service the present scale is—

<i>Basic.</i>	<i>Overseas Pay.</i>	<i>Total.</i>
<i>Rs.</i>	<i>Rs.</i>	<i>Rs.</i>
1,550	250	1,800
1,650	250	1,900
1,750	250	2,000

The rising of the overseas pay to Rs. 350 will raise this scale to Rs. 2,100 maximum. As the incumbents of the posts do not, as a matter of fact, hold more responsible charges, this increase should be sufficient. It will, of course, carry the remittance benefits when the officer is married or has children being educated in Europe.

28. I do not know any reason why the Indian Agricultural Service and the Indian Veterinary Service should not have been given a similar senior time-scale though the appointments on it may be fewer in proportion to the smaller strength of these Services. I think they should now receive the same benefit.

29. I note here that the absorption of the junior selection grade in the time-scale in the case of these three Services has the effect of a slight reduction in the basic pay. But I can see no reason why the Indian incumbent of these posts should be better paid than senior officers of the other Services.

#### HEADS OF DEPARTMENTS.

##### *Police.*

30. The Commissioners of Police, Bombay and Calcutta, receive salaries of Rs. 2,000—100—2,500. As the pay of Deputy Inspectors-General is raised in my scheme they should certainly receive initial pay at least as high. But these posts are of great responsibility, and I consider them to be deserving of a fixed pay of Rs. 2,500, with full exchange remittance privileges. The Commissioner of Police, Rangoon, should be paid as a Deputy Inspector-General and with the same exchange privileges.

Inspectors-General are paid—

	Rs.	Rs.	Rs.
7 on	2,500—125—3,000		
1 on	2,250—125—2,750		
2 on	2,250—125—2,500		

I would give them their maximum as fixed pay, with full remittance privileges. I do not consider that their social obligations are as heavy as those of a Commissioner of a Division, otherwise I would have recommended them in the seven largest Provinces the same pay as I have recommended for a Commissioner.

##### INDIAN SERVICE OF ENGINEERS AND INDIAN FOREST SERVICE.

31. Chief Engineers are paid at present Rs. 2,750—125—3,000 and Chief Conservators Rs. 2,500—125—2,750. I would give both these Heads of Departments a fixed pay of Rs. 3,000, with full remittance privileges when qualified. They are very important services and the prizes should not differ *inter se*.

##### INDIAN EDUCATIONAL SERVICE.

32. The pay of Directors of Public Instruction was liberally increased at the last revision. There are now—

	Rs.	Rs.	Rs.
3 on	2,500—100—3,000		
4 on	2,250—100—2,750		
1 on	2,000—100—2,500		
1 on	1,750—50—2,000		
1 on	1,500—50—1,750		

In the case of the first eight I would give fixed pay at their present maximum rates. In the case of the other two with reference to the time-scale and the selection grade as it would be revised under my scheme, the lowest possible pay is Rs. 2,200 the same as that proposed for Deputy Inspectors-General of Police, Superintending Engineers and Conservators of Forests, with whom they may properly rank.

## INDIAN AGRICULTURAL SERVICE.

33. The Director of Agriculture controls a smaller superior and inferior staff than the Heads of the other Departments mentioned, but his present pay of Rs. 2,000, rising by Rs. 50 to Rs. 2,250, is small. If he is paid the same as a Director of Public Instruction in the smaller Provinces, he will not be overpaid. I recommend a fixed pay of Rs. 2,500, with all usual remittance privileges, if qualified.

## INDIAN VETERINARY SERVICE.

34. There is no similar Head of Department in the Indian Veterinary Service, but a senior officer called the Veterinary Adviser to the Local Government is given an allowance of Rs. 150 a month. There is really no prize appointment in this Service at all. It is impossible for a Veterinary Superintendent holding one of several circles to keep proper supervision over the other circles in addition to managing his own as a sort of "*primus inter pares*." I would fix the pay of a Veterinary Adviser or Chief Veterinary Superintendent at Rs. 2,250 in the smaller Provinces as judged by veterinary work, and Rs. 2,500 in the larger ones. They will, of course, be entitled on the same grounds to the usual remittance privileges.

35. There are a few special appointments with the Government of India which are held by officers of these Services, e.g., Inspectors-General of Forests, pay Rs. 3,250, Agricultural Adviser, pay Rs. 2,750. These officers should receive remittance privileges as granted in all supertime-scale appointments. I should very much commend the advisability of the Government of India restoring the appointment of Veterinary Adviser to itself on the same pay and remittance privileges as the Agricultural Adviser.

36. In respect of all the higher posts, the practice of incremental salaries is of comparatively recent introduction; the incremental salary on a time-scale for the ordinary posts which are likely to be held by officers for a large number of years is a necessary device for securing even and regular promotion, but in a high selection post there appears to be nothing to be said in favour of it. There are many cases in which promotion to the Headship of a Department only comes to an officer so late that he is time-expired before he can receive the full pay. It is doubtless more economical for Government, but the practice is not followed in such appointments as those of Commissioners, Financial Commissioners, Secretaries, Members of Boards of Revenue, Judgeships of High Courts and other high judicial appointments, and I do not think that it should be applied in the case of all these Headships of Departments. Even if in some cases the officer is appointed Head of a Department at an earlier age than is usual, it is clear that he must have been very specially selected for the post, and there is no reason why he should not receive the full pay.

37. I have not been able to make any exact estimates of the cost of my scheme of salaries as so many factors enter into the calculation, namely, the relative number of officers at different periods of service, the number of bachelors and childless widowers, the number of Indians and Europeans, but taking the time-scale only the percentage increases in basic pay are inconsiderable (*vide* paragraph 16) and the larger Services receive the least increase.

The present and proposed basic pay of an officer of the Services for 23 years (Police 26 years) is as follows:—

	Present.	Proposed.	Increase.
	Rs.	Rs.	Rs.
Indian Civil Service ..	31,500	31,800	300
Indian Medical Service ..	21,400	21,850	450
Indian Police Service ..	20,650	23,025	2,375
Indian Service of Engineers	20,525	21,450	925
Indian Forest Service ..	19,875	21,450	1,575
Indian Educational Service	20,350	21,450	1,100
Indian Agricultural Service }	19,100	21,450	2,350
Indian Veterinary Service }			

The increase multiplied by 12 and divided by 23 (Police 26) gives the annual cost of these increases in the various services. The results are :—

					<i>Annual cost per officer of increase in basic pay.</i>
					<i>Rs.</i>
Indian Civil Service	..	..	..	..	156
Indian Medical Service	..	..	..	..	234
Indian Police Service	..	..	..	..	1,134
Indian Service of Engineers	..	..	..	..	482
Indian Forest Service	..	..	..	..	821
Indian Educational Service	..	..	..	..	530
Indian Agricultural Service	..	..	..	}	1,226
Indian Veterinary Service	..	..	..		

The Indian Civil Service and the Indian Medical Service together account for half the total of officers, the Indian Agricultural Service and the Indian Veterinary Service are few in number, and I do not think that the cost to Government of the increase in basic pay of all these Services taken together is likely to exceed Rs. 600 per annum. I should assume the total cost at 20 lakhs

38. The average addition to the overseas pay in all the Services for 23 years will be the same, namely, about Rs. 1,150 multiplied by 12 = Rs. 13,800 in 23 years, an annual average of Rs. 600. It is estimated that the cost of the concessions that we have recommended in regard to passages will be Rs. 50 a month, or for all entitled Europeans in all the Services, central as well as All-India, Rs. 25 lakhs a year. The rupee additions to overseas pay in my scheme will therefore cost the same, for they, too, average out at Rs. 50 per mensem.

The exchange concessions in my scheme when at a maximum, namely, when exchange is 1s. 4d. add 50 per cent. to the total overseas pay. The total overseas pay (monthly totals) for an officer is Rs. 6,150 which, multiplied by 12, equals Rs. 73,800 over the 23 years of service included in the time-scale. The average is Rs. 3,208 per annum, equals Rs. 267 per mensem, and 50 per cent. of this will be Rs. 134 per mensem, but 10 per cent. must be deducted for bachelors and childless widowers and a growing percentage for Indian officers in the Service. I doubt whether the concession will cost Government more than Rs. 100 monthly for each officer or, say 50 lakhs.

39. The additional concession for officers having children educated in England would be equal to half the cost of the last concession if all officers fell within this category. But with bachelors, childless couples, Indian officers and officers who marry late to be allowed for, the cost of the concession to Government will be much reduced, and also in any case the concession will not be operative until an officer is about 40 years old. I should estimate that 20 lakhs a year would easily cover it.

The rough approximate estimate of my scheme is therefore :—

Increased basic pay of All-India Services only	20 lakhs a year.
Increased overseas pay of all Services ..	25 " "
Exchange remittance benefit all Services ..	50 " "
Additions for officers having children being educated in Europe .. .. .	20 " "

40. These estimates are necessarily rough, and they do not take into consideration the increase in basic pay of the appointments above the time-scale though overseas pay and remittance concessions have been included. But time does not permit of my working out detailed estimates and the officers concerned are not numerous.

## PENSIONS.

41. I have very few words to say on the subject. I recognise with regret that it is not possible to give any relief in regard to the pensions of persons already on the retired list, of whom I am one myself. No government can reopen one class of pensions without reopening all, and if any existing pensioners were to be given an increase in his pension on the grounds of increased cost of living, every pensioner in England and India could claim a similar increase no matter when he retired. As regards the pensions of those who retire in future, our report suggests 31st March, 1924, as the determining date.

I am obliged to say that I consider the case of the All-India Services, other than the Indian Civil Service and the Indian Medical Service, as of much greater urgency than the pensions of retired officers of the Indian Civil Service and the Indian Medical Service. The Indian Medical Service pensions are on an army scale, and both these Services have Family Pension Funds which relieve them of serious anxiety for widows and children. The Indian Civil Service have a very special grievance about past contributions paid by them, but, if further retrospective concessions were to be made to them, other retrospective claims would have had to be conceded also. I certainly could not, with a clear conscience, have endorsed the proposal that the Indian Civil Service pensions should be raised to £1,250 as was suggested by some Indian Civil Service Associations unless the concession were accompanied by much larger increases in the pensions of other Services than the Government of India or the Secretary of State are ever likely to consider. The recommendations in our Report appear to me to be very moderate, and the case of these Services for improved pensions is so urgent that I trust that this moderation will ensure their acceptance.

In respect to higher pensions in the Indian Civil Service for some of the highest appointments, I have been content to leave the matter to my colleagues to discuss whether there should be any increase in such pensions, what it should be, and who should benefit by it.

## OTHER SERVICES.

42. I have omitted to refer to the Indian Educational Service, Women's Branch, and to the Central Services. The former, of course, is a case by itself. In the Report we have left it to the Government of India to consider, but in connection with my scheme I should like to remark that while I do not consider that the basic pay is too low for Indian ladies in that Service, the overseas pay, Rs. 50 per mensem throughout the whole period of service, is a very small recognition of the difference between ladies working in their own country and climate and ladies who have come from England. The reason given for this low figure being fixed is that those ladies were allowed free passages home and back in their service, but if under our recommendations this concession is given to all, this reason will no longer hold good. I would recognise this by raising the overseas pay to Rs. 100 the figure which the Report proposes for young bachelor police officers for their first three years of service. If in any rare case a lady in the Indian Educational Service, drawing overseas pay, should be a widow with a child or children to educate in Europe, she should be given the exchange remittance concessions in proportion to her overseas pay, as is proposed in my scheme for men.

43. In respect to the Central Services, I have not had the time nor sufficient material to enable me to examine closely the difficult questions of the differences between them and the All-India Services. The Political Department should be governed by the Indian Civil Service scale. The Departments of Audit and Accounts, the Post Office and Telegraphs (except Telegraph Engineers), are now entirely on an Indian basis, while the Survey of India is complicated by the fact that it contains Royal Engineer and

India Army Officers on special scales. Mines are also a very special Department. The Report propose that the overseas and exchange concession recommended for the All-India services should be extended *mutatis mutandis* to officers of European domicile in the Central Services, who had not stopped themselves from such a claim by a declaration that they were statutory natives of India, and were admitted on the basis of Europeans domiciled. Similarly, if my scheme of emoluments in respect of overseas benefits should at any future time be adopted in the case of the All-India Services, it is clear that these benefits could not be refused to the Central Services.

There is, in my opinion, no good reason for differentiating the pay of Geologists, Meteorologists, Archaeologists, Botanists and Zoologists from that of Educational Experts, Forest Officers or Engineers. The standard scale of my scheme would suit the Imperial Customs Service very well, Collectors being super-time scale.

44. There are two Services which are *sui generis*—the Salt and the Opium. The latter is better paid than the former, of which the pay is rather on the scale of a Provincial Service than of an All-India one.

The *Salt* appears to me to be very poorly paid, having regard to the isolation and bad climate to which its officers are subjected, and I think that the pay of that Service should be levelled up to the highest rate of pay now given to the Provincial Civil Services in the major Provinces. As regards the *Opium*, the Service is gradually dying out, and the only suggestion that I can make is that the progress of its time-scale should be accelerated. The top pay is equal to the top pay (basic) of the proposed standard scale of my scheme, but it is attained in a much longer period of service—30 years instead of 23.

45. The *Ecclesiastical Department* differs from all others ; it is a purely British Service, and in most respects an Army Service. So far as Civil Chaplains are concerned, I understand that the Metropolitan is negotiating with the Government of India on the future organisation of their status and emoluments. All chaplains in Government service should be given the benefits of passages and exchange remittances which are given to other European servants of Government in respect of that amount of their pay which corresponds to the overseas pay drawn by other Services.

46. The Bengal Pilot Service is also *sui generis* and the consideration of their grievances is clearly a matter for the Bengal Government, if indeed it is not a case which appertains to Port Commissioners who deal with this matter in Rangoon under an Act recently passed in Burma.

47. Lastly, as regards State Railways, the Engineers should clearly be given the same terms as the Officers of the I.S.E. Whether officers of the Traffic and Locomotive Department should be on the same basis as Engineers, is not a question upon which I am prepared to make any recommendations. The practice in this respect on Companies' Railways has no doubt been decided by the relative market value of the officers in question.

(Signed)

REGINALD CRADDOCK.

Dated 30th April, 1924.

TABLE I.—SIR REGINALD CRADDOCK'S SCHEME.

*Scale of Pay and Overseas Pay for the Indian Civil Service. (Junior Scale.)*

Year of Service.	Approximate Average Age.	Present.			Proposed.			Increase.		
		Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.
1st	24	Rs. 450	Rs. 150	Rs. 600	Rs. 450	Rs. 150	Rs. 600	Rs. Nil	Rs. Nil	Rs. —
2nd	25	500	150	650	500	150	650	—	Nil	—
3rd	26	550	150	700	550	150	700	—	Nil	—
4th	27	600	150	750	650	150	800	50	Nil	50
5th	28	650	150	800	650	150	800	—	—	—
6th	29	700	150	850	750	150	900	50	Nil	50
7th	30	750	150	900	750	250	1,000	Nil	100	100
8th	31	800	200	1,000	800	250	1,050	Nil	50	50
9th	32	900	200	1,100	900	250	1,150	Nil	50	50
10th	33	1,000	200	1,200	1,000	250	1,250	Nil	50	50
11th	34	1,100	200	1,300	1,100	300	1,400	Nil	100	100
12th	35	1,200	250	1,450	1,200	300	1,500	Nil	50	50
13th	36	1,300	250	1,550	1,300	300	1,600	Nil	50	50
14th	37	1,300	250	1,550	1,300	300	1,600	Nil	50	50
15th	38	1,350	250	1,600	1,350	300	1,650	Nil	50	50
total—Years 1 to 8	..	5,000	1,250	6,250	5,100	1,400	6,500	100	150	250
T Years 9 to 15..	..	8,150	1,600	9,750	8,150	2,000	10,150	Nil	400	400
Total—1 to 15	..	13,150	2,850	16,000	13,250	3,400	16,650	100	550	650



TABLE II.—SIR REGINALD CRADDOCK'S SCHEME.  
*Scale of Pay for the Indian Civil Service. (Senior Scale.)*

Year of Service.	Approxi- mate Average Age.	Present.			Proposed.			Increase.		
		Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.
5th	..	Rs. 1,000	Rs. 150	Rs. 1,150	Rs. 1,000	Rs. 150	Rs. 1,150	Rs. —	Rs. Nil	Rs. Nil
6th	..	1,050	150	1,200	1,100	150	1,250	50	Nil	50
7th	..	1,100	150	1,250	1,100	250	1,350	Nil	100	100
8th	..	1,150	200	1,350	1,150	250	1,400	Nil	50	50
9th	..	1,200	200	1,400	1,200	250	1,450	Nil	50	50
10th	..	1,275	200	1,475	1,300	250	1,550	25	50	75
11th	..	1,350	200	1,550	1,350	300	1,650	Nil	100	100
12th	..	1,425	250	1,675	1,450	300	1,750	25	50	75
13th	..	1,500	250	1,750	1,500	300	1,800	Nil	50	50
14th	..	1,600	250	1,850	1,600	300	1,900	Nil	50	50
15th	..	1,700	250	1,950	1,700	300	2,000	Nil	50	50
16th	..	1,800	250	2,050	1,800	300	2,100	Nil	50	50
17th	..	1,900	250	2,150	1,900	350	2,250	Nil	100	100
18th	..	2,000	250	2,250	2,000	350	2,350	Nil	100	100
19th	..	2,050	250	2,300	2,150	350	2,500	100	100	200
20th	..	2,100	250	2,350	2,150	350	2,500	50	100	150
21st	..	2,150	250	2,400	2,150	350	2,500	Nil	100	100
22nd	..	2,200	250	2,450	2,200	350	2,550	Nil	100	100
23rd	..	2,250	250	2,500	2,250	350	2,600	Nil	100	100
Total—Years 9 to 23	..	26,500	3,600	30,100	26,700	4,750	31,450	200	1,150	1,350
Junior Scale, Years 1 to 8	..	55,000	1,250	6,250	5,100	1,400	6,500	100	150	250
Senior Scale, Years 9 to 23	..	26,500	3,600	30,100	26,700	4,750	31,450	200	1,150	1,350
Total Time-scale ..	..	31,500	4,850	36,350	31,800	6,150	37,950	300	1,300	1,600

TABLE III.—SIR REGINALD CRADDOCK'S SCHEME.  
Showing Present and Proposed Pay of the I. M. S.

Years of Service.	Approximate Average Ages.	Rank.	Present.			Proposed.			Increase.			Compared standard proposed for other All-India Services, except I. C. S.		
			Basic Pay.	Over-seas Pay.	Total.	Basic Pay.	Over-seas Pay.	Total.	Basic Pay.	Over-seas Pay.	Total.			
1st year	24	Lt.	Rs. 500	150	650	Rs. 500	150	650	Rs.	—	—	Rs.	400	150
2nd "	25	"	500	150	650	500	150	650	—	—	—	450	150	600
3rd "	26	"	500	150	650	500	150	650	—	—	—	500	150	650
4th "	27	Capt.	650	150	800	650	150	800	—	—	—	550	150	700
5th "	28	"	650	150	800	650	150	800	—	—	—	600	150	750
6th "	29	"	650	150	800	650	150	800	—	—	—	650	150	800
7th "	30	"	750	200	950	750	250	1,000	—	50	50	650	250	900
8th "	31	"	750	200	950	750	250	1,000	—	50	50	700	250	950
9th "	32	"	750	200	950	750	250	1,000	—	50	50	750	250	1,000
10th "	33	"	850	200	1,050	850	250	1,100	—	50	50	800	250	1,050
11th "	34	"	850	200	1,050	850	300	1,150	—	100	100	850	300	1,150
12th "	35	"	850	200	1,050	850	300	1,150	—	100	100	850	300	1,150
13th "	36	Major	950	250	1,200	1,050	300	1,350	100	50	150	1,050	300	1,350
14th "	37	"	950	250	1,200	1,050	300	1,350	100	50	150	1,050	300	1,350
15th "	38	"	950	250	1,200	1,100	300	1,400	150	50	200	1,100	300	1,400
16th "	39	"	1,100	250	1,350	1,100	300	1,400	Nil	50	50	1,100	300	1,400
17th "	40	"	1,100	250	1,350	1,150	350	1,500	50	100	150	1,150	350	1,500
18th "	41	"	1,100	250	1,350	1,150	350	1,500	50	100	150	1,150	350	1,500
19th "	42	"	1,250	250	1,500	1,250	350	1,600	Nil	100	100	1,200	350	1,550
20th "	43	"	1,250	250	1,500	1,250	350	1,600	Nil	100	100	1,250	350	1,600
21st "	44	Lt. Col.	1,500	250	1,750	1,500	350	1,850	Nil	100	100	1,300	350	1,650
22nd "	45	"	1,500	250	1,750	1,500	350	1,850	Nil	100	100	1,350	350	1,700
23rd "	46	"	1,500	250	1,750	1,500	350	1,850	Nil	100	100	1,400	350	1,750

TABLE III.—SIR REGINALD CRADDOCK'S SCHEME—*continued*.*Total Monthly Payments for years 1 to 23.*

Present.			Proposed.			Increase.			Compared standard.		
Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.
Rs. 21,400	Rs. 4,850	Rs. 26,250	Rs. 21,850	Rs. 6,150	Rs. 28,000	Rs. 450	Rs. 1,300	Rs. 1,750	Rs. 21,450	Rs. 6,150	Rs. 27,600

*Note.*—(i) The comparison with the standard pay of the scheme is with the junior scale until the officer attains the ranks of Major, when the comparison is with the senior scale as is explained in the body of the minute.

(ii) The subsequent rates of pay in the I. M. S. time scale compare with the selection grades of other services, and will carry the highest overseas pay of Rs. 350.

TABLE IV.—SIR REGINALD CRADDOCK'S SCHEME.  
*Senior Scale proposed for all the All-Indian Services except I. C. S. and I. M. S. and excluding first three years of the Police.*

Year of Service.	Police.	Approximate Average Age.	Junior Scale.			Senior Scale.		
			Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.
1st	4th	24	Rs. 400	Rs. 150	Rs. 550	Rs. —	Rs. —	Rs. —
2nd	5th	25	450	150	600	—	—	—
3rd	6th	26	500	150	650	650	150	800
4th	7th	27	550	150	700	700	150	850
5th	8th	28	600	150	750	750	150	900
6th	9th	29	650	150	800	800	150	950
7th	10th	30	700	250	950	800	250	1,050
8th	11th	31	750	250	1,000	850	250	1,100
9th	12th	32	800	250	1,050	900	250	1,150
10th	13th	33	850	300	1,150	950	250	1,200
11th	14th	34	850	300	1,150	1,000	300	1,300
12th	15th	35	850	300	1,150	1,000	300	1,300
13th	16th	36	900	300	1,200	1,050	300	1,350
14th	17th	37	900	300	1,200	1,050	300	1,350
15th	18th	38	950	300	1,250	1,100	300	1,400
16th	19th	39	—	—	—	1,100	300	1,400
17th	20th	40	—	—	—	1,150	350	1,500
18th	21st	41	—	—	—	1,150	350	1,500
19th	22nd	42	—	—	—	1,200	350	1,550
20th	23rd	43	—	—	—	1,250	350	1,600
21st	24th	44	—	—	—	1,300	350	1,650
22nd	25th	45	—	—	—	1,350	350	1,700
23rd	26th	46	—	—	—	1,400	350	1,750
<i>Totals of Monthly Pay.</i>								
			Junior Scale.			Senior Scale.		
			Basic Pay.	Overseas Pay.	Total.	Basic Pay.	Overseas Pay.	Total.
Junior Scale, 1st to 8th years ..			..	..	4,500	1,400	5,900	
Senior Scale, 9th to 23rd years ..			..	..	16,950	4,750	21,700	
Total 23 years to top of time Scale			..	..	21,450	6,150	27,600	

TABLE V.—SIR REGINALD CRADDOCK'S SCHEME.

*Showing the exchange remittance advantages to married officers in all Services alike in each year, when the current rate of exchange is at 1s. 4d. to the rupee.*

Years of Service.		Approximate Average Age.	Average Pay.	Sterling Rate per annum.		Annual Benefit to Officers.	Additional benefit if officer has children being educated in Europe.
All Services.	Police.	Yrs.	Rs.	At 1s. 4d.	At 2s.		
				£	£	£	£
1st	4th	24	150	120	180	60	—
2nd	5th	25	150	120	180	60	—
3rd	6th	26	150	120	180	60	—
4th	7th	27	150	120	180	60	—
5th	8th	28	150	120	180	60	30
6th	9th	29	150	120	180	60	30
7th	10th	30	250	200	300	100	50
8th	11th	31	250	200	300	100	50
9th	12th	32	250	200	300	100	50
10th	13th	33	250	200	300	100	50
11th	14th	34	300	240	360	120	60
12th	15th	35	300	240	360	120	60
13th	16th	36	300	240	360	120	60
14th	17th	37	300	240	360	120	60
15th	18th	38	300	240	360	120	60
16th	19th	39	300	240	360	120	60
17th	20th	40	350	280	420	140	70
18th	21st	41	350	280	420	140	70
19th	22nd	42	350	280	420	140	70
20th	23rd	43	350	280	420	140	70
21st	24th	44	350	280	420	140	70
22nd	25th	45	350	280	420	140	70
23rd	26th	46	350	280	420	140	70

*Note.*—The overseas pay in rupees is based on the assumption that the officer will marry at age 30, that his family will begin to cost him heavy extra expenditure at age 34, and that at age 40 his expenses in Europe for the education of his family will rise. If officers are married earlier, they will have to face lower overseas pay, and it is not proposed to pay them larger exchange remittance advantages on this account.

The rupee equivalents, at 1s. 4d. of the remittance advantages are :—

At £ 60 per annum ..	Rs. 75 per annum	} With 50 per cent. more if children are being educated in Europe.
At £100 „ „ ..	Rs. 125 „ „	
At £120 „ „ ..	Rs. 150 „ „	
At £140 „ „ ..	Rs. 175 „ „	

TABLE VI.—SIR REGINALD CRADDOCK'S SCHEME.

*Showing the Police Scale for the first three years and the application of the Standard Rate to the I. P. S. (Junior Scale) from the 4th year.*

Year of Service.	Approximate Average Age.	Present Pay.			Standard Rate Proposed.			Increase.		
		Basic.	Overseas.	Total.	Basic.	Overseas.	Total.	Basic.	Overseas.	Total.
1st	..	Rs. 325	Rs. 125	Rs. 450	Rs. 350	Rs. 125	Rs. 475	Rs. 25	Rs.	Rs. 25
2nd	..	350	125	475	375	125	500	25	Nil	25
3rd	..	375	125	500	400	125	525	25	Nil	25
4th	..	400	150	550	400	150	550	Nil	Nil	Nil
5th	..	425	150	575	450	150	600	25	Nil	25
6th	..	450	150	600	500	150	650	50	Nil	50
7th	..	475	150	625	550	150	700	75	Nil	75
8th	..	500	150	650	600	150	750	100	Nil	100
9th	..	525	200	725	650	150	800	125	—50	75
10th	..	550	200	750	650	250	900	100	+50	150
11th	..	575	200	775	700	250	950	125	50	175
12th	..	600	250	850	750	250	1,000	150	Nil	150
13th	..	625	250	875	800	250	1,050	175	Nil	175
14th	..	650	250	900	850	300	1,150	200	50	250
15th	..	675	250	925	850	300	1,150	175	50	225
Total—Years 1 to 8	..	3,300	1,125	4,425	3,625	1,125	4,750	325	Nil	325
Years 1 to 15	..	7,500	2,725	10,225	8,875	2,875	11,750	1,375	150	1,525

*Note*.—From the 4th year the Police come on to the standard for all Services.

TABLE VII.—SIR REGINALD CRADDOCK'S SCHEME.  
*Showing the application of the Standard Scale to the I. P. S. (Senior Scale) from the 4th year onwards.*

Year of Service.	Approximate Average Age.	Present Pay.			Standard Rate Proposed.			Increase.		
		Basic.	Overseas.	Total.	Basic.	Overseas.	Total.	Basic.	Overseas.	Total.
6th	..	Rs. 600	Rs. 150	Rs. 750	Rs. 650	Rs. 150	Rs. 800	Rs. 50	Rs. Nil	Rs. 50
7th	..	625	150	775	700	150	850	75	Nil	75
8th	..	650	150	800	750	150	900	100	Nil	100
9th	..	675	200	875	800	150	950	125	—50	75
10th	..	700	200	900	800	250	1,050	100	50	150
11th	..	725	200	925	850	250	1,100	125	50	175
12th	..	750	250	1,000	900	250	1,150	150	..	150
13th	..	775	250	1,025	950	250	1,200	175	..	175
14th	..	800	250	1,050	1,000	300	1,300	200	50	250
15th	..	825	250	1,075	1,000	300	1,300	175	50	225
16th	..	850	250	1,100	1,050	300	1,350	200	50	250
17th	..	900	250	1,150	1,050	300	1,350	150	50	200
18th	..	950	250	1,200	1,100	300	1,400	150	50	200
19th	..	1,000	250	1,250	1,100	300	1,400	100	50	150
20th	..	1,050	250	1,300	1,150	350	1,500	100	100	200
21st	..	1,100	250	1,350	1,150	350	1,500	50	100	150
22nd	..	1,150	250	1,400	1,200	350	1,550	50	100	150
23rd	..	1,200	250	1,450	1,250	350	1,600	50	100	150
24th	..	1,250	250	1,500	1,300	350	1,650	50	100	150
25th	..	1,300	250	1,550	1,350	350	1,700	50	100	150
26th	..	1,350	250	1,600	1,400	350	1,750	50	100	150
Junior Scale, Years 1—8	..	3,300	1,125	4,425	3,625	1,125	4,750	325	Nil	325
Senior Scale, Years 9—26	..	17,350	4,350	21,700	19,400	5,400	24,800	2,050	1,050	3,100
Total Years 1—26 ..	..	20,650	5,475	26,125	23,025	6,525	29,550	2,375	1,050	3,425

TABLE VIII.—SIR REGINALD CRADDOCK'S SCHEME.

*Showing the application of the Standard Scale to the I. S. E. Junior Scale.*

Year of Service.	Approximate Average Age.	Present Pay.				Proposed Pay.			Increase.		
		Basic.	Technical.	Overseas.	Total.	Basic, absorbing Technical.	Overseas.	Total.	Basic.	Overseas.	Total.
1st	24	Rs. 300	Rs. 75	Rs. 150	Rs. 525	Rs. 400	Rs. 150	Rs. 550	Rs. 25	Rs. Nil	Rs. 25
2nd	25	350	75	150	575	450	150	600	25	Nil	25
3rd	26	400	75	150	625	500	150	650	25	Nil	25
4th	27	450	75	150	675	550	150	700	25	Nil	25
5th	28	450	75	150	675	600	150	750	75	Nil	75
6th	29	500	75	150	725	650	150	800	75	Nil	75
7th	30	550	75	150	775	650	250	900	25	100	125
8th	31	550	75	200	825	700	250	950	75	50	125
9th	32	600	75	200	875	750	250	1,000	75	50	125
10th	33	650	75	200	925	800	250	1,050	75	50	125
11th	34	700	75	250	1,025	850	300	1,150	75	50	125
12th	35	750	75	250	1,075	850	300	1,150	25	50	75
13th	36	800	75	250	1,125	900	300	1,200	25	50	75
14th	37	850	75	250	1,175	900	300	1,200	—25	50	25
15th	38	900	75	250	1,225	950	300	1,250	—25	50	25
Total years 1 to 8		4,150		1,250	5,400	4,500	1,400	5,900	350	150	500
Total years 1 to 15		9,925		2,900	12,825	10,500	3,400	13,900	575	500	13,900



TABLE IX.—SIR REGINALD CRADDOCK'S SCHEME.  
*Shewing the application of the Standard Scale to the I. S. E. (Senior Scale).*

Year of Service.	Approximate Average Age.	Present Pay.			Proposed Pay.			Increase.			
		Basic.	Technical.	Overseas.	Total.	Basic absorbing Technical.	Overseas.	Total.	Basic.	Overseas.	Total.
3rd	26	Rs. 500	Rs. 75	Rs. 150	Rs. 725	Rs. 650	Rs. 150	Rs. 800	Rs. 75	Rs. 75	Rs. 75
4th	27	550	75	150	775	700	150	850	75	Nil	75
5th	28	550	75	150	775	750	150	900	125	Nil	125
6th	29	600	75	150	825	800	150	950	125	Nil	125
7th	30	650	75	150	875	800	250	1,050	75	100	175
8th	31	650	75	200	925	850	250	1,100	125	50	175
9th	32	700	75	200	975	900	250	1,150	125	50	175
10th	33	750	75	200	1,025	950	250	1,200	125	50	175
11th	34	800	75	250	1,125	1,000	300	1,300	75	50	125
12th	35	850	75	250	1,175	1,000	300	1,300	75	50	125
13th	36	900	75	250	1,225	1,050	300	1,350	75	50	125
14th	37	950	75	250	1,275	1,050	300	1,350	25	50	125
15th	38	950	75	250	1,275	1,100	300	1,400	75	50	125
16th	39	1,000	75	250	1,325	1,100	300	1,400	25	50	125
17th	40	1,050	75	250	1,375	1,150	350	1,500	25	100	125
18th	41	1,100	75	250	1,425	1,150	350	1,500	—25	100	75
19th	42	1,200	75	250	1,525	1,200	350	1,550	—75	100	25
20th	43	1,200	75	250	1,525	1,250	350	1,600	—25	100	75
21st	44	1,250	75	250	1,575	1,300	350	1,650	—25	100	125
22nd	45	1,250	75	250	1,575	1,350	350	1,700	25	100	125
23rd	46	1,300	75	250	1,625	1,400	350	1,750	25	100	125
Junior Scale— Years 1 to 8	..	4,150		1,250	5,400	4,500	1,400	5,900	350	150	500
Senior Scale— Years 9 to 23	..	16,375		3,650	20,025	16,950	4,750	21,700	575	1,100	1,675
Total—Years 1 to 23	..	20,525		4,900	25,425	21,450	6,150	27,600	925	1,250	2,175

*Note.*—There is a slight reduction in the years 18, 19, 20 and 21 in the proposed basic pay as compared with the present combined basic and technical pay, but there is no reduction in total pay, including overseas, and as the officers who do not draw overseas pay will very rarely draw technical pay the individual loss must occur in very few cases. If such there be the difficulty can be met by personal pay.

TABLE X.—SIR REGINALD CRADDOCK'S SCHEME.  
*Showing the application of the proposed Standard Scale to the Indian Forest Service.*

Year of Service.	Approximate Average Age.	Present.			Proposed.			Increase.		
		Basic.	Overseas.	Total.	Basic.	Overseas.	Total.	Basic.	Overseas.	Total.
1st	24	Rs. 325	Rs. 150	Rs. 475	Rs. 400	Rs. 150	Rs. 550	Rs. 75	Rs. Nil	Rs. 75
2nd	25	375	150	525	450	150	600	75	Nil	75
3rd	26	425	150	575	500	150	650	75	Nil	75
4th	27	475	150	625	550	150	700	75	Nil	75
5th	28	525	150	675	600	150	750	75	Nil	75
6th	29	575	150	725	650	150	800	75	Nil	75
7th	30	625	200	825	700	250	950	25	50	75
8th	31	675	200	875	750	250	1,000	25	50	75
9th	32	725	200	925	800	250	1,050	175	50	225
10th	33	800	250	1,050	950	250	1,200	150	Nil	150
11th	34	850	250	1,100	1,000	300	1,300	150	50	200
12th	35	900	250	1,150	1,050	300	1,350	100	50	150
13th	36	900	250	1,150	1,050	300	1,350	150	50	200
14th	37	950	250	1,200	1,050	300	1,350	100	50	150
15th	38	1,000	250	1,250	1,100	300	1,400	100	50	150
16th	39	1,050	250	1,300	1,100	300	1,400	50	50	100
17th	40	1,100	250	1,350	1,150	350	1,500	50	100	150
18th	41	1,150	250	1,400	1,150	350	1,500	Nil	100	100
19th	42	1,200	250	1,450	1,200	350	1,550	Nil	100	100
20th	43	1,250	250	1,500	1,250	350	1,600	Nil	100	100
21st	44	1,300	250	1,550	1,300	350	1,650	Nil	100	100
22nd	45	1,350	250	1,600	1,350	350	1,700	Nil	100	100
23rd	46	1,350	250	1,600	1,400	350	1,750	50	100	150
Total for 23 years		1,9875	5,000	24,875	21,450	6,150	27,600	1,575	1,150	2,725

TABLE XI.—SIR REGINALD CRADDOCK'S SCHEME.  
*Showing the application of the proposed Standard Scale to the Indian Educational Service.*

Years of Service.	Approximate Average Age.	Present Pay.			Proposed Pay.			Increase.		
		Basic.	Overseas.	Total.	Basic.	Overseas.	Total.	Basic.	Overseas.	Total.
1st	24	Rs. 400	Rs. 150	Rs. 550	Rs. 400	Rs. 150	Rs. 550	Rs. Nil	Rs. Nil	Rs. Nil
2nd	25	450	150	600	450	150	600	Nil	Nil	Nil
3rd	26	500	150	650	500	150	650	Nil	Nil	Nil
4th	27	550	150	700	550	150	700	Nil	Nil	Nil
5th	28	600	150	750	600	150	750	Nil	Nil	Nil
6th	29	600	200	800	650	150	800	Nil	Nil	Nil
7th	30	650	200	850	650	150	800	50	—50	Nil
8th	31	700	200	900	700	250	950	Nil	50	50
9th	32	750	250	1,000	900	250	1,150	Nil	50	150
10th	33	800	250	1,050	950	250	1,200	150	Nil	150
11th	34	850	250	1,100	1,000	300	1,300	150	50	200
12th	35	900	250	1,150	1,000	300	1,300	100	50	150
13th	36	950	250	1,200	1,050	300	1,350	100	50	150
14th	37	1,000	250	1,250	1,050	300	1,350	50	50	100
15th	38	1,000	250	1,250	1,050	300	1,350	50	50	100
16th	39	1,050	250	1,300	1,100	300	1,400	100	50	150
17th	40	1,100	250	1,350	1,100	300	1,400	50	50	100
18th	41	1,150	250	1,400	1,150	350	1,500	50	100	150
19th	42	1,200	250	1,450	1,150	350	1,500	Nil	100	100
20th	43	1,250	250	1,500	1,200	350	1,550	Nil	100	100
21st	44	1,250	250	1,500	1,250	350	1,600	Nil	100	100
22nd	45	1,300	250	1,550	1,300	350	1,650	50	100	150
23rd	46	1,350	250	1,600	1,350	350	1,700	50	100	150
Total, 1 to 23 years		20,350	5,100	25,450	21,450	6,150	27,600	1,100	1,050	2,150

TABLE XII.—SIR REGINALD CRADDOCK'S SCHEME.

*Showing the application of the proposed Standard Scale to the Indian Agricultural and Indian Veterinary Services.*

Year of Service.	Approxi- mate Average Age.	Present Pay.			Proposed Pay.			Increase.		
		Basic.	Overseas.	Total.	Basic.	Overseas.	Total.	Basic.	Overseas.	Total.
1st	..	Rs. 350	Rs. 150	Rs. 500	Rs. 400	Rs. 150	Rs. 550	Rs. 50	Rs. Nil	Rs. 50
2nd	..	400	150	550	450	150	600	50	Nil	50
3rd	..	450	150	600	500	150	650	50	Nil	50
4th	..	500	150	650	550	150	700	50	Nil	50
5th	..	550	150	700	600	150	750	50	Nil	50
6th	..	550	200	750	650	150	800	100	—50	50
7th	..	600	200	800	650	250	900	50	50	100
8th	..	650	200	850	700	250	950	50	50	100
9th	..	700	250	950	900	250	1,150	200	Nil	200
10th	..	750	250	1,000	950	250	1,200	200	Nil	200
11th	..	800	250	1,050	1,000	300	1,300	200	50	250
12th	..	800	250	1,050	1,050	300	1,350	200	50	250
13th	..	850	250	1,100	1,050	300	1,350	200	50	250
14th	..	900	250	1,150	1,050	300	1,350	150	50	200
15th	..	950	250	1,200	1,100	300	1,400	150	50	200
16th	..	1,000	250	1,250	1,100	300	1,400	100	50	150
17th	..	1,050	250	1,300	1,150	350	1,500	100	100	200
18th	..	1,100	250	1,350	1,150	350	1,500	50	100	150
19th	..	1,150	250	1,400	1,200	350	1,550	50	100	150
20th	..	1,200	250	1,450	1,250	350	1,600	50	100	150
21st	..	1,250	250	1,500	1,300	350	1,650	50	100	150
22nd	..	1,250	250	1,500	1,350	350	1,700	100	100	200
23rd	..	1,300	250	1,550	1,400	350	1,750	100	100	200
Total for years 1 to 23	..	19,100	5,100	24,200	21,450	6,150	27,600	2,350	1,050	3,400

## MINUTE BY MR. PETRIE.

1. The preparation of the Report now published has been governed by two main considerations, each of peculiar weight and urgency. The first of these, in my opinion, was the pressing need of the early announcement of some measure of relief to the Public Services in India; and the second, the insistent demand of even moderate Indian public opinion for an advance in the Indianisation of the Services more in keeping with the liberalised character of the reformed constitution. These special conditions under which it was compiled have left their impress on the form and character of the Report itself. For a public document of its class and importance it is comparatively brief, while it supports by only a limited amount of reasons and arguments the decisions that have been arrived at by the Commission. I fully shared with the other members of the Commission the view they took of the great importance attaching to the two considerations I have mentioned, and I can think of no commensurate advantage that could have been gained by the later publication of a more voluminous and more lengthily reasoned document.

2. Another special feature of our Report is that the evidence on which our conclusions are based will not be made available either to the public or to the members of the services themselves. The guarantee of confidence under which a considerable portion of our evidence was obtained has naturally precluded publication. This brevity of the Report, and the absence of published evidence, combine to present a special opportunity—or, it may be, a special temptation—for individual commissioners to make clear in separate notes the chief reasons and considerations that have weighed with them in coming to the various decisions and recommendations to which they have given their assent. Speaking for myself, as being the only British member of the Commission who is still on the active list of any of the Indian Services, I feel that there is perhaps a peculiarly strong case for my attempting to describe how some of the problems dealt with presented themselves to the mind of one who is himself liable to be affected by the recommendations of the Commission, in so far as they may ultimately be adopted. Even if what I have to say should prove of little public value, it may not be entirely devoid of interest for some of my fellow members of the various Public Services in India.

3. Apart from improvements in the conditions of the Services, a subject which I shall come to later, the two principal questions facing the Commission were those of Indianisation and Provincialisation. These are each of the first rank in magnitude and importance, and, it may be added, in complexity. Their difficulty can perhaps best be gauged from the extraordinary diversity of opinion expressed in regard to them. It should be remembered, too, that such conflicting evidence was not that of laymen, amateurs, or irresponsibles, but came from witnesses—both official and non-official—who are prominent in Indian public life at the present time, who have been actively concerned in the working of the new system, and who have been anxiously devoting their minds to the solution of these very problems.

4. In its terms of reference the Royal Commission was charged with examining the above two questions “in view of the experience now gained of the operation of the system of Government established in India by the Government of India Act,” due regard being had to the necessity of maintaining a standard of administration in conformity with the responsibilities of the Crown and to the declared policy of Parliament in respect of the increasing association of Indians in every branch of the Public Service. As it so happened, the Royal Commission was in India at a time when the working of the new system of Government, inasmuch as it was developing along lines widely different from those originally foreseen, was beginning to cause grave anxiety to many both in England and in India. The

elections of December, 1923, had brought into prominence and power the new Swarajist element, which was bent not on co-operation, but on obstruction and wreck. Their strength varied from Province to Province, but their aims everywhere were the same. In one Province at least they had brought the working of the new Constitution to a standstill, in another they had seriously threatened it, while in the Central Legislature they were able to obstruct completely the passage of the budget. These results had not, of course, been achieved during the earlier months the Commission spent in India, but they were not unforeseen, as the Swarajists had made no secret of their plans, and had secured such success at the polls as placed them in a position to go beyond mere threats. Such happenings, therefore, actual or impending, could hardly have been absent from the minds of most of the witnesses who appeared before us, or have failed to colour their evidence. Added to this, even the old "moderate" Legislatures had been regarded in many quarters as not always too friendly or helpful in matters affecting the interests of the Services, so that under the new régime chastisement by scorpions might be expected where only whips had been used before. I trust that in this brief presentment of the special circumstances of the time I have said nothing that is controversial. My only object is to give a bare outline of the situation which led men to arrive at the widely divergent views they expressed to us as to the working of the system of Government established by the Government of India Act.

5. It did not lighten the task of the Commission that the witnesses who held these sharply conflicting opinions did not readily fall, or could not readily be sub-divided, into distinct classes or categories representing this or that shade of opinion. Official evidence showed as little agreement as non-official, so that it would be almost impossible to say that a particular view was held by the official element or by this or that section of the public. Extreme views on both sides, both the definitely retrograde and the frankly hostile, may safely be left out of account. But between these extremes there was offered an immense variety of opinion that was neither intemperately expressed nor unintelligibly supported. On the one side we had evidence that the Reforms had gone far enough and that there should be no further changes until the effect of those already introduced had become more fully apparent; there was no case for further Indianisation or of advance on the present percentages of recruitment except at the sacrifice of efficiency and, possibly, of safety also. Other witnesses were prepared to work up cautiously to a higher percentage within a specified period, although some even of this persuasion regarded increased Indianisation as inevitable rather than desirable. As against all this, we were told that the pace must be considerably accelerated, that provincial autonomy should come at once, with a large devolution to the Government of India of the powers of control now exercised by the Secretary of State; it would then be left to the new autonomous governments to settle the question of Indianisation in their own way, by employing such British element as they considered their Public Services required. A concomitant of such an advance was to be an immediate large discontinuance, or a total cessation, of European recruitment.

6. It may give further point to what I have said as to the extraordinary diversity of views that we found to exist, if I mention that sometimes the identically same course was urged upon us for reasons that were diametrically different. Thus, a further constitutional advance was occasionally justified on the grounds that the Reforms had worked well and that their chief obstacle to success lay in their own limitations, as witnessed by the chafing of Indian ministers and of Indian public opinion at the unreality in control which the existing system imposed; on other occasions an advance was supported not on the score of justification, but because it was a logical and inevitable, though regrettable, consequence of the Reforms Act, and because it would be well to make a further concession forthwith instead of having it ultimately extorted by the painful and embittering

process of unceasing agitation. For equally dissimilar reasons was a total cessation of British recruitment recommended to us, some witnesses proposing this course in the interests of more speedy Indianisation, while others represented that it was unfair, if not dishonest, to bring out further British recruits to India, where there was no demand for them and no means of adequately safeguarding their future career or prospects. If I have made myself clear I need not further labour the fact that in the matter of Indianisation it would have been impossible for the Commission to select any single one of the solutions suggested and to say "this is the right course because it is supported by the most responsible and the most enlightened opinion, both English and Indian." Seldom, I venture to say, can the old adage *quot homines tot sententiae* have been more fully and more embarrassingly illustrated.

7. To speak the truth, the great dissimilarity of the views we listened to was somewhat baffling and even bewildering. It seemed, therefore (at least so it seemed to me), that the only way to approach the question was to steer boldly by the one or two pinnacle-points of certainty that appear to break the surface of this flood of doubts. The Royal Commission, as I read its terms of reference, was not required to overhaul the Indian constitution or even to examine the possibility of introducing scarcely less sweeping changes. The performance of this important task has been separately provided for in the Government of India Act. This fact, then, automatically answers both those who recommended a virtual retrocession from the present position, as well as those who asked for changes which it would require fresh legislation to introduce. A second fact is that the best and most responsible evidence, both English and Indian, does not go to support the view that India is yet in a position to dispense with the assistance of English officials of the right type in working out her political future. Yet another fact is that Indian public opinion—even moderate opinion—is unanimous that the Reforms, in their present state of development, have been too niggardly in the matter of the Indianisation of the Public Services, that the administrative machine, for many years to come, will be preponderatingly British in character, and that Indians are prevented, within any reasonable time, from demonstrating their fitness for a larger share in the management of India's affairs. The Commission's recommendations, it seems to me, had to be guided by these elementary but fundamental facts. The changes that have been proposed are far-reaching, although they do not break with the present system. The marked advance in Indian recruitment will be made evenly and scientifically and will not impair the structure of the Services. This result could scarcely have been avoided if we had adopted the proposal for a total cessation of European recruitment, apart from the risk that if the stream of young Englishmen who now join the Indian Services were once diverted elsewhere, there is little likelihood that it could again be made at any given moment to flow in the direction of India just because Indian conditions happened to make this desirable. Assuming again that the future of India can best be worked out by the joint effort and the mutual co-operation of English and Indian, the changes proposed do incontestably open up a field in which each can labour on terms of equality with the other and develop that sense of real comradeship which will be inspired by their being knit together by the bond of joint endeavour in the accomplishment of a great and honourable purpose. If this spirit of brotherhood in India's service is attainable as between Englishmen and Indians, the new condition of things forecasted in the Report will give the fullest opportunity for its creation and development; if it is not attained, it will mean that the problems of Indian administration will have to be approached from a radically different standpoint. The Commission's recommendations, if adopted, should give its deathblow to the widely held belief that Britain is determined to retain in perpetuity the "steel-frame" of the Services as an instrument for India's perpetual

subjection. With the majority of the services provincialised and the few remaining All-India Services recruited on a basis of equality, no one can longer truthfully affirm that the Reforms have given India the semblance, but not the substance, of power or denied her sons a fair and reasonable opportunity of showing the stuff they are made of. The new recruitment proposals seem to me to leave no room for anyone, other than avowed enemies to the whole British connection, a further excuse for failure to co-operate; they provide greatly enlarged scope for the present and promise further opportunity for the future. It may well be that some will consider that the present proposed advance in Indianisation goes too far. It is certain, however, that things cannot remain as they are at present, and as a high authority put it to us "nothing can be more prejudicial to the smooth and efficient working of any Service than the history of the last three years." Petty, niggling concessions can be of no avail: extorted frequently under pressure of agitation, they are usually overdue before they are granted and so tend to stimulate, rather than to allay, discontent. The only wise course seems to be to take such a courageous step forward as will convince all who are open to conviction of the reality of the Reforms and of the honesty of purpose behind them. The Reforms are the law of the land and it is not unreasonable for Indians to ask that they should be put to a fair test without further delay—a delay which can produce only further friction and estrangement. Of all the courses I can see open, the best and the fairest seems to be to give the Reforms early and full opportunity to succeed or to fail. They are not divinely inspired, and, like other human institutions, they must stand or fall by the degree of success or failure attending their working. On every ground it seems better that the experiment should be brought to an issue within a reasonably short period of time, while the old and tried British element in the Services is still present in sufficient strength to provide a very real safeguard. Further delay and a further continuance of existing conditions will not only cause further depletion of their ranks, but will make the surviving British remnant so unpopular as to rob it largely of its usefulness in averting any dangers and risks that may lie ahead. For these reasons, the increase in Indianisation we have recommended constitutes a just, an expedient, and, as far as one can see in all the circumstances, a safe advance.

8. After what I have said on Indianisation, I feel that I can dispose in a few words of the question of Provincialisation. The reasons for a further advance are, in their essence, the same. We had much evidence as to the dissatisfaction of Ministers at their lack of control over members of the All-India Services operating in the transferred field, although it is only fair to add that we heard little or no complaint from Ministers themselves. Yet the desire of the Provincial administrations to be completely master in their own house flows so naturally from the Reform Scheme itself, and is so legitimate and reasonable, that it cannot well be withstood. Once the transfer of certain subjects had taken place, any limitation in control was bound to lead to an unnatural and difficult position. It is with great regret that I have agreed to the disappearance of several of the All-India Services, with their high traditions and splendid records of devotion to duty, but the inexorable logic of the situation points relentlessly in that direction. It would be too much to suppose that, especially at the outset, mistakes will not be made, or that efficiency will not suffer, but on the transferred side it has been entrusted to local administrators to make their own bed, and they will doubtless in time be taught to make one that they can comfortably lie on.

9. The last point on which I desire to touch, is the present condition—especially the frame of mind and temper—of the public services in India. The question is a highly important one, and it is only right that more



information should be made public regarding it than appears in the body of the Report. It has been no secret that for some time past the condition of the Services has not been altogether satisfactory, for the appointment of the present Commission was virtually a public admission of this fact. From all the Services we had very full and frank statements as to their material grievances, their peculiar difficulties under the new system of Government, and their apprehensions for the future. On all these points the Service representatives were heard at great length and with the utmost patience. The effect of this evidence left little room for doubt that there was everywhere great dissatisfaction and unrest, and that a consideration of Service grievances had not come a moment too soon if the Services themselves were not to be disintegrated by premature retirements and a steadily diminishing flow of suitable recruits. It is not incorrect, I am satisfied, to say that the main grievance set and kept in the forefront was the financial one, although it does not admit of doubt that there are others of a less material and more subtle character. The financial burden might have been borne more cheerfully if the other conditions of life and service had been pleasanter, and these latter disabilities might have bulked less largely if financial conditions had been easier; but the coincident pressure of the two has combined to create feelings of deep discontent which are good neither for the Services themselves nor for the public which they serve.

10. Of the financial aspect of Service grievances, I need say but little, as the relief recommended in the Report is in itself an indication that the Services have made good their case. The only question is the degree of relief to be granted. Even before my appointment to the Royal Commission, I had special opportunities and facilities for acquainting myself at first hand with the conditions under which the average officer lived in most of the Provinces of India. I know that these conditions, especially in the case of married officers with families, have been productive of such discomfort and hardship as are barely distinguishable from actual poverty, and that money worries and indebtedness have everywhere been sapping keenness and efficiency. The amount of relief proposed has been arrived at with a careful eye on the present financial condition of India. If it is as much as the country can at present afford to pay, it is certainly no more than the needs of the Services demand; if more prosperous times lie ahead, I would gladly see it increased. Of the measure of relief we recommend, one thing at least I can say with certainty—it should be given in full, and it should be given at once.

11. The other grievances of the Services, inasmuch as they are largely psychological in character, are not quite so easy to deal with. The Services themselves ascribe them to the new system of Government, the introduction of which, they say, has created difficulty and unpleasantness in their present position and insecurity as to their future. Service feeling in these matters was analysed at some length in many of the representations made to us. The Services themselves have unanimously declared that they are not antagonistic to the Reforms in principle or to the Indianisation of the Services which is their natural concomitant. There is no reason whatever to distrust this evidence, supported as it has been by the fullest practical proof. But the average civil officer in India is not much concerned with politics, and all that he asks is that his conditions of service should be just and equitable, and that he should be able to work in reasonable comfort and security with that enthusiasm which has always been the mainspring of his efficiency. At the present moment he undoubtedly feels that he has been made too much a pawn in the political game, that his grievances are not sympathetically considered, that his rights are not adequately safeguarded, that his work is often unfairly attacked, and that his official superiors are too backward in championing him against his traducers. He sees grants of money that are necessary for the proper carrying on of his work refused by the

Legislature for reasons that are totally unconnected with the public interest, and he feels that efficiency is no longer aimed at or cared for. He listens to an unceasing and unrestrained vilification of the British Government and, as one of its agents, he cannot but feel that some of these shafts are aimed at himself as well. The vocal section of the Indian public seems not only not to want him, but to impair his power to serve the dumb masses to whom he feels his duty lies, and to whom he is still acceptable. All these disheartening influences were more specially and powerfully operative during the dark days of non-co-operation from which the country has just emerged, and they have left a possibly indelible impression on the minds of many of the officials who were most fully exposed to their play. But, apart from this, the general impression one gets is that the Services have had the heart taken out of them, and that they have at any rate temporarily, lost some of their faith in their own and their country's mission. A significant and an ominous sign is that few Indian officials are now permitting their sons to enter the Indian Services, severing in many cases a long and honourable family connection with the country of their adoption. It has been stated before us that this is to be ascribed to a deliberate propaganda of boycott launched by the Services to the end that their own grievances may be the more readily listened to and redressed. Nothing could be more fallacious. It is undoubted that widespread dissatisfaction among the Indian Services will react, consciously or unconsciously, on the supply of recruits in England. But, as a matter of fact, the average Indian official is a poor man; comparatively few of his class have any private means, and those who are completely independent are a negligible quantity. To such men a future for their sons is a matter of very grave concern, and it is inconceivable that they would for any but the most cogent reasons dissuade their boys from following an Indian career. To me it is abundantly clear that something must be done to arrest the process of "dry-rot" that has already gone too far. If it is not, India will before long find herself without English officials at all, or employing a class of official whom she would be better without. All the evidence we received from Indian witnesses is very clear and definite that only the best type of Englishman is wanted, an inferior article will not do.

12. In my attempt to diagnose the *malaise*, or distemper now so generally prevalent among the Indian Services, I feel that I have at the same time sufficiently indicated the directions in which a remedy is to be found. It is above all necessary that their undoubted financial difficulties should be speedily remedied, for the restoration of tone and spirit will be a longer and a more difficult process. But the Services will be in better heart to take the rough with the smooth if their lot is so improved as to lift from their shoulders the burden of incessant worry about their own private affairs. It is most desirable that a real effort should be made, and made quickly, to remedy their more immediate grievances. For several years past they have been constantly petitioning for some amelioration, which has been no less constantly refused. Such a state of affairs can only be demoralizing to the Services themselves, apart from the fact that repeated rebuffs must seriously undermine their confidence in the Government they serve.

13. The views that I have expressed in this note are strictly personal. Their purpose is purely explanatory, and they are not meant to detract from, or to whittle down, the unqualified agreement I have expressed with the main recommendations in the Report.

(Signed)

D. PETRIE.

Dated 30th April,  
1924.

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